

## NEWS SUMMARY

### GENERAL

## Japan's promise on TVs and cars

Japan has told the EEC it will try to moderate its exports of colour televisions and cars to Europe to help reduce trade friction.

The assurances have been made informally to EEC officials, following a 46 per cent increase in the export of those goods to West Germany in the first eight months this year.

According to Japan's own figures, Europe's trade deficit with Japan increased by 75 per cent to £2.21bn for those eight months. And European countries feel that their chances of exporting to Japan are unfairly impeded. Back Page

### Mr. Huang here

Chinese Foreign Minister Huang Hua visits London today and tomorrow. He will lunch with Foreign Secretary Lord Carrington today.

In Strasbourg yesterday Mr. Huang told the Council of Europe that the Soviet intervention in Afghanistan was a move towards controlling the Gulf and the Indian Ocean.

### Channel 4 pledge

Jeremy Isaacs, 48, former Thames TV director of programmes, has been appointed £35,900 a year chief executive of the forthcoming fourth TV channel. He promised a service that will be "responsive, lively, concerned, useful, fun." Page 10

### Thatcher jeered

Mrs Thatcher was jeered when she was on a walk-about in Nunhead, South London, after opening a housing association estate of 82 homes, 20 for disabled people.

### Irish hero shot

Robert Shields, 44, a Belfast ambulance service administrator, who seven years ago drove through a gun battle to rescue victims of a pub bombing, was shot dead at work by Provos. He was once a police reservist.

### Army called in

Irish Premier Charles Haughey announced on TV that the Army would distribute petrol - tanker drivers have been on strike for nearly a month.

### Arab royal robbed

Sarah Khalid Abdul Rahman, of the Saudi royal family, was robbed of £50,000 cash and jewellery from the boot of her car while she was in the Embassy Club, in London's West End. In Bantleford, Surrey, a chain-saw gang cut into a security van and took £118,000.

### Store spectacular

Debenhams opened an apt-cinema in its Oxford Street store in London, and plans 30 more in its stores in a year. Page 8

### Mae West 'worse'

Mae West, 57, the American actress and sex symbol, was said to be deteriorating in a Los Angeles hospital after a stroke six weeks ago.

### Briefly...

Norwich Police have charged Southampton footballer Charlie George following an incident in which a Press photographer was said to have been struck.

Iran's Majlis is to set up a seven-man commission to study the question of the U.S. hostages.

About 240,000 sugar cane workers in Brazil are striking for a 98 per cent rise and a cut in work.

Argentine junta of three has delayed for ten days the naming of a successor to General Videla.

At least four people were killed in Istanbul clashes, in the worst violence since the September 12 military coup.

### CHIEF PRICE CHANGES YESTERDAY

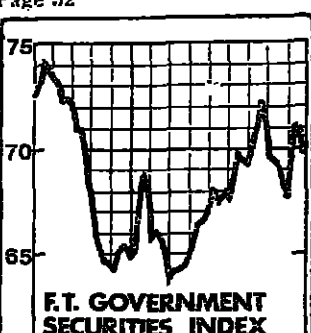
(Prices in pence unless otherwise indicated)

RISES:					
Treasury 13% 2000	5991	-			
Aberdeen 12%	104	+ 15			
Baker (J.)	32	+ 5			
Brown (J.)	681	+ 4			
Chambers & Fergus	42	+ 5			
Crouch Group	122	+ 5			
Curtis	235	- 5			
TEC	523	+ 12			
KN	181	+ 6			
Imbros Bank	576	+ 10			
Lea & Scott	45	+ 8			
Lyles (S.)	43	+ 6			
Paradise (B.)	41	- 4			
Parker Knoll A	102	+ 0			
Rank Ore	160	+ 6			
Thorpe EMI	340	+ 6			
Tube Invs.	240	+ 18			
Turner & Newall	100	+ 4			
stock Oil	264	+ 24			
"	300	+ 10			
Condees	233	- 7			
Carless Capel	177	+ 11			
KCA	182	+ 10			
Sovereign Oil	360	+ 25			
Brod Corp.	148	+ 10			
MM Higgs	260	+ 10			
FALLS:					
Albion	17	- 3			
Bestobell	202	- 10			
Euro. Ferries	162	- 5			
Jardine Matheson	305	- 11			
Laine (J.) A	47	- 2			
Rosehaug	175	- 8			
Shuritt (Jefferson)	161	- 6			
Tomatin	122	- 9			
Maclean (W. Anglo)	73	- 3			
Anglo-Amer. Gold	531	- 11			
Impala Platinum	520	- 15			
Pseudon	327	- 15			
RTZ	452	- 8			
Ruslenz Platinum	325	- 11			

### BUSINESS

## Gilts rise to 70.18; equities gain 5.4

GILTS gained on renewed hopes of an early cut in interest rates, some longs rising nearly a point, and shorts up to 1 higher. The Government Securities Index rose 0.44 to 70.18. Page 32



EQUITY leaders recovered early losses as gilts moved up, the FT 30-share index gaining 5.4 to 481.0, an eight-point turnaround on the day. Page 32

STERLING eased 45 points to \$2.375, the sixth consecutive day of fall. Its trade-weighted index was 76.0 (76.1). DOLLAR was steady in thin trading, its index closing at 83.8 (83.9). Page 23

GOLD lost a further \$11 in London to \$670.50. Page 23

WALL STREET was 8.96 up at \$20.89 before the close. Page 30

U.S. INDEX of leading economic indicators was up 1.9 per cent in August, the third monthly rise but somewhat below predictions.

PRESIDENT CARTER is to bring back the "prisoner" mechanism to protect U.S. steel producers against cheap imports; in return U.S. Steel is dropping its anti-dumping suits against EEC producers. Back Page; Editorial comment, Page 18

CONOCO is to "invest heavily" in UK offshore oil exploration and development and a petrochemicals plant, the U.S. group announced as its new North Sea field came on stream. Back Page

NORTH SEA oil benefits to the UK could rise from the £5.5bn level this year to more than £17bn (at today's value) by 1985, according to a stock-brokers' forecast. Page 10

PRIME MINISTER impressed on a group of foreign central bankers and academics her determination to play a personal role in deciding any possible monetary control changes. Back Page

MONEY SUPPLY growth should slow in the next few months, as public sector borrowing falls, allowing a "significant" drop in interest rates by next spring, says a Barclays Bank survey. Page 8

RAPID DECLINE in industrial output and confidence has meant nearly two-thirds of West Midlands companies now working at less than 80 per cent of capacity, according to a survey. Page 8

### COMPANIES

GILLBROOKE (Insurance Holdings), jointly owned by Gill and Duffus and Brooks Bond Ltd, plans to acquire the insurance interest of H. Clarkson (Holdings) in a deal worth over \$6m.

READY MIXED Concrete reports first-half taxable profits up by \$6.31m to £21.52m, but is facing difficult trading conditions in the second half so far. Page 22; Lex, Back Page

JARDINE MATHESON of Hong Kong raised interim attributable net profit by 25.7 per cent to HK\$15.1m (£13.25m) and has announced a record HK\$ 1m (£83.92m) rights issue. Page 27

# Callaghan pleads for party unity, but split remains

BY RICHARD EVANS, LOBBY EDITOR, IN BLACKPOOL

MR. JAMES CALLAGHAN, in what was widely regarded as his valedictory speech as leader of the Labour Party, yesterday pleaded with the party's warring factions to unite against the Government.

But despite the wide praise his speech received, all the signs were that the Left versus Right battle for supremacy will escalate.

Much will depend on the outcome of today's conference debates on the reform of the party constitution, and on crucial policy debates today on EEC membership and tomorrow on defence.

If, as expected, Mr. Callaghan fends off Left-wing attempts to change the method of electing the leader and of drafting the manifesto, the way will be cleared for him to reach a decision on his retirement.

He gave no clear indication of his intentions yesterday, apart from some teasing references, but there is a growing consensus among his closest colleagues that he will announce his retirement in the Parliamentary Labour Party early in November.

The theme of Mr. Callaghan's eloquent and impassioned speech was the desperate need for unity in order to oust

what he described as the "reactionary, hardfaced and incompetent" Conservative Government.

"For pity's sake stop arguing," he declared. "The public is crying out for unity in order to get rid of the Thatcher Government."

He seemed to be optimistic about the prospects for the party and claimed to detect a

Labour NEC elections and conference reports. Page 12

general will emerging at the conference based on the desperate desire for unity.

But outside the conference at Fringing meetings and in private discussions the atmosphere between Left and Right appeared to observers to be more corrosive than ever.

Mr. Callaghan said the need to call a halt to the conflicts that have split the party since the general election defeat was becoming more vital than ever in order to reverse the "catastrophic decline" of the country's industrial base.

What had brought him into the Labour movement was the need to prevent a repeat of the 1920s. Yet this was just what

was happening under Mrs. Thatcher, whom he described as the most opinionated Premier since Neville Chamberlain.

Looking forward to the next Labour Government, he said the top priority must be the restoration of a high and stable level of full employment.

He accepted the need for import controls more openly than on previous occasions. These have been increasingly advocated by trade unions and the Left and Mr. Callaghan emphasised that they would have to be both temporary and selective.

He dealt at length with the need to maintain a nuclear defence capability—the vote on whether the party will adopt unilateral disarmament could go either way.

The debates on defence and the EEC, the issues that most divide Left and Right, will be decisive in reducing the party conflict.

Trade union block votes seem certain to ensure that the conference embraces a policy of giving top priority in the next manifesto to EEC withdrawal. This will make the position of Mrs. Shirley Williams, Dr. David Owen and Mr. William Rodgers considerably more difficult as an election approaches.

# EEC marketing deal ends Anglo-French lamb row

BY LARRY KLINGER IN BRUSSELS

EUROPEAN Agriculture Ministers last night reached agreement on a common marketing policy for mutton and lamb. The deal formally ends the "lamb war" that has plagued Anglo-French relations.

The system, which could cost European taxpayers well over £120m a year, will supercede existing national price support systems by putting price guarantees to farmers and import quotas on a Community-wide basis, and will encourage trade in sheepmeat within the Nine. Whitehall believes that British producers could benefit substantially.

Until now, lamb and mutton have been among the few major agricultural commodities excluded from the Common Agricultural Policy. The European Commission believes that the remaining technical details can be resolved so that the arrangement can come fully into effect by October 20.

The most difficult issues were the provision of guarantees to France and Ireland over imports from third countries such as Australia and New Zealand.

The French, who had held out

for guarantees lasting four years, agreed to a system of guarantees lasting until the end of March 1983.

In spite of the agreement, there were still fears that the strains between France and Britain might be revived.

The seasonal increase in lamb supplies may encourage British farmers to seek export outlets. Arrangements were also agreed for New Zealand butter imports this year, according to which New Zealand will receive the equivalent of 75 per cent of the Community's intervention price in return for a slight reduction of butter imports into the EEC.

The Commission estimates that the scheme of guarantees will cost about 200m units of account a year (about £120m), though critics say this figure will be higher because of the support scheme likely to be approved for member countries.

The British delegation was expressing contentment with the arrangements, claiming that a big proportion of the money will flow to Britain's 80,000 sheep holdings, simply because

they produce nearly 50 per cent of the Community's lamb and mutton.

Britain's acceptance of the financial arrangements was also being seen as the reason why it was playing down its earlier opposition to the French and Irish guarantees against third country imports.

The fear is that such guarantees not only go against the Community principle that allows the free distribution of goods once they have met all EEC requirements for entry, but might also open up the possibility of further non-tariff barriers being hidden in the arrangements agreed for the "surveillance" methods to back up the guarantees.

A Commission official said: "One possible scheme is for non-transferable import licences to be issued matching each member's third country import quota. But, even then, one might have to account for each piece of meat that goes into France. The potential for delay, unintentional or otherwise, is obvious if the correct methods of surveillance are not agreed."

# Ford to buy BMW diesels

BY IAN HARGREAVES IN DETROIT

FORD has signed an interim agreement with BMW of Austria to buy diesel engines for use in its latest cars for the mid-1980s. The deal will involve up to 100,000 units a year, giving it a probable annual value of more than \$100m (£42m).

BMW is a joint venture by BMW of West Germany and Steyr-Daimler-Puch of Austria. It was set up specifically to develop and manufacture diesel engines in the Austrian town of Steyr, and is due to come on stream in 1982 with a capacity of 150,000 units a year.

It will be the first time Ford has bought car engines from another company, although it already buys lorry diesel engines from General Motors, Cummins and Caterpillar in the U.S.

The agreement raises doubts about Ford's entire engine strategy in 1980s. The company had previously rejected any significant use of diesel engines for passenger cars on environmental and performance grounds.

Ford said yesterday that it would continue to work on the advanced Proco, "lean burn" petrol engine, which uses fuel more frugally by mixing more air with the petrol. Ford has long contended that the Proco would eventually provide it with a basic engine design from the mid-1980s, but officials admitted that the BMW deal does signal a change of direction in engine strategy.

Proco will not be cancelled, but it will be more difficult for the project to justify the

heavy development expenditure required.

Mr. Philip Caldwell, chairman of Ford, said negotiations with BMW involved the probable purchase of a 24 litre six-cylinder turbo-charged engine and later of a more advanced four-cylinder engine.

Mr. Volker Doppeldecker, chairman of BMW Steyr, claimed that the new engine, which will also power BMW cars, will be technologically superior to any diesel currently available in the U.S. General Motors is already extensively committed to a diesel engine programme for its cars, and Volkswagen of America has had great success with its diesel powered Rabbit car, the most fuel economical car in the United States.

# U.S. move to settle war in the Gulf

BY DAVID BUCHAN IN WASHINGTON AND ROGER MATTHEWS IN LONDON

THE UNITED STATES intervened directly for the first time yesterday in the Gulf conflict when Mr. Edmond Muskie, the Secretary of State, conferred with Mr. Scadolin, the Iraqi Foreign Minister, on the war with Iran and four U.S. early warning aircraft were dispatched to Saudi Arabia to shore up its radar system.

These moves came after President Carter met his security advisers late on Monday and then explained to congressional leaders his concern that the policy options in the event of the Iraqi-Iranian war spreading to the remaining oil-producing countries of the Gulf.

The U.S. Administration says it is firmly sticking to its policy of neutrality in the Iraqi-Iranian war. It stressed that the Iraqi Foreign Minister had asked for the meeting with Mr. Muskie at the United Nations in New York.

Saudi Arabia had requested the despatch of the Airborne Warning and Control Systems (AWACS) aircraft to give it a better radar picture near the Gulf war zone, the U.S. said. The U.S. Defence Department said the "temporary" deployment of the big AWACS aircraft, which visited Saudi Arabia 18 months ago during the Yemeni war, was "for purely defensive purposes." Operated by American crews, the unarmed aircraft can provide early warning and radar signals to Saudi forces.

But the aircraft also have the range to provide similar services to the smaller Gulf States, from Kuwait near the end of the Gulf to Oman at the entrance, U.S. officials admitted.

Iran has threatened these countries and Saudi Arabia with retaliation if they actively back Iraq in the war. U.S. officials say the Gulf States have provided a few "parking facilities" for Iraqi aircraft, and are worried about Iranian threats.

## IRAQ ORDERS ABADAN ATTACK

Iraq's High Command yesterday ordered a commando assault on the Iranian oil refinery city of Abadan. The refinery has already been severely damaged by the 10 day-old war. Iranian Phantom bombers bagged the first time since Saturday. A power station and the French-run nuclear research establishment were both damaged. In spite of the conflict, there is a common view in

to block the strategic Strait of Hormuz.

Administration officials are aware of the dangers of sending the AWACS to Saudi Arabia since the kingdom is effectively regarded as an ally of Iraq by the Revolutionary regime in Tehran.

Mr. Muskie used his talk with Mr. Scadolin to stress the importance of the Gulf and its oil resources to the West and to urge a speedy end to hostilities, officials said after the meeting.

For Congressional leaders, President Carter outlined possible options to deal with trouble in the Gulf affecting the flow of oil to the West. This possibility, is raised by Iraq's demand that Iran cede three islands in the mouth of the Gulf back to their former Gulf rulers.

Mr. Carter told the Capitol Hill leaders no decisions had been made. But he has already canvassed allied leaders on the possibility of a joint naval force to keep the Straits open to oil traffic. In the context of support for Saudi Arabia, the President received strong backing from Senator Frank Church, who said: "The U.S. should be prepared to consider any defensive assistance to that country."

Washington informed the Iranian UN mission that the talks would be held and stressed that it was also ready to meet their officials, as it had been for the past year.

Iraq has not had diplomatic relations with the U.S. since breaking them in the 1967 Arab-Israeli war, although in the past few years commercial links have increased. The U.S. maintains an "interest section" in the Belgian Embassy in Baghdad.

Iranian leaders have already several times accused Iraq of being the tool of "American imperialism" and warned that this would further complicate the position of the U.S. hostages.

# BL offers 78,000 workers 6% rise

By Philip Bassett, Labour Staff

BL YESTERDAY offered its 78,000 hourly-paid car workers pay increases worth an average of 6.1 per cent, or £5.28 a week. The offer compares with a union claim for an average increase of £17.21 a week or about 20 per cent. But union leaders, who were told by BL in Blackburn yesterday that it had given close consideration to making no offer at all this year because of its serious financial position, did not reject the offer outright. They did, however, make clear their hopes of securing an increase in the offer to something nearer their claim.

The offer is another indication of the determination of employers in both the public and private sectors to keep settlements in this year round to single percentage figures. It is almost exactly the same as the 6.2 per cent already offered to 2m engineering workers, though BL denied it had been influenced by the Engineering Employers' Federation offer. It is considerably lower than the 10 per cent accepted by Talbot UK car workers and the 8 per cent settlement at Vauxhall Motors.

BL union leaders yesterday asked the company for further information. Particularly they want details about the level of present incentive bonus payments. Further negotiations have been fixed for October 17. The offer is also to be put, for information, to a series of shop stewards' meetings.

The company, which recently reported a first-half loss of £155m, laid stress on its financial position and present market share.

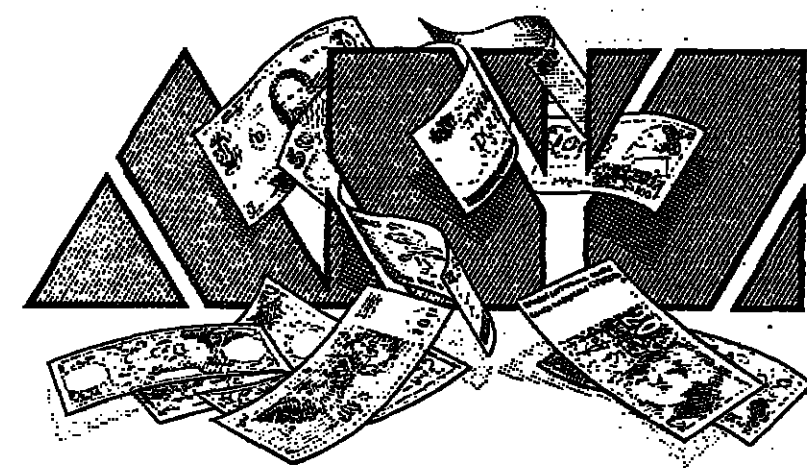
Mr. Geoff Armstrong, BL employee relations director, said: "We had to consider whether we could offer any increase at all this year." Since productivity had increased over the past few months, it was thought "realistic and responsible" for the offer to be pitched at this level.

While the company did not say that 6.1 per cent was its final offer, or give any indication that it would repeat last year's tactic of baiting employees on the offer and then imposing it on the workforce, Mr. Armstrong said that the company thought this offer "should form the

Continued on Back Page  
Flat dispute. Page 3  
Talbot to cut white-collar jobs. Page 8

\$ in New York		
	Sept. 29	previous
Spot	\$2.3668-5878	\$2.5860-5870
1 month	0.53-0.56 dis.	0.68-0.65 dis.
3 months	0.61-0.56 dis.	1.06-1.01 dis.
12 months	1.10-0.95 dis.	1.95-1.80 dis.

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## EUROPEAN NEWS

## Hilary Barnes examines the bitter confrontation over plans to freeze arms spending

### Danes fight to save defence consensus

THE Danish Government is embroiled in an unusually serious dispute with the Opposition parties at home, and in recriminations with its Atlantic Alliance partners abroad, over its wish to freeze defence spending in real terms for the four years 1981-85.

Mr. Anker Jørgensen, the Prime Minister, argues that as there is a serious economic crisis, with a 5 per cent reduction in real wages this year and a halt to the growth of real public spending over some years, defence spending must also be restrained. The hitch is that the high cost of technical innovation in defence means that stabilising defence costs would gradually but significantly reduce real combat strength.

Defence spending has been based on consensus between the ruling Social Democrats, the Conservatives, the Liberals and the Radicals for almost 20 years. In 1973 and 1977, these parties concluded four-year spending agreements, removing the subject from the forefront of political infighting for most of the time. The present dispute has erupted because another four-year agreement is due to be completed by spring next year.



The future combat strength of the Danish defence forces is a matter of concern for the U.S. Government, because combat strength has obvious implications for the will to resist, as well as the ability to resist, outright aggression or other forms of pressure.

The Americans believe that European Governments in general—and the Danish Government perhaps more than most

U.S. respect for Danish points of view was not increased when, for example, Prime Minister Anker Jørgensen (left) declared that Denmark would not increase defence spending because it was not prepared to take part in an escalation of the arms race, a statement for which he received a commendation in Pravda last month.

The confrontation between the Liberals and Conservatives and the Social Democrats over the misleadingly named "Zero Budget" proposal—the defence budget is fully indexed for wages and prices, which no other Atlantic Alliance country can claim—has become so acute that both sides have raised the possibility that the Government will some time this winter have to put forward a defence Bill on which it risks defeat by combination of the pro-Atlantic Alliance Right-Centre parties and the anti-Atlantic Alliance parties of the extreme Left.

No one wants this to happen, except possibly the Left-wing neutralists, as the consequence would be an end to the consensus on defence policy between parties with an overwhelming majority of the seats

in the Folketing (Parliament). This consensus has existed ever since Denmark joined the Atlantic Alliance in 1949.

The Government has received expressions of serious concern at its defence plans from its closest allies, discreetly from the UK, West Germany and Norway, and loud, clear and publicly from the U.S. In the European and American media this summer, to the immense

—have a different perception of the Soviet threat than they do themselves—which enables the Europeans to take a more relaxed attitude to their own defence than the U.S. thinks justifiable.

American respect for Danish points of view was not increased when, for example, Mr. Jørgensen declared that Denmark would not increase defence spending because it was not prepared to take part in an escalation of the arms race, a statement for which he received a commendation in Pravda last month.

Danish defence spending is about 2.1 per cent of Gross National Product. Denmark is the Atlantic Alliance's richest

reduction" in defence strength. Gen. Christensen emphasised that the reduction would be considerable, but would take place mainly in the latter part of the decade.

One of the most serious objections to the zero solution defence plan drawn up by the Defence Staff is that one of the two brigades defending the island of Zealand (where Copenhagen is) would be withdrawn to strengthen Jutland, which has absolute priority (if Jutland is lost, the islands cannot be defended). This would leave Zealand and the capital with almost nothing to repel or hold an invader if a bridgehead were established.

This is the possibility which so alarmed the U.S. But the Government is working on an alternative model to the one outlined by the Defence Staff, and an attempt will be made to meet the most serious objections. In the end, the Government may even have to find some extra money.

But the economic pressures are very real. The Parliamentary group's left wing was slightly strengthened in last October's election.

If the Government is forced to put forward a Bill in the 10-party Folketing without an agreed majority, it can count on support from the Radicals for a zero solution, but the Socialist People's Party, the Left Socialists and the Single Tax Party would probably vote against, on the grounds that spending should be cut.

The Conservatives, Liberals, Centre Democrats and Christian People's Party, as well as most members of the Progress Party, would be inclined to vote against on the grounds that spending should increase. However, the consequences of destroying the consensus on defence are regarded by the Social Democrats and the other pro-Atlantic parties as extremely serious. They will try hard to avoid this outcome. They will probably succeed.

## W. German cost of living down 0.1%

By Jonathan Carr in Bonn

THE WEST GERMAN cost of living fell by 0.1 per cent in September against August, according to preliminary figures just released by the Federal Statistical Office.

If confirmed by final data available in about 10 days, this will be the first monthly fall for exactly two years. The August figure showed a rise of 0.1 per cent and the July figure one of 0.2 per cent.

The Statistical Office also reported that the cost of living was 5.1 per cent higher in September than in the same month last year, compared with an annual rate of 5.5 per cent in both July and August and one of 6 per cent in June.

These figures taken together provide unmistakable evidence that the inflationary trend is now firmly down, and that there is a good chance that the 5 per cent mark at an annual rate will be undercut by year's end.

The trend is encouraging for the Government, which is facing a general election next Sunday after a campaign in which inflation, state debt and the strength of the currency have been key issues.

It may also help take some of the heat out of the annual wage bargaining which is due to start later this autumn. However, no all the economic evidence is encouraging either for the Government or for the social partners.

For one thing, it has long been clear that the Government's initial hopes of an average increase in inflation this year of about 4.5 per cent against 1979 cannot be fulfilled. Factors including the strong rise in the price of oil and other raw materials imports put paid to that.

For another, the downward pressure on prices now is partly the result of the general economic downturn. Real growth in GNP fell by 1 per cent in the second quarter compared with the booming first quarter and the jobless total rose in August to 888,000, 3.7 per cent of the labour force compared with 3.5 per cent in August 1979.

## Spanish budget proposes 23% rise in spending

By Robert Graham in Madrid

GOVERNMENT spending will rise 23 per cent to Pta 2,823bn (€11.8bn) in Spain next year under the terms of a draft general budget presented to Parliament yesterday by Sr. Jaime Anoveros, the Finance Minister. However, the projected public sector deficit of Pta 435bn (€1.7bn) will be almost unchanged on the 1980 figure.

The budget reflects the Government's plans, disclosed to Parliament ten days ago, to accelerate capital investment in the public sector to stimulate the depressed economy. Capital investment is increasing 31 per cent, the most substantial rise being the amount of money available for public works projects and low cost housing. Next year, planned investment in these two areas will rise from Pta 135bn to Pta 179bn.

Sr. Anoveros did not say which parts of planned expenditure had been cut in the past few weeks although it is known that some areas like defence have had their allocations trimmed sharply.

Defence spending, the second largest item in the general budget after education, is to rise from Pta 286bn (€1.15bn) to Pta 337bn (€1.35bn).

Separate from the general budget are special allocations for the regions, the state's commercial, industrial and financial companies and for the re-organisation of the social

security system amounting to Pta 2,084bn (€8.3bn). The large social security budget is balanced by contributions. However, the deficit in the general budget is due to be met through a mix of debt issues on the domestic market, foreign loans and direct Bank of Spain funding.

Approximately \$1bn will come from foreign borrowing, equivalent to about 16 per cent of the total borrowing requirement. Debt issues on the domestic market will account for funding about 30 per cent of the deficit with the remainder covered by the Bank of Spain.

The draft budget proposes to permit civil servants' salaries to increase by 12 per cent, about five points below planned inflation. This increase is almost certain to be treated as a norm for wage negotiations in the private sector as well next year. But the increase is unlikely to be welcomed by employers who have been aiming for around 10 per cent.

There is to be a freeze on civil service recruitment.

The budget also proposed to peg at 1980 levels state support for loss-making public companies and to reduce by 25 per cent the current subsidy on petroleum products. There was no hint of new indirect taxes. The budget will now be debated and is unlikely to be approved by Parliament much before re-organisation of the social

## Swiss domestic product 'likely to fall next year'

By John Wicks in Zurich

SWITZERLAND'S gross domestic product is likely to decline slightly next year in real terms, probably by some 0.25 to 0.5 per cent, says a report issued by the Zurich Federal Polytechnic Institute for Economic Research.

The institute puts GDP growth for this year at a price-adjusted 1.75 per cent, or more than double the 0.8 per cent registered for 1979.

For 1981 the institute believes that Swiss export

volumes will fall slightly from their present high levels, and also demand to weaken in the domestic construction sector. This should be almost offset, however, by a continued rise in private, public and capital-goods demand.

A fall of 1 per cent is expected in employment, but still leaving only about 1 per cent of the work-force unemployed. Productivity, up by an estimated 1.25 per cent in 1980, is seen as improving by a further 0.75 per cent next year.

## Dutch teachers to strike over pay

By Charles Batchelor in Amsterdam

TEACHERS' UNIONS in the Netherlands have called a one-day strike today which is expected to shut many schools. A protest march will be held through The Hague to demonstrate the teachers' opposition to spending cuts which threaten salaries.

Unions representing most of the country's 156,000 primary and secondary teachers have either called for a strike or have tacitly approved a work stoppage. Although teachers are not legally allowed to strike, a change in the law is being prepared.

The teachers are opposing an attempt by Mr. Arie Pais, the Education Minister, to cut his salary bill by F 265m (€50m) next year. In presenting his budget, the Minister offered teachers a choice of accepting slower salary growth or the loss of jobs.

Their unions argue that teachers are being forced to accept three levels of cuts: the overall restraint on salaries; the cuts in civil servants' salaries; and the specific reductions in teachers' pay. Teachers earning less than F 2,010 (€402) a month will not be affected but those on higher salaries will be asked to accept reductions of up to 2 per cent.

The teachers are objecting not only to the cuts but also to the fact that their salaries will be "uncoupled" from those of civil servants generally. Public sector salaries are indexed to the industrial wage.

The effect of today's strike and demonstration will be reduced since primary and infant schools, as well as some secondary schools, are usually closed on Wednesday afternoons, a Ministry spokesman said. Teachers who take time off work will lose pay.

They plan to present petition to MPs after marching through The Hague.

Parliament will debate the education budget early in December. Education was among the hardest hit of the ministries in the 1981 spending cuts and has been forced to cut F 1,340m (€271m) from salaries and other spending next year, nearly a quarter of the total reduction in spending by all government departments.

## "...in 5 years, many companies who left London for greener pastures will be green with envy"



The Rt Hon. Lord Jellicoe, DSO, MC, Chairman, Tate & Lyle

The past 20 years of decentralisation policies have hardly made London businessmen feel welcome in their own city.

Lord Jellicoe, however, is one of a number of leading businessmen who believe that now is a time of golden opportunity in the capital.

And that to ignore it may give expensive cause for regret in the near future.

He explains why below.

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Of course, you can't expect instant results.

But I think it fair to say that in 5 years, many companies who left London for greener pastures will be green with envy."

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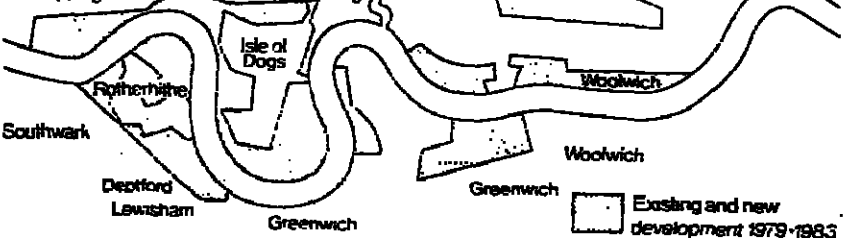
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New industrial area, former Royal Dock, Wapping.



New industrial area, former Royal Dock, Wapping.

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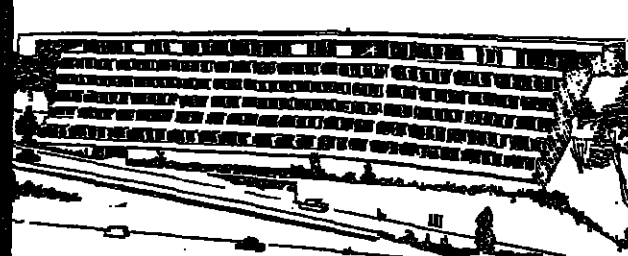
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## AMERICAN NEWS

## New standby talks as IMF accepts Yugoslavia's stability package

BY NICHOLAS COLCHESTER IN WASHINGTON

THE GOVERNMENT of Yugoslavia has had its economic stability and austerity programme accepted by the International Monetary Fund, and is now negotiating a standby facility of around \$200 million (\$274.7m) with the Fund, according to Fund officials at the IMF meeting in Washington.

The Fund's endorsement of Yugoslavia's economic policies could be an important incentive in persuading Western banks to participate in a major syndicated loan for

Yugoslavia, which is being gradually stitched together during that IMF meeting.

Chase Manhattan Bank is the co-ordinating bank in arranging this loan, which should include banks from the U.S., Japan, Canada and the U.K. There is still clearly some way to go in persuading banks in Canada and Japan to participate, and it is too early to talk of the final amount which will be lent, or on what terms.

The terms are, however, expected to embody a maturity

of seven to eight years and a margin over interbank rates of about 1½ per cent.

The financing of Yugoslavia's balance of payments deficit is not only problematic because of the political uncertainty in the aftermath of the Tito era. More important has been lending limit problems at some major banks and also what many bankers perceive as a disorganised approach to the market.

Nevertheless, finance totaling some \$200m (\$238m) does

now seem to be falling into place. In addition to the IMF borrowing and the "jumbo" syndicated loan for the National Bank of Yugoslavia, a substantial amount of bilateral credit from specific countries is also being organised.

Kuwait recently agreed to lend the country \$250m and Austria has contributed \$100m. Talks are continuing in Washington over separate trade linked credits from West German and French banks each of which should

amount to several hundred million dollars.

Peter Montagnon adds: In addition, Yugoslavia has also arranged what the country's Central Bank Governor, Dr. Ksenko Bogoev, describes as "an important economic agreement" with Iraq, as well as requesting credits from Libya and the United Arab Emirates.

In Europe, funds have also been sought on a bilateral basis from banks in Switzerland and Italy.

One encouraging aspect for the banks has been an improvement in the country's balance of payments. The current account deficit is now expected to be held to \$20m this year compared with \$2.5bn last year and foreign exchange reserves have also increased substantially in recent months.

Yugoslavia's net foreign debt at the end of 1979 amounted to some \$15bn compared with \$11.5bn a year earlier.

## Fund chief sees improvement in world economy

BY PETER RADDALL IN WASHINGTON

THE PROSPECT of substantial improvement in the international economic environment "by 1985 or so" was held out yesterday by M. Jacques de Larosiere, the managing director of the International Monetary Fund.

Such improvement would be dependent on a continued priority for fighting inflation through monetary and incomes policies, he said, coupled with effective policies on the supply side to boost efficiency and to deal with the supply of energy.

In his opening address to the Fund's annual meeting which started here yesterday M. de Larosiere discussed two alternative approaches for the world economy over the next five or six years.

One is that industrial countries persist in placing the main emphasis on their fight against inflation. "Given the present high rates of inflation in quite a few of these countries, this implies that they accept for some time a reduction in the growth of their nominal demand. It may be expected, on this hypothesis, that inflation in the industrial world gradually decreases, that the rate of growth of real gross national product advances from a low level, and that the recycling problem proves manageable.

"This scenario," M. de Larosiere said, "is certainly not ideal, as it would entail an increase in economic slack. It would, however, restore by the mid-1980s an environment conducive to sustained long-run growth."

The second approach supposes that demand management policies make an early shift towards expansion. "Growth rates might improve markedly for a year or two, but inflation would flare up again and upward pressures on the price of oil would intensify. A new shift towards severe restraint of demand would probably then occur, bringing about a fall in rates of economic growth.

"Those countries with weak external positions would see their deteriorate even further, and towards the middle of the decade, recycling problems would become very serious. Several years would have been lost in the fight against inflation, and inflationary expectations would become even more deeply entrenched."

M. de Larosiere said that he saw no course of policy that could make the economic situation really satisfactory over the next several years. "However, the tackling of inflation — provided it is coupled with effective policies on the supply side

— holds out the promise of bringing substantial improvement to the international economic environment by 1985 or so. It will assist in resolving the energy problem and, in this and other ways, it will strengthen the position of the non-oil, less developed countries over the coming years."

This view is in line with the attitudes taken by leading finance ministers at the various meetings here in the past few days.

Mr. de Larosiere also discussed the Fund's role in the light of the increase in the range of borrowing approved by the body's interim committee on Sunday. He defended the policy advice given by the Fund to



M. De Larosiere... imperfect scenario

borrowers and argued that it was "the condition of a country's balance of payments—sometimes in conjunction with the low level of official assistance from abroad—that is the true cause of the harsh adjustment measures that sometimes must be adopted in the attempt to restore its payments equilibrium and to open up prospects of improved future growth."

He also called for an early and positive decision in support of the proposed food import facility. This idea has been criticised by some of the leading industrialised countries here.

## W. German banks fight U.S. information demands

BY NICHOLAS COLCHESTER

WEST GERMAN banks are having tough discussions with the U.S. Federal Reserve about information which is being demanded of them under the U.S. International Banking Act. This is confirmed by Deutschebank executives at the IMF meeting in Washington.

The problem for the German banks, and for other foreign banks in the U.S., is that the U.S. authorities want to know not just about their branches or subsidiaries in America but also about the German parents.

Their demands, says Deutschebank, include information which "we do not have, or should not give, or cannot give under our own bank secrecy laws."

The problem is particularly complicated for the German banks in that they have participations at home in industrial companies which, in some cases, have operations in the U.S. These participations lead to further problems, in that information must be provided about them in America, and because their "non-bank" activities in the U.S. may conflict with U.S. banking rules, which are quite strict about what a bank in the U.S. may and may not do.

Deutschebank executives remain adamant that they can not reveal information which German banking practice forbids them to reveal.

## Brazil may reduce nuclear development

BY RIK TURNER IN SAO PAULO

THE APPOINTMENT of Gen. Jose Costa Cavalcanti as president of the Brazilian state electricity concern, Eletrobras, is being seen as heralding a possible slowdown in Brazil's nuclear power development.

Gen. Cavalcanti said at his inauguration that the emphasis in coming decades would be on hydro-electricity, although he added that the nuclear programme would remain.

The general is already president of Itaipu Binacional, the \$15bn (\$6,500m) Brazilian-Paraguayan hydro-electric dam project. While his statements came as no surprise, they have caused concern among supporters of the nuclear agreement Brazil signed with West Germany in 1978.

By this agreement Brazil is to build eight nuclear reactors by 1990. Three are already under construction but the agreement has come in for much criticism in recent years, and many scientists and politicians are now calling for a halt to the programme.

Gen. Cavalcanti put other

energy programmes higher on his list of priorities than nuclear power. First came Itaipu, where the transmission lines must be installed, and next the hydro-electric plant of Tucuruí, in the eastern end of the Amazon basin, which will provide the power for the \$30bn multi-mineral project at Carajás.

The general is tipped by the Brazilian Press as a likely successor to President João Figueiredo in 1984, and his inauguration ceremony was attended by a host of senior officials.

Although the nuclear programme is carried out by the state nuclear company, Nuclebrás, as president of the power company which will be receiving the electricity produced as well as Brazil's biggest hydro electric-project, the general will have considerable say as to where funds should be directed.

If, as he suggested in his speech, these funds "may well tend to become scarce," his list of priorities could decide how many of the remaining five reactors are built.

Jurek Martin reports on the World Bank president's emotional final speech  
Changes must be made, says McNamara

THE WORLD BANK'S capital base must be increased and its resources better used if it is to help meet development needs for the rest of the century.

This was the major message of Robert McNamara's 15th and final address to the annual meeting as president of the World Bank, but it was an appearance most marked by poignant emotion.

Shedding his technocratic image, Robert McNamara broke down at the end and, departing from his prepared text, quoted George Bernard Shaw's lines: "You see things as they fly, but I dream things that never were."

Mr. McNamara had suggested three changes which could enable the bank to play a more effective future role:—

● The statutory 35-year-old

one-to-one ratio, between its loans and its capital was "no longer really relevant" and led to under-use of bank funds. It should be raised as a supplement to the latest general capital increase.

● A separately financed and capitalised energy affiliate could be created to meet what he argued was the overwhelming need to make the poorest countries more energy self-sufficient.

● The bank's lending and borrowing authority could be raised by increasing subscribed stock, but without extra paid-in capital.

Mr. McNamara suggested that these measures could be taken individually, or in combination. They would, in effect, get round the current climate of budgetary restraint in the developed nations that inhibited the flow of resources for development.

While the proposals were being studied, he said, it would be advisable to cover shorter term needs by bringing forward as much as \$100m (\$4.2bn) in bank lending earmarked for the more distant future for disbursement in the next five years.

Mr. McNamara's specific prescriptions for the institution he has headed for more than 12 years, were set in the sombre context of the overall plight of the developing nations and their financing needs in the wake of the latest round of oil price increases.

If their hitherto marginal energy reserves of coal, gas, oil, hydro electric power and forest resources could be properly developed, they could reduce their annual oil import bill, now projected at a collective \$230bn by the end of the century, by

some \$50bn. Mr. McNamara was critical of the inability and unwillingness of the industrialised countries to increase their official aid flows.

He singled out the recent action of the British Government in proposing to cut aid to 0.38 per cent of gross national product by 1985 from the 0.49 per cent average of 1977 to 1979, and he noted the continuing difficulties in extracting money from the U.S. Congress.

"What is even more disappointing, the portion of these aid flows that were allocated to the low income countries—which, of course, need them most—was shockingly small in both absolute and relative terms."

The developed nations, he urged, should keep at a mini-

mum official assistance at 1978 levels, as measured by the percentage of GNP, while those below the current OECD average of 0.34 per cent of GNP, particularly the U.S. and Japan, should raise their aid flows faster than GNP.

But the underlying theme of Mr. McNamara's address, expressed in, for a technocrat like himself, a rather dramatic code, was that immediate financial concerns should not disguise the existence of the most fundamental problem of all: "the persistence of widespread, absolute poverty."

He said it was probable that, in spite of manifold past and future progress, by the end of this century 600m people would be living in conditions of abject poverty.

This, he said, was the real



Mr. McNamara... "shocking" aid flows

intellectual challenge confronting the bank and its sponsors.

"We do not see their faces, we do not know their names, we cannot count their number. But they are there, and their lives have been touched by us, and ours by them," he concluded.

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## New York Met opera season cancelled

By Paul Betts in New York

For the first time in its 97-year history, the Metropolitan Opera of New York, the country's leading opera company, formally cancelled its opera season because of a protracted dispute between management and the company's orchestra.

Although the company did not exclude a resumption of the 1980-81 season later if a settlement was reached with the orchestra, the feeling yesterday was that this was highly unlikely.

The Met blamed the orchestra's rigid demands for a four-performance week instead of a five-performance week as the main reason.

"Acceptance of their proposals would return us to the dark ages—season after season burdened with overwhelming deficits," Mr. Anthony Bliss, executive director, told a Press conference.

"We have worked too hard in recent years to turn this company around both artistically and financially to see it destroyed by giving into the orchestra's demands."

Despite the announcement that the season was "irrevocably cancelled for all practical purposes," the musicians claimed yesterday the Met was bluffing.

The management, however, emphasised that as the contractual obligations of the principal singers expired tomorrow, any further delay in reaching a settlement at this stage made a late opening of the season increasingly improbable.

Mr. Bliss indicated the opera house had no intention of reviving the season if much more of it was lost.

"We simply cannot afford to put on a stretched-together season and expect to live up to the artistic standards our audience and contributors rightly demand," he said.

Traditionally, musicians at the Met have been paid higher wages than stage hands and other opera employees. Average orchestra members earn about \$37,000 (\$15,500) a year. Their current demands would have increased average salaries to \$40,000 a year for a 51-hour week.

## Corporate paper row likely again after new ruling

By David Lascelles in New York

THE DEMARCATION dispute between Wall Street investment houses and the commercial banks shows signs of heating up again following a ruling this week by the Fed over who should be allowed to sell commercial paper, a form of short-term loan issued by large corporations.

The securities industry asked the Fed to bar banks from this activity on the grounds that it constitutes corporate underwriting, something the banks are not allowed to do under the Glass-Steagall Act of 1933.

However, the Fed said that the practice did not appear to violate the Act because commercial paper is not a security within the meaning of the Act, though it noted that there were some dangers in the practice and said it planned to set up some guidelines.

The securities industry is not satisfied with the ruling and says it may appeal it to a Federal court.

Although somewhat technical, the commercial paper issue is a heated one because it touches on the jealously guarded dividing lines that prevent the expansion-minded

banks from invading what Wall Street's investment and brokerage houses consider to be their exclusive territory.

Commercial paper blossomed during the 1970's into a \$120bn (\$50.38bn) market because it enabled large corporations to borrow short-term cash from each other without going through the banks, and therefore more cheaply. Actual transactions are handled by the Wall Street institutions, mainly Goldman Sachs and A. G. Becker, which claim to have pioneered the market.

The banks, alarmed by this diversion of huge volume of corporate finance business away from their own books, sought to get in on the act by issuing commercial paper for their own clients.

The banks' entry into the market this year is the case on which the Fed has now ruled.

The ruling is bound to bring more competition into the commercial paper market, though some banks have preferred to deal only indirectly by setting up lines of credit as a back-up to the commercial paper itself.

## Ford chief says success of new range is 'critical'

DEARBORN—The Ford Motor Company yesterday unveiled its 1981 models, hoping the new range of fuel-efficient cars will outsell Japanese imports and reverse the company's mounting losses.

Mr. Donald Petersen, Ford's president, acknowledged that the success of the 1981 models was critical to the company's future, which lost \$631.5m (\$265m) in the first half of this year in North America.

In Washington, the House Foreign Affairs Committee yesterday passed a resolution urging President Jimmy Carter to seek reductions in Japanese car imports and to try to eliminate Japanese trade barriers on U.S. products. The

measure now goes to the full House of Representatives.

Representative Carl Albert, one of the resolution's sponsors, said it was introduced because of the high unemployment rate among U.S. car workers due in part to increased Japanese imports, which now account for nearly 24 per cent of the U.S. market.

Among the new Ford models is the Escort, the small "world car" developed jointly by engineers in West Germany, the U.S. and Japan. Priced in the U.S. at \$5,158 (\$2,163) the car's main attraction will be its fuel economy, but it still lags behind the cheaper Japanese imports like Toyota and Datsun.

## Power link discussed by ASEAN

By Richard Cowper in Bali

ENERGY Ministers from the Association of South East Asian Nations (ASEAN) have discussed an ambitious proposal to link the electricity grids of Indonesia, Malaysia, Singapore and Thailand.

The project, if it gets off the ground, would be the most impressive example yet of the growing economic co-operation between ASEAN countries.

No mention was made of the project in the joint communiqué issued by the Ministers after their first energy conference, but officials said the scheme would fulfil the most crucial requirements faced by ASEAN nations in the energy field: to ensure security of energy supply and to make use of non-oil energy resources.

The Ministers did, however, agree to "formulate a framework for co-operation in energy, to enable ASEAN countries to obtain security of supply."

Shortfalls of energy in one country could be made up by another, they said. At the same time, vast untapped resources of coal and geothermal and hydro-power could be pushed into the grid.

Indonesia, for example, is believed to have at least 15bn tonnes of coal reserves in south Sumatra. Although its quality is too poor to make it a viable export proposition, it is converted into electricity, it would make good economic sense to sell that product.

The Ministers put off a decision on the Thai proposal to strengthen the existing ASEAN emergency oil-sharing scheme. The scheme only comes into operation when a member country has a 20 per cent shortfall in its oil energy supply.

Dr Anurudh Wattanapongsari, Thai Minister of Science, Technology and Energy, said he was disappointed that the Ministers had not agreed to reduce it to 10 per cent.

## Israel's new shekel has a jaded look

By David Lennon in Tel Aviv

ISRAELIS, struggling to keep pace with price changes in an economy beset with triple-digit inflation, yesterday began adjusting to a new set of prices denominated in shekels.

The biblically-named currency yesterday replaced the totally devalued Israeli pound which has served the country for the past 32 years.

The Israeli pound started life in parity with the pound sterling, but at its demise its value had so fallen that it was being exchanged at 15:14.6 to £1 sterling.

Despite the high hopes of the Treasury and the Bank of Israel, there are already clear signs that the shekel, which is worth 10 old Israeli pounds, may fare even worse, unless inflation can be brought down swiftly.

When the intention to introduce the shekel was announced in February, its value was 5.8 to the pound sterling but when it became the new coin of the

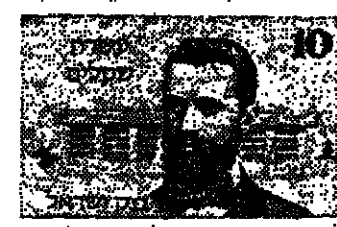
rehab yesterday, it was being exchanged at a rate of 14.1 to the £1 sterling.

With the one shekel note worth only slightly over 7p, the agora coins, of which there are 100 to a shekel, have virtually no value at all. The new five and 10 agora coins cannot purchase even the cheapest of children's sweets.

It has been estimated that at the current rate of inflation—134 per cent annually—it will take only a little over three years for the shekel to have been devalued to the level of the now disgraced pound.

The problem stems from the failure of the Government to take any measures to protect the new currency which economists here say should have been introduced as the last measure in the process of stabilising the economy.

The economists also complain about the cost of the conversion, reprogramming computers, printing forms and cheques and



Mr. Gaston Thorn, Luxembourg's Foreign Minister, who is on a Middle East mission on behalf of the European Community met the Israeli Prime Minister, Mr. Menachem Begin, in Jerusalem yesterday. He also had talks with Palestinian leaders from the occupied West Bank and Gaza Strip.

the two-day closure of the country's banks while the conversion is made.

In an editorial yesterday the Jerusalem Post said: "In the entire history of currency reforms, there is probably no other example of such a meaningless and wasteful exercise."

A quick glance at the Bible reveals that inflation and devaluation of currency are nothing new. The shekel in circulation in Babylon in the third millennium BC had to be replaced by far heavier Phoenician-shekel by the fourth century BC.

The search for the biblical roots of the shekel has also led people here to look for other biblical era currencies, which

may have to be called back from history if the new shekel fails to survive the ravages of modern Israeli inflation. Names such as Kibbutz, Zuz and Assimon, are already being discussed.

The Bank of Israel has announced that it will be introducing within months a larger 100-shekel note whose value at today's prices would be \$7.

The bank has also begun preparations for a 500-shekel note to be introduced in two years. This will bear a portrait of Edmund de Rothschild, but it is doubtful whether even that famous name will help protect it from heavy devaluation.

Mr. Gaston Thorn, Luxembourg's Foreign Minister, who is on a Middle East mission on behalf of the European Community met the Israeli Prime Minister, Mr. Menachem Begin, in Jerusalem yesterday. He also had talks with Palestinian leaders from the occupied West Bank and Gaza Strip.

## Fraser confident of returning to power

By Patricia Newby in Canberra

CONFIDENCE THAT his ruling Liberal-National Country Party coalition will be returned to power in the October 18 Australian Federal Election was evident in a policy speech delivered by Mr. Malcolm Fraser, Australia's Prime Minister, in Melbourne last night.

He caused no surprises and offered virtually no hand-outs to the electorate in the low-key speech which officially launched the Liberal Party's election campaign.

As expected, Mr. Fraser's speech, televised live to the nation, dwelt heavily on the coalition's record of "responsible" economic management over the past five years.

Throughout, Mr. Fraser recalled the economic mismanagement of the Whitlam Labor

Government of 1973-75 with phrases such as: "Never forget that five years ago the confidence and optimism of Australians had been shattered."

He also dwelt heavily on resource development, expected to get under-way in the next decade. A Liberal-National Country Party Government would create the kind of economic climate in which investment could take place, he declared.

On economic management, Mr. Fraser said his Government had reduced inflation from 17.6 per cent under Labor to 10.7 per cent. This was 2.3 per cent below the industrial world's average, he added.

Mr. Fraser obliquely mentioned unemployment (at present 5.9 per cent of the

country's workforce) with the remark: "I know it is difficult for some people who leave school."

But, he said, his Government was dedicated to strengthening the economy as the only way to create more jobs. He rejected the Labour Party's solution of job-creation as useless and likely to cost the taxpayer \$51bn (\$500m).

Mr. Bill Hayden, the Labour Opposition leader, will launch his party's campaign tonight with emphasis on the erosion of "family living standards" during the Fraser Government's term of office.

With the opinion polls continuing to show a Fraser victory with a reduced majority, interest has focused on the Senate, where the Government

is likely to lose its majority. An election for half the 64-seat Senate will be held in conjunction with the House of Representatives election. The Senate ballot paper, announced at the weekend, has favourably placed candidates of the Australian Democrats, a minority party led by Senator Don Chipp, a former Liberal Minister.

Australian Democrats are high on the ballot paper and will therefore benefit from the "donkey vote," where electors simply place their preferences in order down the ballot sheet. The Democrats are almost certain to hold the balance of power in the new Senate.

The Australian Democrats are "small L" Liberals who vote with either of the major parties according to the issue.

## MEXICO'S GROWTH PROBLEMS

### Oil brings little comfort

By William Christlett in Mexico City

"THE ONLY difference the oil has made is that now everything is more expensive. The poor are poorer and the rich richer." Like millions of poor Mexicans, Sr. Miguel Jesus Solis is very cynical about the "Mexican oil miracle." Government propaganda has made him aware that the country is floating on a sea of oil and that the economy is booming, but all he can see is the way prices have shot up.

Since President Jose Lopez Portillo took office in December, 1976, Mexico's oil star has risen. Proven hydrocarbon reserves (Mexico uses a combined figure for oil and gas) have risen tenfold to 60.1bn barrels, the world's sixth largest, and the current production of 2.5m barrels a day (b/d) is the world's fifth largest. Pemex, the state oil monopoly, will earn about \$12bn (\$5bn) from foreign sales this year, 65 per cent of total exports.

But the only figure which sticks in Miguel's mind is that inflation this year will be 30 per cent, compared with 20 per cent in 1979. The impressive oil statistics have little meaning for him.

The Government's decision to opt for high growth has aggravated Miguel's problem. Sustained economic expansion is the Government's only means of alleviating massive unemployment. Under the impetus of oil, the economy is growing by 8 per cent for the second year running, as the Government tries to create the 900,000 jobs a year it needs just to keep pace with the rise in population.

While the economy is booming, excess demand and liquidity are fuelling inflation, which the Government sees as a necessary evil. They hope it will be a short-lived one.

Every September for the past six years, Miguel, now 20, has travelled the 30 miles from Toluca to Mexico City. In the two weeks up to September 15, when Mexican nationalism reaches its peak with the commemoration of independence from Spain in 1810, he made about Pesos 1,000 (\$18) by selling flags, whistles and confetti.

Now he is back in Toluca. His father, a retired agricultural



President Jose Lopez Portillo's Government has opted for high economic growth despite the inflationary effects.

labourer, receives no pension, and Miguel, the youngest of eight children, helps to support his parents by selling skate boards.

His dream is shared by some 8m Mexicans out of a labour force of 19m. It is to have a permanent job.

In the past year, sugar has risen from Pesos 2.30 a kilo to Pesos 12 (\$23), soft drinks from Pesos 3.50 to Pesos 8 (\$11), a bottle of frijoles (kidney beans) from Pesos 6 to as much as Pesos 50 (\$90), a kilo of meat depending on the supply, and milk from Pesos 8.50 to Pesos 2.20 (16.5p) a litre, with a further increase expected to Pesos 1.2.

All are basic foods, particularly soft drinks, which Mexicans consume in vast quantities. Their prices have risen particularly those of sugar and frijoles, because of a slump in agricultural production. Food imports this year will be 12.1m tonnes, compared with 3.7m in 1979.

Inflation is breeding discontent. Strikes and anti-government demonstrations are becoming more common. A recent strike at General Motors lasted 16 days. But the Government does not feel its expansionary policies directly threaten the political stability in Mexico, which has lasted for 50 years.

The Government admits that 40 per cent of Mexico's 67m people are undernourished, and that their standard of living is deteriorating.

A litre of petrol, whose domestic price of Pesos 2.30 is heavily subsidised and has not risen in four years, is now three times cheaper than a litre of milk.

"The way things are going we will end up drinking the oil because everything else will be so expensive," said Miguel. The Government believes all its long-term panacea for some of Mexico's injustices. The revenue pouring in is providing a golden opportunity to improve social structural defects. The glaring difference between urban and rural Mexico—and to start to provide a decent health system, schools and houses for the poor.

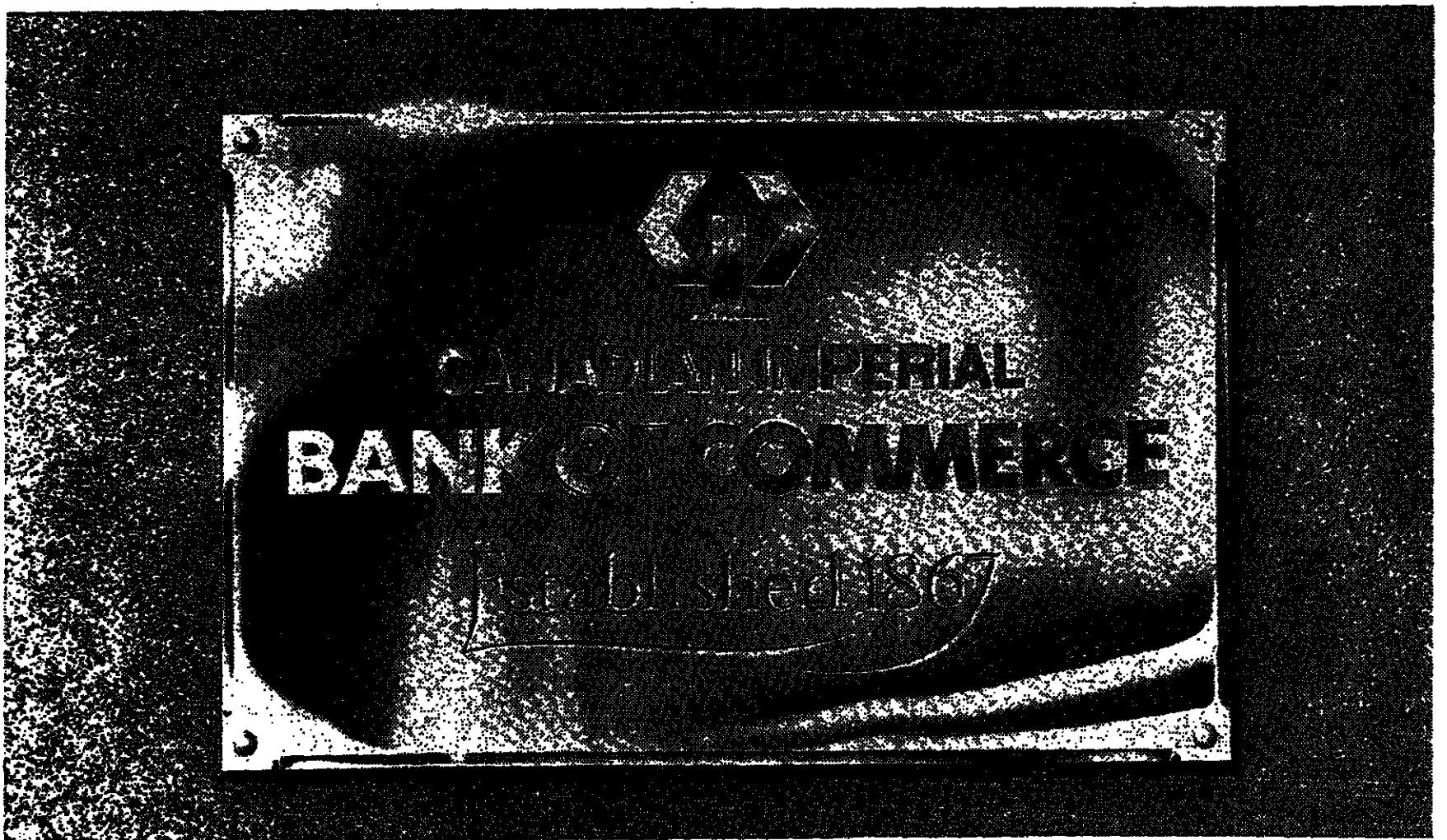
A policy of monetarism is out of the question in Mexico. But a tougher line may be taken on government subsidies. President Lopez Portillo admitted this month that subsidies had reached a "monstrous" level.

This year, the Pesos 24.4bn (\$7.8bn) of subsidies represents 3 per cent of the Gross Domestic Product. The enormous sum, mainly given to the oil, steel, electricity, railway and sugar industries, is an important element in the Government's protectionist budget deficit of Pesos 8bn in 1980.

Financing the deficit, which is now unofficially estimated at nearer Pesos 290bn because of budget overruns, by borrowing or printing new money, contributes further to inflation.

The Government is studying a major reorganisation of its subsidies. This would also be inflationary, but decreased subsidies would reduce the perpetual inflationary drain on the budget, increase government revenue, and create a more realistic pricing system. Government economists say.

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## \$442m allotted for road improvement

MEXICO'S inadequate transport system, which is holding back economic growth, has been boosted by a Government plan designed to modernise 1,700 miles of roads at a cost of Pesos 44.3bn (\$842m) over the next two years, writes William Christlett.

The Public Works Ministry says that some 30 per cent of

the country's major roads are in poor repair. Unless they are improved, the roads will not be able to cope with the huge increase in traffic envisaged. The number of cars in Mexico is forecast to increase from 6.6m to 25m by the end of the century.

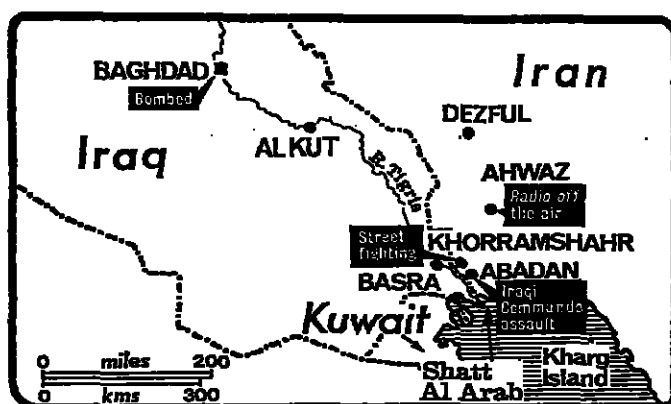
The speed at which the Mexican economy is expanding

is exerting great pressure on the transport system and creating bottlenecks.

Late delivery of machinery is now a major problem for expanding companies. Food supplies are also being hit. This year's food exports will be three times greater than last year's and the inadequate road and rail systems is already clogged.



## OVERSEAS NEWS



## Iranians battle to save four cities

BY ROGER MATTHEWS

IRANIAN fighter-bombers hit Baghdad yesterday for the first time since Saturday as Iran's ground forces fought to prevent Iraq taking full control of the cities of Dezful, Ahwaz, Khorramshahr and Abadan.

The Iraqi army command said that its elite Special Forces had been thrown into the battle for the oil-refining town of Abadan at the mouth of the Shatt al-Arab estuary. The commandos are said to have gone into action before dawn and to have crossed the River Karun which separates Khorramshahr from Abadan.

A military official said fierce hand-to-hand fighting was still raging in the streets of Khorramshahr but that small groups of Iranian revolutionary guards who were putting up the resistance had been cut off from regular forces.

Iranian Phantom fighter-bombers attacked south-western areas of Baghdad yesterday morning sending up huge columns of smoke and drawing fire from surface-to-air missile batteries and anti-aircraft emplacements. The attacking aircraft were reported to have been driven off after a few minutes. Their targets are believed to have been a power station, a refinery, and according to first reports the French-run Iraqi nuclear research centre. The French embassy said the research centre had not been hit.

In the central sector of Khuzestan province, Iraq said it was mopping up pockets of resistance while Tehran insisted that it had launched successful counter attacks. Iraq said it had overrun the radio station at Ahwaz but was not yet claiming to have taken the city.

Contrary to earlier military expectations the Iraqi forces appear determined to occupy the main Iranian cities in Khuzestan province and will not be content with merely isolating them from the rest of the country.

Some Western diplomats believe that President Saddam Hussein of Iraq will be ready for a ceasefire when he controls the four major Iranian towns in Khuzestan. He is particularly anxious for the army to take Dezful and Ahwaz with their important pipeline and communications networks.

However there is no indication that Iran will be ready to accept a ceasefire and certainly not on the terms put forward by Iraq. U.S. officials in Washington have said that they believe the fighting will grind to a halt within another few days unless the warring parties are resupplied by the super-powers.

While not predicting an immediate end to the war one Administration official said: "The nuts and bolt fighting is pretty much over." The officials added that Iran, with its mainly Western military equipment, must be suffering serious supply problems.

There was no indication yesterday of an ammunition shortage. Heavy artillery fire was reported along the Shatt al-Arab with Iraq bombarding Khorramshahr and Abadan and the Iranians hitting back at Iraqi supply lines and the refinery complex and town of Basra which is said to have suffered badly during the past 10 days. Although aerial activity has diminished sharply since the end of the last week, Iraq claimed to have shot down two Iranian fighters on Monday at Kirkuk, in the north, and at Basra.

## Tankers may be diverted to aid war-hit economies

BY RAY DAFTER, ENERGY EDITOR

OIL COMPANIES may become involved in behind-the-scenes moves to help balance world oil supplies. They are looking at ways of diverting tankers to countries worst hit by the cut in exports from Iran and Iraq.

But in spite of the extensive war damage to Iraqi and Iranian oil installations there was a common view in the industry and among diplomats yesterday that the present supply difficulties would be manageable for several months.

The calmness, in the face of a virtual shutdown in supplies from two of the world's most important exporters, stems from the record stock levels—equivalent to over 100 days of consumption—lowered consumption (down 8 per cent in the West as against last year) and spare production capacity in most of the major members of the Organisation of Petroleum Exporting Countries.

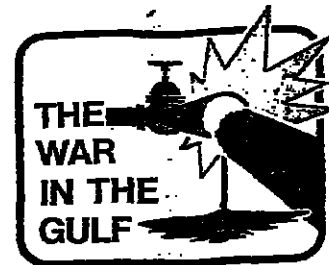
"We are better prepared to cope with the current situation than we were during the Iranian crisis," Dr. Ulf Lantzke, executive director of the International Energy Agency, said yesterday.

The IEA is still a long way from triggering the emergency oil-sharing mechanism among member countries. Only ten days ago the market was talking about a glut, Dr. Lantzke said.

However, there is some concern among major oil companies that the demand for fresh oil supplies from importing countries directly affected by the Iraqi-Iranian war could excite the spot market. Prices for both crude oil and products have already risen appreciably although Dr. Lantzke said the increases were within expectations.

Oil companies are worried that big increases in spot rates

could lead some of the more hawkish members of OPEC—the North African members in



particular—to raise contract rates again.

As a result some companies are planning to divert tankers to importing countries most in need. A senior oil executive said in New York yesterday that while most of these countries were outside of the Inter-

national Energy Agency net, "it is in everyone's interest to share the pain."

Countdown most affected by the halt of some 2.5m-3.5m barrels of Iranian and Iraqi exports are India, Brazil, Japan, France and Italy. According to oil industry officials in London, Indian fuel-buyers were scouring the world for fresh supplies, believed to be in the region of 300,000 tonnes. It was expected that the Soviet oil industry would provide some help while Western companies would supply the balance. Venezuela and Mexico were expected to help Brazil meet its shortfall.

There was some speculation yesterday that if the disruption to exports continued, other members of OPEC would help out. Setting aside Iraq and Iran, OPEC members were producing some 2.1m barrels a day more oil during the summer of 1979 compared with pre-crisis levels

this summer. Venezuela could easily add 300,000 b/d to its output; the African producers—Nigeria, Algeria and Libya—have the ability to produce a further 800,000 b/d based on last year's figures while Kuwait, the United Arab Emirates and Qatar can add a further 1.1m b/d.

Saudi Arabia, which is still maintaining output at a high level of 9.5m b/d, has eased world shortages by raising production levels in the past. According to industry estimates the kingdom could add a further 500,000 b/d to 1m b/d although in view of its current high production level it might well wait for other OPEC members to raise output first.

What is not known is the true extent of the damage to Iranian and Iraqi oil installations. One major Western oil company commented: "As a map assess-

ment, given the degree of damage we think we are talking about so far, there is nothing that could not be put right within a couple of months." It was felt that even if Iraq's northerly pipelines had been damaged, these could be repaired quickly to enable Iraq to move about one-third of its exports to the Mediterranean.

But the West's escape route remains, he high stock levels. It would take a five-month shut down in Iraqi and Iranian production to soak up the higher than average stock levels, according to Petroleum Intelligence Weekly. It might take a full year to deplete all of the world's oil stocks. Even if the Strait of Hormuz were closed, cutting off 17.5m b/d of OPEC exports, the surplus stocks would last for at least one month, giving time for some international action.

## Tehran MPs in uproar over hostages

BY A SPECIAL CORRESPONDENT IN TEHRAN

WITH THE war against Iraq possibly about to enter a critical phase, divisions amongst Iran's leaders over the hostage issue have re-surfaced. When Iran's Parliament discussed the issue yesterday only the closure of the session prevented violence breaking out between deputies strongly opposed to holding any direct talks with the U.S. and more moderate members.

Following reports that certain Gulf states are allowing Iraqi forces to use their harbours Iran is taking an increasingly aggressive stance towards its Arab neighbours. The Foreign Ministry yesterday demanded that all states should make their position clear on the Iran-Iraq war.

The U.S. is considering the despatch of Airborne Warning and Control Systems (AWACS) to Saudi Arabia to monitor hostile movements in the Strait of Hormuz. Although U.S. officials in the kingdom have confirmed that the proposal is a serious one—it clearly arose out of weekend talks between Saudi defence leaders and General David Jones, chairman of the U.S. Joint Chiefs of Staff, there is no evidence yet that Saudi Arabia would accept the station-

ing of AWACS over its territory. The U.S. move is a response to fears of a shift southwards in the Iraq-Iran conflict with the movement of a small detachment of Iraqi helicopters through Bahrain on Sunday. But whatever Iraq's original intention about opening a second front on the islands of the Greater and Lesser Tumbas and Abu Musa, occupied by Iran in 1971, diplomats in Bahrain believe that the chances of Iraqi action have diminished.

our enemies?" Replying, Mr. Yadollah Sahabi, an elderly moderate and former Minister for Revolutionary Projects, became the first Iranian political figure to say openly that direct talks with the U.S. were necessary.

"This is the first time I have heard that we are fighting America," he said. "It is very dangerous for us not to contact America. They have frozen our assets and we must hold talks if we are to get them back." Facing an increasingly enraged assembly, Mr. Sahabi continued: "We have no quarrel with the American people."

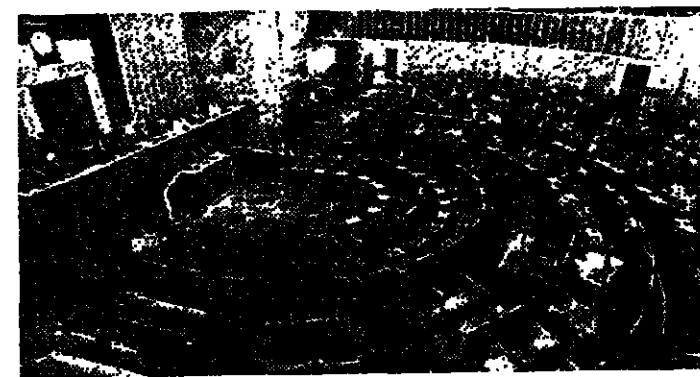
Reaction in the Majlis to Mr. Sahabi's comments was so violent that he stopped speak-

ing and made to walk out of the chamber. On his way he was stopped by one of the young fundamentalist deputies who rushed towards him shouting that he was running away. Despite his age Mr. Sahabi had to be restrained from striking his opponent by two other deputies. Ten minutes of total uproar followed and the session was adjourned.

With debate due to recommence tomorrow the only decision taken yesterday was that the committee would have seven members. According to the state radio, it would consider all the treaties and agreements between Iran and the U.S. as well as reviewing the position of each individual hostage. The

radio added: "The guilty hostages will be tried and the others will be set free." The Foreign Ministry yesterday issued a strongly-worded statement calling on all Iran's Arab neighbours to take sides in the current war "for or against Islam."

The same statement denied Iraqi reports that Iran was buying arms from Britain. It is known, however, that Iran is scouring the free arms market for aircraft spare parts and anti-aircraft ammunition.



Deputies of the Iranian Parliament in session.

## U.S. may send spy planes to Saudi Arabia to watch Hormuz Strait

BY JAMES BUCHAN IN BAHRAIN

The U.S. is considering the despatch of Airborne Warning and Control Systems (AWACS) to Saudi Arabia to monitor hostile movements in the Strait of Hormuz. Although U.S. officials in the kingdom have confirmed that the proposal is a serious one—it clearly arose out of weekend talks between Saudi defence leaders and General David Jones, chairman of the U.S. Joint Chiefs of Staff, there is no evidence yet that Saudi Arabia would accept the station-

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The Iranian Air Force has proved resilient in the fighting and an Iraqi attack on the islands without heavy air cover would be extremely risky. Moreover the United Arab Emirates Government is quite unwilling to be drawn into the conflict.

There are reports in Bahrain, which diplomats have refused to confirm, that Oman has moved aircraft to an airstrip on Goat Island at the head of the Musandam Peninsula. If true, this

would act as a further deterrent to Iraqi action.

Saudi Arabia, while attempting to display scrupulous neutrality, has allowed a leaning to Iraq to be interpreted not only from the Saudi Press but from a telephone message to President Saddam Hussein from King Khalid last week. However, Saudi Arabia is deeply worried about any expansion of the conflict.

While it allowed two AWACS to be based in the Kingdom

during the Yemen war in March 1978, Saudi Arabia is clearly hoping that the mere suggestion from Washington will have an effect.

There is intense feeling in the Gulf that the U.S. should not be drawn into the conflict, even in the most peripheral way. Saudi Arabia is unlikely to raise the temperature by allowing extra production of crude oil to make up for the loss of Iraqi production. The

Arabian American Oil Company (Aramco) which operates the oilfields for the Saudi Government, said yesterday that it had received no instructions to raise production.

While offloading of up to 9.5m barrels a day from the main terminals was moving smoothly yesterday, with tanker nominations being met, the Saudis would consider foolhardy to increase the traffic through the strait.

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## USSR to boost energy supply to Comecon bloc

By DAVID SATTIN IN MOSCOW

THE SOVIET UNION will make good its promised increase of 20 per cent in energy deliveries to Comecon in 1981-85, but almost none of the increase will be in oil, according to the leading Soviet expert on Comecon.

Mr. Oleg Bogomolov, director of the Institute of World Socialist Economics, said in the latest issue of World Marxist Review, a socialist monthly, that Soviet oil deliveries in the next five-year plan period would hold their 1980 level of 30m tonnes a year.

He said, however, that increased deliveries of electricity and natural gas to Comecon would be made possible by completion of large-scale joint Comecon co-operation projects such as the Orenburg gas pipe-

line and an inter-grid electric transmission line linking up the western Ukraine and Hungary.

Mr. Bogomolov rejected predictions by the U.S. Central Intelligence Agency that Soviet oil exports in the early 1980s would have to be sharply reduced because of dwindling Soviet oil production.

"Considering that the oil-bearing areas of Siberia are not as well explored as the old fields and there is a drive to extract oil in the Siberian shelf, including the ocean shelf, one may expect a further growth in oil output," he said.

He acknowledged, however, that there was a "new and less favourable situation" in the energy sphere, and Comecon would have to meet its future oil requirements not only

through Soviet deliveries but through development of their own deposits.

The expected Soviet oil exports to Comecon in 1981-85 will be 400m tonnes, according to Mr. Bogomolov.

This would represent a slight increase over deliveries in the 1976-80 plan period which are expected to total about 370m tonnes, but an insignificant proportion of the overall 20 per cent increase in energy deliveries promised for the 1981-85 period.

Mr. Bogomolov said that calculations showed that Comecon is relatively wasteful in its consumption of energy using 40 per cent more fuel and energy resources per comparable national income unit than the Common Market countries.

## Japan signs steel deal with Moscow

By Richard C. Hanson in Tokyo

THE JAPANESE specialty steel industry has signed a three-year agreement to ship to the Soviet Union 80,000-100,000 tonnes annually of special alloy steel used in the motor industry, starting in 1981.

Japan is already shipping 20,000-25,000 tonnes a quarter of alloy for use in the motor industry to the Soviet Union, roughly the amount being contracted for over the next three years to assure stable supplies. In 1979, shipments averaged 18,000 tonnes a quarter.

Japan provides the Soviet Union with about half the specialty steel it imports from the West.

Led by Daido Steel, the four Japanese companies involved in the contract will renegotiate price levels for the shipments on a quarterly basis.

## Kuwait orders five Airbuses

PARIS — Kuwait Airways has ordered an extra five Airbus A310 aircraft, bringing its total orders to 11, Airbus Industrie said.

The airline signed a \$300m (£125.5m) contract for six of the aircraft in June. It plans to introduce them into commercial operation in 1983.

The Kuwaiti order brings the total number of airbuses ordered by 36 international airlines to 428 (276 firm orders, and 150 options), of which 282 are for the larger 350-seat A300 and 144 for the 200-seat A310. Reuter

## Mr. Arthur Dunkel takes over as GATT Director-General today

### New man for new circumstances

By PAUL CHEESERIGHT

MR. ARTHUR DUNKEL, a 48-year-old, Swiss trade diplomat, today takes over as Director-General of the General Agreement on Tariffs and Trade (GATT), succeeding Mr. Oliver Long, another Swiss, who is retiring after 12 years at the helm of the international regulatory body.

He is the new man for new circumstances. The Kennedy round of tariff cuts in the 1960s belonged to GATT's first Director-General, Sir Eric Wyndham White. The Tokyo Round and its associated codes on technical barriers to trade, government procurement, subsidies and countervailing duties, dairy products, customs valuation, import licensing, civil aircraft and dumping belonged to Mr. Long.

Implementation of the Tokyo Round and its codes belonged to Mr. Dunkel, but in an unfriendly environment. "The protectionist forces are strong, but the basic system is still intact," he says.

So Mr. Dunkel's first task will be to hold the line—to keep the international trading system as open as possible, steering a course between conflicting pressures.

On one hand, developed countries are becoming increasingly restive about imports which threaten traditional domestic industries—steel, footwear, textiles. On the other, developing countries are pushing harder for greater access to these markets, while not being especially enthusiastic about opening up fully their own borders.

GATT's secretariat is the guardian of 30 years of painstakingly negotiated rules of open trading behaviour, and Mr. Dunkel will not readily accept tampering with the rules. "When everything is going well and people distort competition, you don't necessarily see it. When economic activity is sluggish, distortion has great importance," he notes.

"I would not exclude that, always in a gentlemanly and

diplomatic way, the GATT staff would in a given situation be compelled to take a very firm stand," Mr. Dunkel says. But the stand is not likely to be the stuff of headlines. Rather there will be discreet nudging and

bolts. "Trade policy," he notes, "is the addition of a great number of very specific problems, and the important thing is to look at these problems, not only on the basis of their own dynamics but also from the

when the Mills bill, packed full of protectionist proposals, was before the U.S. Congress.

Against such a background, Mr. Dunkel does not feel dependent about his new post at the GATT. "I wouldn't take the job if I felt pessimistic about the system not surviving," he says.

His first task will be to make effective the advances towards trade liberalisation made during the Tokyo Round.

The groundwork has been laid for him. "Altogether it has worked pretty well," said Mr. Long in his last interview before retirement.

The committees to handle the new codes are in place. Substantive talks on implementation have started. But implementation will be more difficult than tariff cuts, which, as Mr. Dunkel observes, are largely self-executing.

He sees his second challenge as trying to evolve general rules for trading between countries in different stages of development and his third in clearing up the problems left over from the Tokyo Round. These include the contentious issue of devising a system of safeguards for industries undercut by cheap imports, and extending co-operation on agricultural trading.

And in the background lurk the longer term challenges of bringing services into the open trading system and handling the political demands, which will come sooner or later from the developing countries for a bigger say in devising international trading rules.

Hitherto, it has been the U.S., the EEC and Japan which have dominated the GATT. This arrangement is not immediately threatened, but there is concern at the GATT about being caught up in the polemic of the North-South dialogue. If rhetoric is engaged, then there could be trouble in the U.S. Congress, it is felt.



Mr. Arthur Dunkel (right) takes over as Director-General of the GATT from Mr. Oliver Long (left). The open trading system remains largely intact, but the environment is unfriendly for new initiatives.

## Nott mounts fresh trade drive

By PAUL CHEESERIGHT

MR. JOHN NOTT, the Secretary for Trade, has set up a new Exports to Europe Branch (EEB) within his department, it was announced yesterday.

EEB's aim is not only to identify new sales opportunities but to ensure greater co-ordination of Government's support for industry in a market which already takes 60 per cent of UK exports and includes nine of the top 10 of the UK's trading partners.

The new office is made up basically of the export services and export development branches of the British Overseas Trade Board and most of the commercial relations sections of the Department of Trade.

This is the third step the Government has taken to reorganise the official export support effort. It follows decisions which, first, reduced

the budge of the BOTB and second established a new office to strengthen the support offered to companies engaged in capital project ventures.

The Government's latest move meshes the BOTB more intricately into the civil service

only chief executive of the BOTB but is also deputy secretary at the Department of Trade.

The Government's motives for founding the EEB appear to be partly political. The new office springs from the Government's wish to solidify UK adherence to the EEC.

At the same time there is official concern that the UK's share of major continental markets remains at a relatively low level.

The EEB will make a special effort to draw second and third tier companies into the export markets by undertaking basic market research and by drawing the results of it to the attention of the companies. In this respect, the establishment of the office ties in with, but was not necessarily motivated by, Government policy to encourage small businesses.

The setting up of the EEB reflects the dual role played by Mr. John Caines, who is not

**EXPORT EUROPE**

## ASEAN bid for motor industry

By RICHARD COWPER IN BALI

INDUSTRY MINISTERS from the Association of Southeast Asian Nations (ASEAN) made a serious attempt yesterday to inject some new life into their programme for regional economic co-operation.

The attempt involves a clear shift in policy towards a greater use of private enterprise and a much greater flexibility in project financing.

The Ministers also moved a small step nearer the creation of ASEAN automotive industry when they agreed on which countries should manufacture a package of motor parts. They allocated diesel engines to Indonesia, Ford passenger car body panels to the Philippines, universal joints to Singapore, body panels for vehicles up to one ton to Thailand and timing chains along with some motor-bike parts to Malaysia.

The new sense of realism which was evident at the ministerial conference comes at a time when there was growing concern that not one of the five ASEAN industrial projects mooted in 1976 had yet got

off the ground. The reasons for the delay have been varied, with financing and national self-interest the most common immediate causes.

The Ministers agreed that they had tried to go too far too fast and are now calling for a much more flexible approach which, among other things, would allow companies tendering for a joint ASEAN project to offer a competitive package which included financing.

The Ministers also agreed that the participation of all five countries' in future ASEAN industrial projects would no longer be required.

They also said that in future they wanted to see a much greater role taken by private enterprise when it came to joint ASEAN economic co-operation projects. To foster this they agreed to set about formulating guidelines on such ventures and to see how they could provide special tariff preferences to help such projects get off the ground. The conference delayed a decision on a proposal to ask

the Japanese to double their financial commitment to the ASEAN joint industrial venture fund to \$2bn, but did agree to give the go ahead for an ASEAN fertiliser plant in Bintulu in Sarawak. Construction of an Indonesian urea plant was to have begun this year, but the plant ran into cost overruns, and Indonesia has refused to choose a contractor until a possible new financing package is agreed.

While there are some doubts that much can be achieved in different areas of economic co-operation, many observers believe that a less ambitious and more flexible approach must pay bigger dividends. This was exemplified by Mr. A. R. Sahud, Indonesia's Minister of Industry, who told the conference: "Much of the failure of past attempts originated from the wrong approach of adopting from the very beginning a market integration strategy, when what was needed was a step-by-step and partial approach."

## UK companies receive £26.3m orders

By Our World Trade Staff

UK COMPANIES received orders worth £26.3m last month as a result of the Government's grants and loans programme for developing countries. The Crown Agents administered the orders.

The three biggest contracts went to Vauxhall Motors, which is supplying bus and coach chassis to Bangladesh worth £780,299, to Coventry Climax which is providing £428,816 worth of forklift trucks and spares to Pakistan, and to Stanton and Staveley, which won a £307,206 contract to supply ductile pipes and fittings to Sri Lanka.

The contracts were announced by the Overseas Development Administration, and emphasise the importance of the aid programme as an incidental means of promoting exports. For some smaller companies, these orders provide an opportunity for becoming established in new overseas markets.

## Shell and Petroperu edge towards exploration pact

By DOREEN GILLESPIE IN LIMA

NEGOTIATIONS are now under way between Royal Dutch Shell and Petroperu, for exploration by the Dutch company of two blocks of 1m hectares each in the as yet largely unexplored southern jungle.

The state oil company, which hopes to reach a final agreement by November following an agreement in principle signed September 25, says the Dutch company is to make an initial investment of \$100m (£41.6m).

Oil officials say, however, that although Shell has been talking to the Peruvian Government for the past year and has bought seismic data there are still big differences to be cleared up between Shell's proposal and Petroperu's requirements. The agreement signed is basically a memorandum of understanding to continue negotiations according to oil officials.

One of the main points in discussion is the projected produc-

tion split. Shell has rejected the terms under which two other international oil companies operate in Peru. Occidental Petroleum of Los Angeles and Belpo Petroleum of New York since they renegotiated their contracts earlier this year, receive 50 per cent of production from which they pay income-tax and taxes on re-investments.

Peru currently produces 200,000 b/d of oil. More than half comes from the northern jungle. Peru is self-sufficient in oil and has some 60,000 b/d over for export.

But Sr. Pedro Pablo Kuczynski, the Energy Minister, says Peru will become an oil importer within the next five years unless new reserves are developed.

Shell will probably reach agreement with Peru early next year. There are other companies seriously interested in exploring like Elf Aquitaine of France, which is interested in offshore fields.

## Red tape ties up shipowners

By OUR ATHENS CORRESPONDENT

EXCESSIVELY bureaucratic procedures are frustrating efforts by Greek shipowners who are pledged to bring in an extra £1bn in foreign exchange to help narrow Greece's widening balance of payments deficit.

According to Bank of Greece figures, foreign exchange earnings from shipping in the first seven months of this year totalled \$1.01bn, a 19 per cent increase over the same period in 1979 but well short of the 60 per cent rise pledged by shipowners.

Owners have said they intend to make good their promise to

make a determined effort to increase shipping earnings this year to a total of \$2.5bn by stepping up the inflow into Greece of foreign exchange through increased ship repair work and eased Greek banking regulations.

Many, however, have said they are tied by the endless bureaucratic obstacles. They also complain that commercial banks have been reluctant in many cases to advance drachma loans (repayable in foreign exchange) for such repairs in Greece on terms negotiated with the Government and since approved by the Currency Committee, the Government's watch-

dog on monetary policy.

Meanwhile latest figures from the Ministry of Merchant Marine indicate that Greek owners are gradually abandoning foreign flags and registering more of their ships in Greece.

Out of a total of 4,507 ships flying 48.9m gross tons, 10,000 b/d of oil. More than half comes from the northern jungle. Peru is self-sufficient in oil and has some 60,000 b/d over for export.

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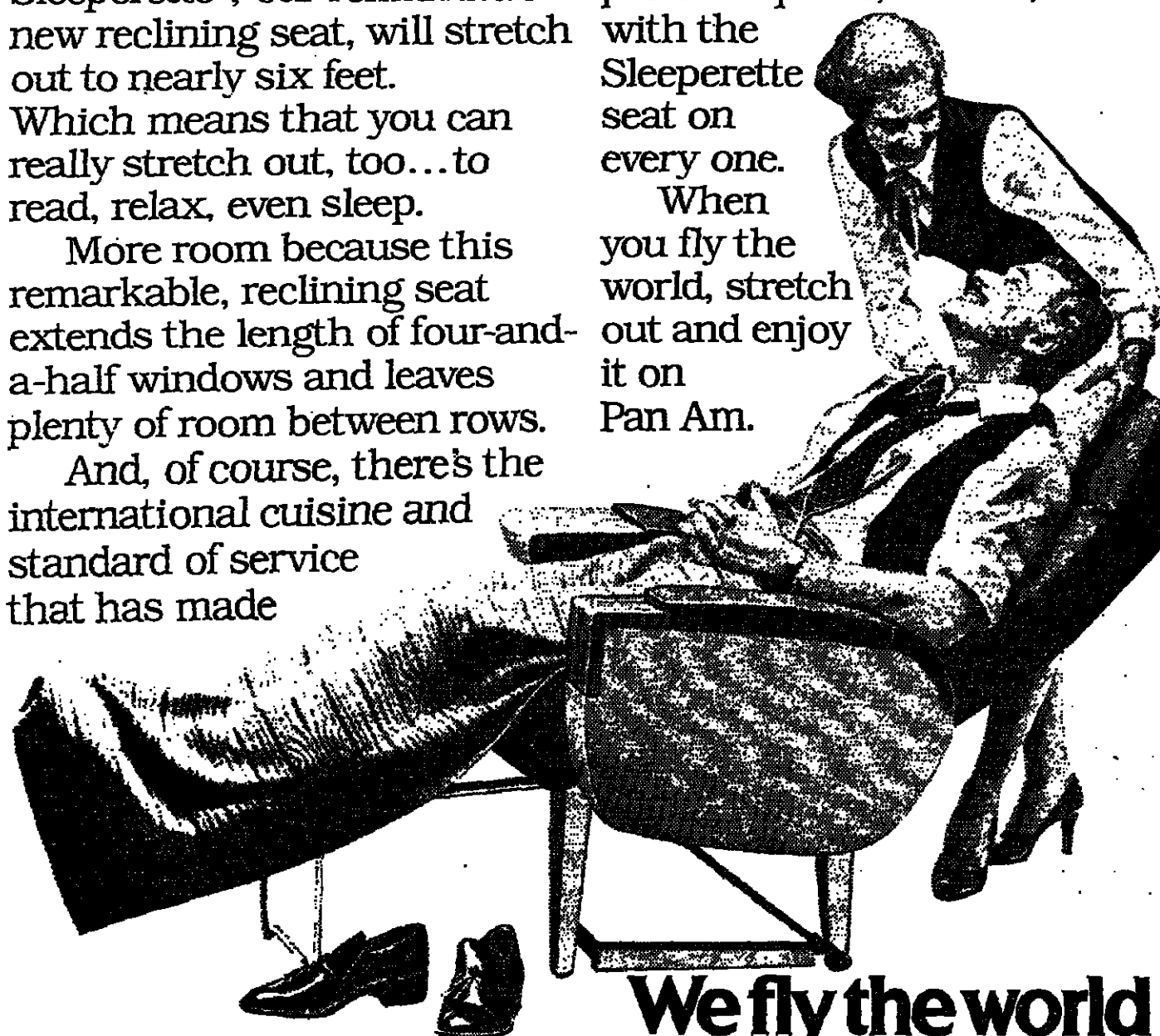
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## UK NEWS

## Estate agent franchising company established

By Tim Dickson

A COMPANY with the aim of making estate agent franchising widespread in the UK was unveiled yesterday. Franchises of estate agents are common in the U.S. where they are believed to handle 35 per cent of all residential property bought, and sold—but the idea is new to the UK.

Realty World Corporation (UK), which has an initial capital of £200,000, is setting up a pilot scheme in the North West of England before expanding its operation nationwide.

In principle, estate agent franchises are like other franchises, such as fast food chains and central heating businesses. By pooling part of their resources, the idea is that small independent firms will benefit from economies of scale and a faster flow of business. The independent agents would all display the Realty nameplate in return for part of their profits.

Realty World Corporation (UK) has been formed to operate the UK licence of Realty World Corporation, one of the largest estate agent franchise networks in the U.S. and Canada with 2,000 offices.

## Network

The UK estate agent will enter into a franchise with Realty World International, an arrangement which will bring with it the backing of television and radio advertising, as well as other forms of marketing and training plus a range of additional financial services (where necessary) such as non-building society mortgage finance and insurance.

Realty World's fees will vary from office to office but will involve an annual lump sum of not more than £3,500 plus up to 6 per cent of the estate agent's commission from property sales.

The company says it is negotiating with 50 estate agent offices in the North West and hope to have 25 signed up by the end of the year. The pilot scheme, which will cover the Granada TV area, will begin in January, 1981. Schemes in Yorkshire and the South of England are expected to follow later in the year.

"The scheme offers the consumer for the first time the opportunity to complete most of the complex aspects of house-buying and selling under one roof," Mr. Victor Adey, Realty World's non-executive chairman, who is also chairman of Mercantile Credit, said yesterday. "Through being able to offer such a comprehensive service, the already efficient estate agent can become even more successful."

Mr. Adey stressed that the company was not going to break down traditional relationships between estate agents, insurance brokers and building society managers.

Realty World Corporation, in which Thomson McKinnon, the American investment and brokerage firm, has a controlling interest, will retain a 10 per cent stake in the UK venture. Cannon Assurance will also hold 10 per cent, as will Mr. Richard Kughn, a U.S. property developer.

The remaining 70 per cent is held by executives of the UK board, but negotiations are in progress to enlist another three UK institutional shareholders.

## Barclays expects interest rates fall by spring

BY DAVID MARSH

MONEY SUPPLY growth should slacken considerably in the next few months as public sector borrowing falls sharply from the high levels of the first half of the year. This should allow a "significant" fall in interest rates between now and next spring without any damage to the Government's medium-term financial strategy, according to Barclays Bank in its latest financial survey.

Interest rate cuts should be possible in spite of a recession-induced rise in the Public Sector Borrowing Requirement to about £10bn for 1980-81, £1.5bn above target, it says.

Barclays says that monetary policy has in fact been fairly restrictive despite the rapid growth in sterling M3, the Government's main money supply yardstick, since the adoption of "corset" controls in June.

"The view that recent money supply data have revealed no

slowdown in monetary expansion throughout the whole of the last year and a half is misleading."

Barclays has made several calls during the last few months for a cut in the Minimum Lending Rate. It says that lower interest rates would actually reinforce monetary control, partly by allowing companies to finance their borrowing in the long term at lower rates rather than through borrowing from banks.

It would also reduce the extent to which companies need to borrow to finance interest payments.

Barclays says that the closest estimate of underlying monetary expansion during the past year is provided by the broad measure of private sector liquidity—PSL 2—published by the Bank of England.

This rose by 11 per cent in the 12 months to April, 1980. PSL 2 includes additional money market instruments and building society shares and

deposits as well as deposits included in sterling M3.

Sterling M3 has expanded by 38 per cent at an annual rate since April, although PSL 2 has grown less fast, at an annual rate of 22 per cent. During the next eight months however, sterling M3 is likely to rise at an annual rate of less than 7 per cent.

This would produce a sterling M3 growth rate of 17 per cent for the year to next April. However, Barclays says around one-third of this increase would be due to the unwinding of distortions caused by the "corset" controls, so underlying sterling M3 growth would be less than 11 per cent.

"Our forecast... would seem compatible with any reduced target rate for monetary growth that might be announced. As such it should also be compatible with a significant reduction in interest rates over the period."

## Export limits by makers bring fall in sales of Japanese cars

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

EFFORTS ARE being made by the Japanese manufacturers to pull back their UK new car market share to 11 per cent.

The cut in exports was reflected in car shipments to the UK from Japan in September which were only one-third of those for the same month last year.

In the UK, restrictions on supplies to retailers by the import companies produced a marked reduction in the Japanese share of the new car market in the first 26 days of September. It fell to 10 per cent compared with a 19.7 per cent penetration in August.

Datsun, the leading Japanese importer, accounted for 6 per cent of the new car market against 11 per cent in August. The company confirmed yesterday that it intends to hold its 1980 market share at about 6 per cent, unchanged from last year.

Datsun's deliveries to dealers have been limited since mid-August, it said. Toyota, the second-largest Japanese importer, said the company in Japan had urged it to hold 1980 sales to 27,000 cars compared with 32,000 last year. But more than 27,000 had already gone to the dealers so that target would be exceeded.

This activity follows the visit to Japan last month of a delegation from the UK Society of Motor Manufacturers and traders which received a further undertaking from the Japanese Automobile Manufacturers Association—that it would continue to take a

"prudent" view of the British market.

This was taken by the British manufacturers to mean that the Japanese would voluntarily restrict their market share to between 10 and 11 per cent this year, in line with the 1979 penetration.

Total September new car sales will be about 103,000, according to unofficial figures circulating in the trade, compared with 109,000 in the same month last year.

With a few days' statistics still to come, the BL market share—boosted by another major price cutting campaign—was up at 21 per cent compared with only 15 per cent in August. Ford continued as market leader with 28 per cent.

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## Debenhams opens optician unit

BY GARETH GRIFFITHS

DEBENHAMS yesterday opened an opticians' unit in its store in London's Oxford Street, and announced its intention to have 30 such units in operation by next autumn.

The opening comes at a time when the Government is planning to relax rules governing the advertising of spectacles. It wants to intensify competition into the ophthalmic industry. The Government has said it considers the price of spectacles to be too high.

Debenhams will not have any say in the pricing policy of the opticians' units. The company believes the establishment of specialised shops within stores will stimulate business.

The company has already opened 12 opticians' units in its stores around the country. Selfridges opened a similar unit in its Oxford Street store last month. The units are run by opticians who in most cases rent the floor space from the store.

Mr. Peter Carr, Debenhams' managing director, said the average price of spectacles would be a little less than £60 a pair. In accordance with the

Opticians Act, prices would not be advertised.

Debenhams has run into some opposition from the ophthalmic industry, but the company says it believes services and products should be made easier to obtain, and that misleading advertising should be avoided by the provision of precise, accurate and clearly presented information.

The spectacles on sale at Debenhams will tend to be of the more fashionable sort but the store said a wide range would be stocked by the opticians. The company renting all the units is American-based.

Mr. Carr said he hoped the Debenhams Gloucester store would open a general practitioner's surgery next year. The local committee of the British Medical Association had given its approval and the scheme would operate in the same way

as an ordinary GP's practice. Medical services would by this means be able to operate from prime sites in town centres, Mr. Carr said. Debenhams now lets 18.4 per cent of its 4.5m sq ft of selling space to organisations like building societies, travel agencies, electricity showrooms and opticians. There are plans to attract dentists and chemists.

The possibility of specialised shops being based in department stores is more than 100 years old, but has recently become very fashionable among retailers as a way of presenting a package of services for the shopper. Mr. Carr, who previously ran Debenhams' "shop-in-shop" operations, said the additional services attracted new customers and modern selling techniques enabled less floor space than previously to be used.

## Unit trust buys in U.S.

BY ERIC SHORT

THE Pension Fund Property Unit Trust, the largest property unit trust in the UK, has completed the purchase of its third investment in the U.S. It has acquired a 300,000 sq ft package of office and industrial properties from Trammell Crow Group, the U.S. development organisation.

The total purchase price was about \$11m. The current gross income is about \$1m a year before debt service. The package comprises a warehouse at Bensenville, Illinois, a prime industrial location two miles west of O'Hare Airport, Chicago, two

service centre buildings in the same area, and a warehouse in South Holland, a Chicago suburb. All but 3,000 sq ft of the package is fully let.

The unit trust of UK pension funds and charities, vehicle for direct property investment in which the funds are not involved in the management of the properties but do not lose the benefits of their favourable tax status as with investment in property company shares. The total value of the fund is about £230m, of which £230m comprises the property portfolio.

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## Howell awards mainland oil licences

By Maurice Samuelson

TEN new licences to explore for oil on land in Scotland and England have been awarded by Mr. David Howell, the Energy Secretary.

The licences cover parts of the Fife and Tayside regions of Scotland; Yorkshire, Humberside; the Home Counties and Hampshire in England. The successful consortia are North Sea Petroleum, RTZ Oil and Gas, Amoco UK Petroleum, Ultramar Exploration and British Sun Oil Company.

The new awards bring to 108 the total number of on-shore exploration licences currently in force. In addition to 29 production and 14 mining licences for petroleum, exploration licences authorise holders to search for oil and gas but not to start production.

Last year, 120,000 tonnes of oil were produced from landward sources in the UK. This is expected to increase significantly with the further development of the British Gas/BP field at Wytch Farm in Dorset, whose recoverable reserves are thought to be similar in size to those of a small North Sea field.

## Nuffield Trust cuts provident ties

NUFFIELD Nursing Homes Trust, the UK's largest independent hospital group, is to sever its formal ties with the two major provident associations, British United Provident Association and Private Patients' Club.

The Trust said it was felt the large number of BUPA and PPP directors on the board could cause embarrassment.

The Trust was set up by BUPA in 1957 as an independent charity. At the end of last year it had 30 hospitals providing just over 1,000 beds.

Both BUPA and PPP, which have financially supported the Trust in the past, have promised continued financial assistance.

## Radio 4 'in danger'

RADIO FOUR, the BBC's most expensive radio service, would "clearly be in danger" if the BBC does not get enough extra licence money to keep pace with inflation or if television is allowed a bigger share of licence revenue, according to Miss Monica Sims, the channel's controller.

The BBC is currently campaigning for a £50 licence fee to replace the present £34 colour set fee.

"If Radio Four was to be removed, or shared out, or combined into other networks, or the main cultural centre of BBC radio would collapse," said Miss Sims.

## Fire safety campaign

NEW SAFETY regulations for upholstered furniture come into force today, published by a £25,000 Government information campaign.

Upholstered furniture which falls safety tests involving cigarettes and matches will have to carry a permanent warning label.

Mrs. Sally Oppenheim, Minister for Consumer Affairs, who launched the publicity campaign yesterday, said the regulations would make Britain a world leader in furniture safety.

However, the new regulations have been criticised by some companies for being unworkable.

## executive visit

THE GOVERNMENT will be host in London early next week to 50 chairman and other chief executives of U.S. manufacturing companies, banks and insurance businesses who may be interested in investing in the UK.

top management used to be controlled by an executive committee. This has now been allowed to lapse.

Mr. Menzies-Wilson is combining the role of chief executive and chairman, and, with the help of David Barclay, the finance director, will take the strategic decisions.

One of his first priorities will be to decide the level of Ocean's commitment to shipping over the next few years.

Under Sir Lindsay, Ocean diversified into a number of landbased activities which paid off in the recent shipping recession, when the non-shipping operations provided a valuable source of cash flow.

Mr. Menzies-Wilson firmly believes, however, that Ocean is first and foremost a shipping company. Deep-sea shipping still accounts for 75 per cent of the group's net assets, and although

## Midlands companies want MLR reduced by 4%

BY LORNE BARKING

NEARLY TWO-THIRDS of companies in the West Midlands, the country's major manufacturing area, are working at less than 80 per cent of capacity, according to a survey of industrial activity over the past three months.

The survey, which shows a rapid decline in output and confidence during the third quarter, has prompted the regional group of Chambers of Commerce to launch a major campaign for changes in government policy.

Letters will be sent to key Ministers and local MPs calling for measures which will end the decline in domestic demand and improve conditions for exporters.

The survey shows that industry in the area sees no easing of the recession, with 77 per cent of the companies questioned expecting a fall in domestic orders compared with

68 per cent during the second quarter. Although exports deliveries and orders have fallen only slightly during the past three months, Mr. James Ackers, chairman of the regional group, said that a decline in this sector was inevitable when the full impact of sterling's strength hit exporters.

He said the group was calling for a 4 per cent drop in the Minimum Lending Rate, and measures which would prevent a further substantial transfer of resources from the private manufacturing sector to the public sector.

"The transfer that has already taken place is the exact opposite of government policy, and can only be stopped by lower levels of pay settlements in the public sector," Mr. Ackers said.

The survey also showed that destocking by industry in the area is far from over, with 56 per cent of respondents intend-

ing to lower stock levels during the next three months, compared with 42 per cent in the second quarter.

More than half the companies questioned said they had reduced their work force in the past three months. Nearly half intend to make further redundancies before the end of the year.

Although more than 80 per cent of companies saw a drop in interest rates as the factor most likely to improve their prospects, this was slightly less than before, indicating that stringency measures have improved company liquidity in some cases.

Nevertheless, Mr. Ackers said that unless there were changes such as a fall in the value of sterling, lower energy costs and measures to improve domestic demand, there would be numerous casualties among over-gear companies.

## Talbot to shed 10% of white-collar jobs

BY JOHN GRIFFITHS

TALBOT UK is to make redundant about 400 white-collar workers—more than 10 per cent of its staff employees—within the next month. The company said yesterday that production management levels are also "under review."

Most of the white-collar workers are employed at the Whitby technical, administrative and clerical centre near Coventry. Others affected are at the Ryton and Stoke plants nearby. Talbot blamed the move on the recession and uncertain prospects for the industry.

Yesterday's announcement comes less than a week after M. Jean-Paul Parayre, the chairman of Peugeot SA, Talbot's owner, had announced a major reorganisation of the Peugeot empire which means that Talbot cars will be marketed mainly through Peugeot dealerships in Europe and the Talbot company will effectively be reduced to a car design and assembly operation.

The possible exception is in the UK, where Talbot's larger dealer network, 600 compared with Peugeot's 250, may lead to Talbot overseeing the group's operations.

M. Parayre said last week that Talbot/France was overstuffed by about 2,500 and that there would also have to be

redundancies "at all levels" in the UK. Talbot's UK management said afterwards that redundancies were likely to be confined to "about 200" white-collar workers.

Talbot UK workers are already on a three-day week at the Lynwood, Scotland, plant which produces the Suburban and Avenger models, on a two- or three-day week at Ryton, where Alpine and Solara models are assembled; and on a one-day week at the Stoke engine plant which supplies kits to Iran.

Talbot's sales in the UK have slipped by nearly a third in the past year, and sales of both the Talbot and Peugeot marques have fallen by about 20 per cent elsewhere in Europe. Only Citroën, the other main component of the Peugeot group, has managed to maintain its market share during the recession.

● The Tagora, Talbot's replacement for its ageing Spanish-built Chrysler two-litre model, was unveiled at the Paris motor show yesterday. Talbot intends it to compete in the executive market with cars such as the Ford Granada and Rover. It is to be built in France, where it will go on sale in February, with imports to the UK starting shortly afterwards.

## Hadam Hall's first day raises £121,400

SOTHEBY'S yesterday started a two-day sale of the contents of Much Hadam Hall, Hertfordshire, at the direction of Mr. Richard de la Mare. The morning was devoted to Japanese works of art. It totalled £58,871, with top prices of £3,800 for a rare Arita jar of the 18th Century and £2,500 for a pair of Kakiemon jardinières of about 1700. Only one lot was unsold. Many Japanese buyers were present.

In the afternoon, Chinese porcelain added £62,529, with a blue-and-white Qianlong fish-bowl making £7,000. The total for the day was £121,400.

Also at Sotheby's, coins brought in £109,640, with a highest price of £11,000 paid by Bord, the London dealer, for a gold 12 denarii of 1641 depicting Ferdinand II of Austria. European ceramics brought in £96,469, a 41-piece Coalport dessert service selling for £3,700.

At Bonham's silver sale yesterday there were indications that dealers were buying again. A Paul Storr dressing-case, made in 1828 for an Irish peer and equipped with everything from a jug for hot water to a tongue-scraper, sold for £7,800. A casket given by Queen Victoria to Pol Plancon, the opera

singer, made £820. The sale totalled £33,423. Christie's sold old master prints for £64,800, a top price of £1,800.

## SALEROOM

BY ANTHONY THORNCROFT

£1,100 being paid by Ridinger, a German dealer, for a Rembrandt etching of Abraham entertaining the angels. An officer's helmet of the Household Cavalry, dating from 1817-1820, sold at Christie's South Kensington for £1,800.

## Research and testing link

THE MANCHESTER Chamber of Commerce Testing House and the Shirley Institute are to pool resources. The link-up will provide some of the best research and testing facilities for industry in the UK.

The deal is aimed at providing a more comprehensive service for clients, expanding business and cutting out duplication of facilities. The two bodies will retain their independence.

## Moxon wins FT cloth design award

MOXON, HUDDERSFIELD, part of Allied Textiles, is the winner of a cloth design award for wool textile producers sponsored by the Financial Times.

The award, one of six sponsored by UK industrial groups and banks in a competition organised by the Confederation of British Wool Textiles, will be presented on October 8 during the Fabrex Exhibition at Olympia, London.

Moxon's award is for cloth entered in a category for week-end casuals. Second place was taken by Castlefield Spinning and Weaving, of Northern Ireland. Moxon also won an award in another category, and two awards went to John Foster, of Bradford. Other winners were Martin, Sons, of Huddersfield, and W. E. Yates of Leeds.

The wool textile industry is mounting its own joint stand at Fabrex for the first time under the title London 80. A total of 53 manufacturers will be exhibiting.

The industry regularly exhibits in Germany, the U.S. and Japan — three of its main markets — and has recently completed a major promotion in the Middle East. Total exports by the industry are running at about £400m a year.

The award scheme, inaugurated this year, is intended to encourage the design efforts of the industry which is facing increasing competition in all its markets.

## Thatcher policy on EEC 'will change in 1981'

By Philip Rawstone

THE GOVERNMENT will have no option but to consider changes in its EEC policy next year, Mr. Teddy Taylor, Tory MP for South East, said last night.

As the EEC runs out of money, the Government will have to agree to contribute more resources to it or wind down some EEC activities and transfer them to national Governments, he said in Tonbridge.

Mr. Taylor, who resigned from the Edward Heath Government because of his opposition to EEC membership, complained that the party conference would not be debating the "difficult trauma" of the EEC next week.

It would have provided an opportunity to see whether the party's grassroots shared in the substantial shift of opinion against the Common Market, he said.

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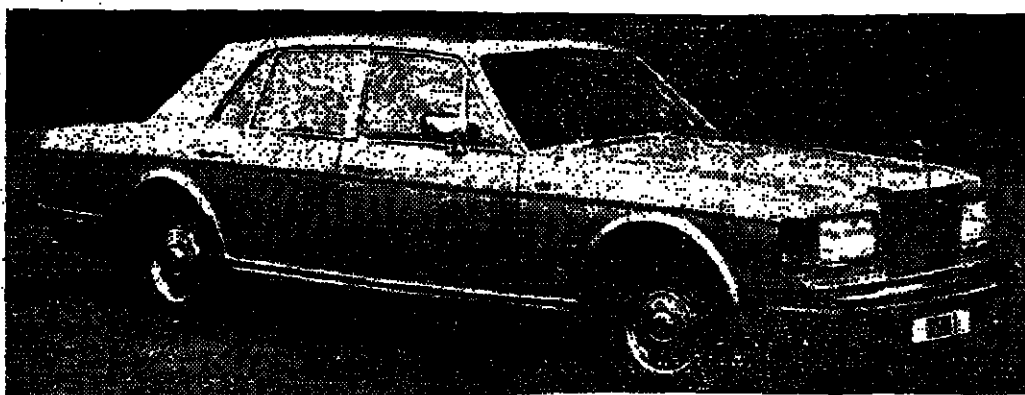
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Kenneth Gooding studies the problems facing the first new version for 15 years of the most famous British car

## Rolls-Royce launches its Silver Spirit



The Silver Spirit: Not too much changed at once

ROLLS-ROYCE MOTORS today launches its new "family" of cars led by the Silver Spirit, which will cost £49,990 in the UK, up 18.27 per cent from the Silver Shadow model it replaces. The new cars were developed over five years at a cost of £50m.

With a Bentley badge, the same car will be called the Mulsanne, while the long-wheelbase version, named Silver Spur, is priced at £56,407—14 per cent more than the Silver Wraith it replaces.

The Silver Shadow series has been the most successful Rolls-Royce has produced. In the 15 years since it was introduced, 32,500 cars have been made of which 17,000 were exported. So the company has a great deal at stake with the new models.

Rolls-Royce is virtually a one-product company as far as its business is concerned. And today it is changing that product.

Rolls-Royce spent its £50m in engineering costs, body tooling and in new facilities at Crewe, where the new car will be built and where it was designed completely by the company's own engineering staff.

The aim was to produce a new Rolls-Royce which was modern and aerodynamically efficient yet retaining the traditional elegance associated with the company's cars.

Rolls-Royce policy has been not to change too much at once. So, apart from the body changes, the most significant other alteration has been the introduction of a rear suspension system new to this part of the range.

The company had enormous problems in 1965 when it introduced the all-new Silver Shadow. Output at Crewe almost came to a standstill because the workforce had so much to learn.

This time the change-over should be much smoother. Already Rolls-Royce has built one car for each of its 82 British distributors and for those on the Continent and the Middle East.

Throughput at Crewe will also be kept up at reasonable levels as output of the Silver Shadow will continue for some time. The U.S. market will not receive the Spirit until next spring.

Originally, it was intended there should be only a three-

month gap between the European and the American launches. But Rolls-Royce sales were hit by high interest rates earlier this year in the U.S. and there are about 700 in stock compared with the 500-600 in normal times.

The market has picked up again but Rolls-Royce will not sell the hoped-for 1,000 cars in the U.S. this year. The total will be between 950-980. About half of all Rolls-Royce car exports go to the U.S.

The American problems, coupled with the high value of sterling and high interest rates around the world, have already had their impact on the export business. Usually it accounts for around 60 per cent of car sales but this year will provide only half the total.

The U.S. subsidiary this year took over the distribution of Lotus sports cars in America, but this is proving to be a difficult business. So far, 32 of Rolls-Royce's 68 American dealers have taken the Lotus franchise and between them they might sell 200-250 this year.

In the UK, Rolls-Royce claims to have shown more resilience than most other manufacturers in the face of the sharp downturn in demand for cars with large engines and the fall in total new car sales of more than 9 per cent by the end of August. Registrations of Rolls-Royce cars have slipped only 4 per cent so far this year and the company expects to make only 50 or so fewer than the 3,343 built in 1979.

Rolls-Royce Motors made steady progress nearly every year since it broke its links with the aerospace concern after the financial collapse in the early 1970s. Rolls-Royce Motors was formed in 1971 and took in the diesel engine operations as well as the car business. It soon gained a Stock Exchange quotation.

Meanwhile, the aerospace operations, known as Rolls-Royce (1971), have become State-owned.

Rolls-Royce Motors' steady progress came to a halt in 1979 when it was hit by the engineering strike, the haulage dispute and the cancellation of the order for diesel engines to go into tanks ordered by the Shah of Iran.

While turnover increased that year from £158m to £158m, taxable profits dropped 49 per cent from £14.63m to £7.145m. At the halfway stage this year they were down again, from £4.85m to £1.24m.

This fall coincided with the peak of the company's investment programme. It spent £20m in 1979 and should have paid out even more if it had been able to keep to its original plans. Borrowings increased and the Board reckoned that Rolls-Royce would not get back to a positive cash flow until 1981.

These events indicated to the chastened directors that perhaps Rolls-Royce Motors had too narrow a base of specialised

engineering products. When Vickers suggested earlier this year a merger to widen that base, they accepted with alacrity.

One of the major attractions for Vickers was that it could strengthen its management, particularly by recruiting Mr. David Plastow, managing director of Rolls-Royce Motors, as chief executive of the combined Vickers - Rolls - Royce group.

Mr. Plastow has already restructured the merged operations so as to tighten manage-

ment controls. Rolls-Royce's diesel engine business has been incorporated in Vickers' engineering division and the car operations are now "the motor division" of Vickers with Mr. George Fenn as chief executive.

Mr. Fenn, 52, joined the Rolls-Royce diesel division in 1956 and rose through the ranks on the purchasing side of the business. Since 1976, he has been managing director of the car division but his new role gives him wider responsibility because it takes in overseas operations.

Mr. Plastow says that capital spending by the old Rolls-Royce Motors operations has slowed, according to plan, to £6m-£7m this year for cars and diesels.

The main thrust in future for the car business must be to coax better fuel consumption from the new Silver Spirit and its derivatives.

Ironically, Rolls-Royce customers could hardly care less whether their conveyance does 12 miles to the gallon or 15. But it requires enormous engineering effort to contrive such a percentage gain.

The V-8 engine which has been progressively improved over the past 15 years and now gives 20 per cent more miles to the gallon will continue to be worked on. Rolls-Royce reckons that in two or three years there will be a reduction in engine capacity and, coupled with a reduction in the overall weight of the car, this should provide a further substantial improvement in fuel economy.

Rolls-Royce must continue this work, partly to protect its "image" and partly because of the pressures in the U.S., its main export market. As a manufacturer with a small output it

escapes the CAFE (Corporate Average Fuel Economy) legislation, which is forcing American manufacturers to improve the miles per gallon on every car they produce.

But Rolls-Royce are already officially labelled "gas guzzlers" under separate legislation which forces the customer to pay a "fine" when he buys the car. Currently around \$300, it will rise to \$3,000 in three or four years' time.

This should not be a drawback when customers today are willing to pay \$85,000 for the cheapest Rolls-Royce (and \$155,000 for the most expensive).

In the UK, Rolls-Royce, like the other car makers, has undertaken to cut the fuel consumption of its cars by at least 10 per cent over the next five years.

However, the number of companies which are opting to have the Bentley-badged version of the saloon is growing. It could be something to do with the "gas guzzling" image of the Rolls-Royce but is more likely to relate to the fact that "the chairman's Bentley" sounds less flamboyant than "the chairman's Rolls".

In some other European countries — Germany and Italy in particular — terrorist or kidnapping attacks on the rich or important has led to a drift away from ostentatious vehicles.

Mr. Plastow says: "Customers have the right to select the cars they would like to drive. And we feel we can continue to find enough customers in a world which buys 40m cars a year for the 3,500 or so we produce."

## Spanish flights move to Gatwick

BY MICHAEL DOANE, AEROSPACE CORRESPONDENT

BRITISH AIRWAYS is to transfer all of its remaining scheduled flights to Spain from Heathrow to Gatwick Airport from October 26. Only a small number of holiday flights to Spanish cities have used Gatwick until now.

The transfer is being made in accordance with UK Government policy to try to ease congestion at Heathrow and boost the use of Gatwick as far as possible.

Iberia, the Spanish airline, intends to retain its full quota of flights to all Spanish destinations from Heathrow.

### Transfer

From October 26, British Airways will have a total of 41 flights a week between Gatwick and Spain, including business and holiday flights. There will be three a day each way to Madrid, one a day each way to Barcelona, one a day to Bilbao, two a week to Valencia, Malaga and Palma, and one a week to Alicante.

All the flights will use the new Boeing 737 twin-engine short-haul jet airliners.

British Airways also intends to transfer all its flights to and from Portugal to Gatwick next spring.

British Caledonian Airways will offer cheaper fares on some UK internal air routes this winter. It will introduce a single standby fare on the London-Glasgow / Edinburgh route which at £20 will be £5.60 cheaper than the single second-class rail fare. This standby rate will also be available on the London-Jersey route.

British Caledonian will also offer two first-class seats for the price of one when it starts its route from Gatwick to Dallas/Fort Worth in the U.S. on October 26.

For 60 days from October 26, all passengers booking a first-class seat to or from Dallas/Fort Worth at £1,203 return will be offered a second first-class ticket free, to mark the airline's introduction on the route.

The Dallas/Fort Worth flights will be an extension of the existing British Caledonian service from Gatwick to St. Louis, Missouri.

● Dan-Air, the UK independent airline, is to expand the capacity it offers on both domestic and international routes this winter, despite cuts by other airlines as a result of the recession.

From October 26 it will have more flights from Gatwick, and from provincial centres such as Aberdeen, Belfast, Bristol, Cardiff and Newcastle.

### International

On international routes, there will be direct flights from Newcastle to Stavanger, and additional flights from Gatwick to Bern, Switzerland.

Dan-Air says it will operate more than 6,000 scheduled flights this winter — about 280 a week throughout its network. "We are looking to the future with confidence, despite the recession." In all, the airline will be serving 26 airports in seven countries.

● Tradewinds Airways, the UK all-cargo airline based at Gatwick, has become general sales agent for the South American cargo airline, Aero Brasil. Tradewinds will also provide administrative and operational support for Aero Brasil's cargo flights from Gatwick to Recife, Rio de Janeiro, Sao Paulo and Porto Alegre.

## London Experience to close

By Arthur Siedes

THE LONDON EXPERIENCE, the audio-visual tourist entertainment in London's Coventry Street, is to close on November 1. EMI-Thorn's half interest in the project has been sold to its partner, Electricity Supply Nominees, who will close it to facilitate the £18m redevelopment plan for the Trocadero site.

EMI Leisure, a division of Thorn-EMI, has been running the entertainment centre for the three years since it opened. Telling the story of London with multi-screen and multi-speaker support the centre has been a popular feature for foreign tourists.

### Rebuilding

The ESN associate company involved plans to open a similar centre in the new Trocadero development in about 18 months time.

The Trocadero site redevelopment covers a two-acre site to the east of Piccadilly Circus. It will involve a mix of rebuilding and refurbishing, with much of the present facade being retained.

As well as housing an entertainment centre, there will be restaurants and shops and a pedestrian walkway connecting with Piccadilly Underground station.

## BL unveils £8m Metro parts plant

By Robin Reeves

AN £8m investment for producing front and rear subframes and other components for BL's new Mini Metro was unveiled at Pressed Steel Fisher's Llanelli pressings plant, West Wales, yesterday.

The new facilities include a fully automatic five-stage press line which produces the subframes from blanks of steel 48 inches wide with one operator, and an 11-stage electro-prime paint plant—the first cathodic dip process of its kind to be installed in a British factory.

Developed in co-operation with ICI, it aims to give the Metro subframes the highest possible protection against corrosion.

The Llanelli plant is also producing some 30 per cent of the Metro's plastic components such as engine fans, speaker grille, radio housing units, radiator grille, fascia panels, and glove box.

Pressed Steel Fisher has already produced enough components for the manufacture of over 30,000 Metros, ready for the model's launch later this month.

The Llanelli plant, which employs some 1,700, has also been able to avoid lay-offs affecting other Welsh motor component producers, thanks to the Metro investment. The plant now processes only some 600 tonnes of steel a week—half the quantity being processed two years' ago.

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## Cash crisis forces BR to axe 20% of freight fleet

BY LYNTON McLAINE, TRANSPORT CORRESPONDENT

BRITISH RAIL said yesterday it would scrap 20 per cent of its freight wagon fleet and withdraw 300 passenger coaches from service under "crisis plans" to cut costs because of a sharp reduction in freight and passenger business.

Last week, the Government allowed BR to borrow another £40m this financial year, largely because of the effect of the recession on BR's freight business.

Revenue from rail freight activities is already £70m below the forecast made by BR last year. BR is to scrap 19,000 wagons, to bring the total wagon fleet down to 100,000 wagons.

The steel strike earlier this

year and the effects of the recession have forced BR to lower its earlier forecast that it would carry 175m tonnes of freight by rail this year.

The current forecast is an "estimated 153m tonnes," compared with the total of 169m tonnes carried in 1979.

**Mothballed**  
Rail freight prospects are so bleak that the British Railways Board also plans to withdraw from service 150 mainline diesel locomotives.

Fifty of these locomotives are expected to be mothballed—ready for use in case the economy picks up—at Swindon

engine sheds. Receipts from passengers are also down on forecasts and BR is £15m below the target for passenger revenues set last year.

Most of the loss in revenue has come since May, according to Mr. Peter Keen, the chief passenger manager for BR.

BR had expected passenger receipts to be £20m up on the £976m forecast budget figure. But this forecast of a 4 per cent growth in revenue has had to be completely rewritten.

BR now expects revenue and passenger volume to be 4 per cent below target for the whole year by December.

## North Sea oil benefit '£17bn by 1985'

By Maurice Samuelson

THE BENEFIT of North Sea oil to the UK is expected to rise from £6.3bn this year to more than £17bn by 1985 when Government revenues will be equal to this year's public sector borrowing requirement, according to stockbrokers Wood, Mackenzie.

In its latest monthly North Sea report, it says cashflows into the country in the next five years will represent a major windfall. Whether the country can secure any lasting gain from it, however, would depend on how the money was used.

It forecasts next year's benefit (at today's currency values) will be £3.4bn, followed by £10.9bn in 1982, £13.7bn in 1983, £15.3bn in 1984 and £17.2bn in 1985.

By far the largest part of the North Sea benefit goes to the Government in tax revenues. By the mid-1980s these will assume a greater proportion of the total than at present. By then, many of the fields will have run off their capital allowances and will be paying tax at the full rate.

By 1985, the report says, the Government will be taking £12.7bn in royalties, petroleum revenue tax (PRT) and corporation tax, compared with £2.8bn this year.

The UK has reached self-sufficiency in the last few months because, although output has remained broadly constant, demand has fallen. Production increases expected in the next six months or so, from the Brent and Ninian fields as well as from new fields, "should place the UK firmly in the role of net oil exporter—at least for a number of years."

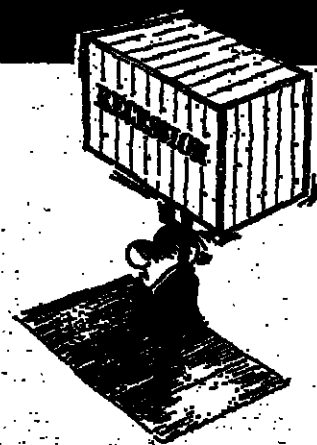
## No more four month licences

SIX - MONTHLY vehicle excise duty licences replace the four-monthly licences from today. Provided applicants have either the renewal reminder or the registration document they can now obtain their new licence from local post offices. Six-monthly licences cost £33 for a private car and £13.20 for large motorcycles.

## WRESTLING WITH RECESSION

## Sharp approach to avoid grinding to a halt

HAZEL DUFFY examines a Midlands precision machine-tool maker's proven strategy for survival



JONES AND SHIPMAN is a small, long-established engineering company in Leicester which has learned how to ride out recessions in a cyclical industry. The management is conservative, to the point of erring on the side of caution at times. Because it prefers not to borrow to finance big expansion schemes (although it did have to resort to the banks earlier this year) its faithful customers have sometimes had to wait up to 18 months for delivery.

The other side of the coin is that Jones and Shipman does not find itself saddled with expensive financing costs when demand turns down.

A company can only afford to take this approach when it has a product which is in constant demand. Jones and Shipman is known world-wide for its precision machine-tools—about 80 per cent of sales are of grinding-machines, and the balance is made up of honing-machines and small tools.

This, then, is the well-tried strategy for survival. But whether it works this time depends on how long and how deep the recession proves to be.

Orders at Jones and Shipman held up fairly well in the first half of the year, helped particularly by exports. But the order-book has taken a dive since the middle of the year and the chairman, Mr. Frank Brooks, told shareholders recently that outstanding orders did not extend much beyond the end of the year.

The reason for the savage decline, particularly in the home market, is that industry's first line of defence in a recession is to reduce investment—a machine-tool can always be made to last another year or two when money is tight. Jones and Shipman has done exactly the same itself, stopping all investment in plant and machinery.

Spending on research and development however will not be affected. It is regarded as a top priority because Jones and Shipman cannot afford to lose its technical lead in the manufacture of a machine-tool when competition is international. The average price of a Jones and Shipman machine is £10,000—fairly low in this particular industry.

Development work will also

continue on the more sophisticated machines, for example on the application of electronic controls, which have not so far been used much in grinding-machines.

The company's success until now has had much to do with its strong position in the home market, but exports total about 48 per cent of production. It sells to a wide range of countries and frequently to those which have a comprehensive machine-tool industry of their own. Sales to Japan, for example, average about £500,000 annually, and Italy also is a good customer.

Now that the home market is

normal levels, while the order-book is being worked through, which will help cash-flow.

But on current forecasts, the company will be in the unusual situation of producing for stock next year such that some slimming down of the workforce, probably through natural wastage, would have to take place. Stocks of components have been cut back by 74 per cent, the company admitting that it got its stock levels wrong in anticipation of an upturn this year. Another 5 per cent cut is likely in a short time.

The company is also squeezing its suppliers for cash dis-

Imports of machine-tools last year exceeded exports for the first time in many years, and the story was the same in Jones and Shipman's specialised part of the market-place. Imports of grinding-machines totalled £27.5m against exports of £25m.

Still, Jones and Shipman is better placed than many other machine-tool manufacturers. In the Leicester area alone, for example, Wadkin and Frederick Pollard have both recently laid off part of their workforces.

As the company goes into its annual wage-negotiating round, however, it has told its employees by a circular letter that the coming year holds many uncertainties.

They will, in any case, soon feel the effects in many minor ways, as well as undoubtedly in their pay packets. Cost-cutting throughout the company will mean, for example, a lower subsidy for the canteen. Safety shoes will be issued only every 18 months instead of each year and company cars will be renewed less often.

Jones and Shipman is the kind of well-managed small engineering company in the Midlands which has already learned how to survive in the face of growing competition from overseas manufacturers. It does not pay its employees more than it can afford nor does it squander its profits in unnecessary ways.

It has invested in a lot of new equipment and it values highly the skills of its workforce—in spite of the current difficult circumstances it plans to maintain its intake of apprentices at the normal level.

The true test of its resilience, however, is to come. In common with most of the mechanical engineering sector it is preparing itself not just for the recession but also for having to live with the external factors which are making life doubly difficult for companies that export a good part of their output. At this stage nobody is willing to predict the outcome.

## Fourth TV channel chief plots out programme policies

By Arthur Sandles

MR. JEREMY ISAACS, the fourth channel chief executive designate, yesterday outlined his plans for ITV's rival to BBC2. The channel's senior posts are now filled. Mr. Edmund Dell, the chairman, announced yesterday that Mr. Paul Bonner, current head of BBC Science and Features, will be the channel's £27,000 a year controller.

Mr. Isaacs, the 49-year-old former director of programmes at Thames Television and long tipped for the fourth channel job, emphasised that the new company would distance itself from the present ITV system. There would be no pre-allo-

cation of time slots to ITV companies. Schedules would be drawn up quite separately from those of ITV1, he said. Only after the schedules had been prepared would there be contact to iron out obvious timing problems or the clashes of subjects.

Mr. Isaacs was clearly aiming to comfort critics of the proposed service who have suggested it might be a lap dog of the major ITV network companies.

"Channel four will include in its schedules the largest practicable proportion of programmes made by British independent producers," he said.

"The channel has only limited resources. But it presents a challenge to the ITV companies to extend and improve upon the service they now provide; to independent producers to demonstrate the quality of their work; and to innovators and newcomers to the television screen to speak to television audiences in language those audiences will understand."

In the first few weeks of the service—which should be on the air in the autumn of 1982—there were unlikely to be any major documentaries since they took so long to prepare.

## Hotels board rejects training move

By Alan Price

PROPOSALS to remove the 1 per cent limit on levies which can be imposed by industrial training boards have been rejected by the Hotel and Catering Industry Training Board.

Outlook on Training, the Manpower Services Commission's review of the Employment and Training Act published in July, proposed that, subject to Government scrutiny, training boards should be free

to raise levies without upper limits.

The hotel and catering board has decided that, while it supports the continuation of systematic training on the existing basis, "it sees no need at present for any raising of the existing 1 per cent ceiling on boards' levy powers."

The board urges that all catering activities should be brought into the scope of its

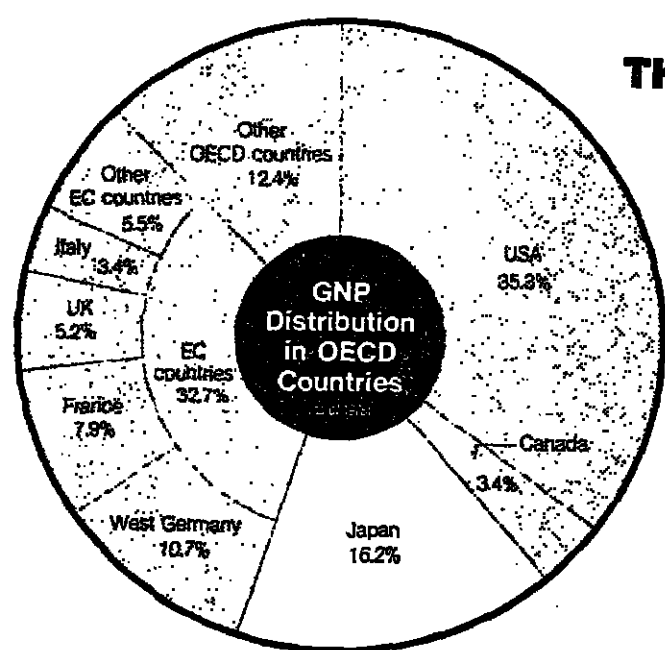
training activities. "This would bring back into scope teaching establishments and members' clubs and would also bring in hospitals."

"Consideration should also be given to bringing into scope the non-catering activities of leisure companies with catering interests."

The Government is considering the Manpower Services Commission's report.

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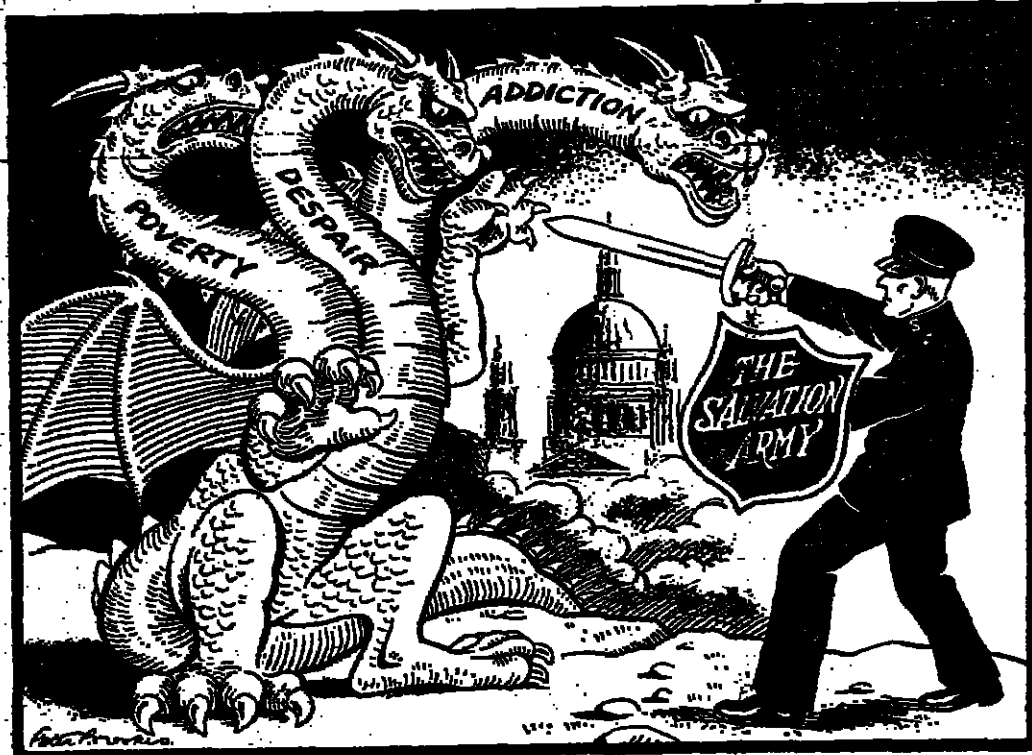
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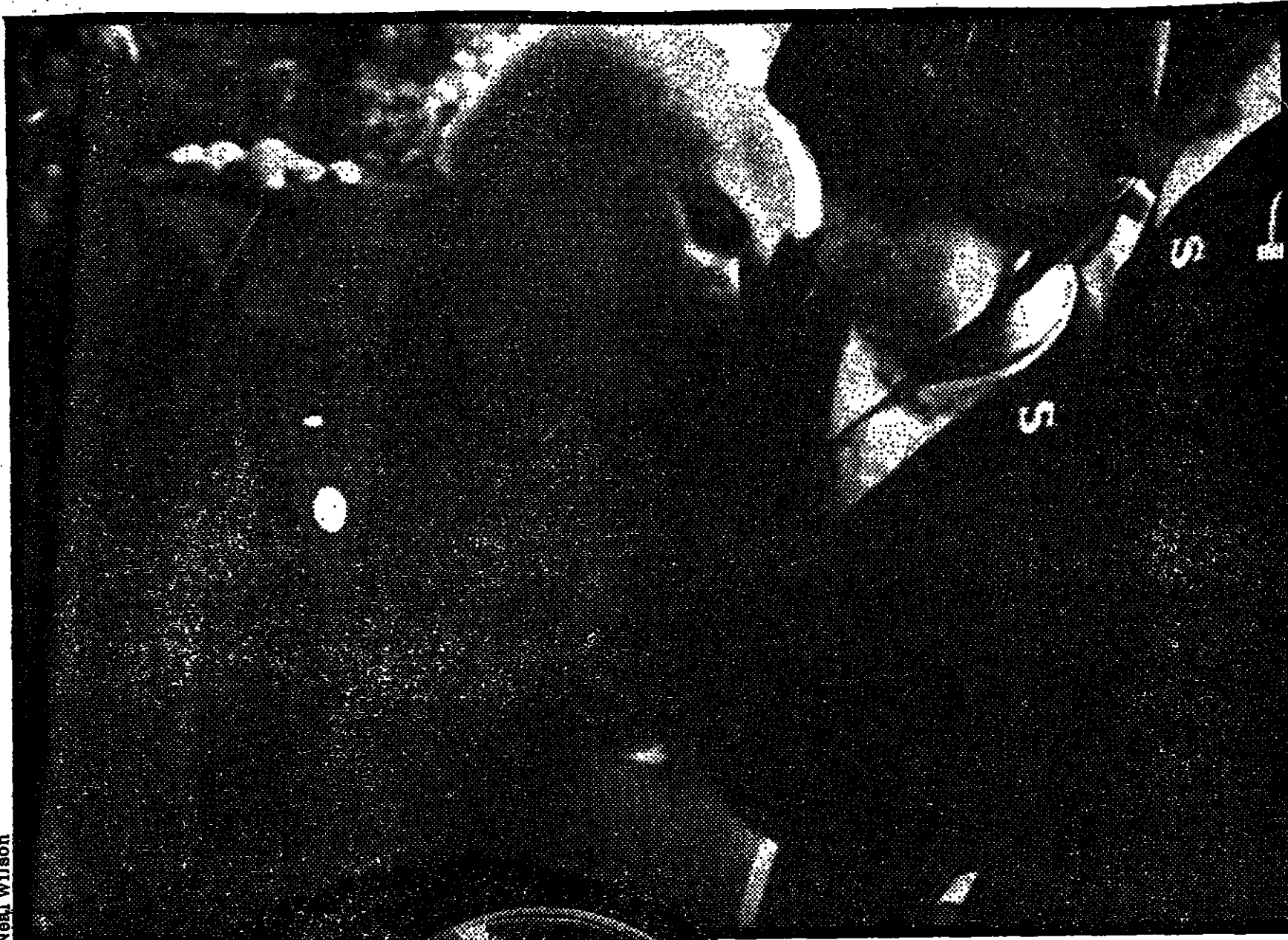
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## UK NEWS—LABOUR PARTY CONFERENCE

## Callaghan's plea—'for pity's sake, stop arguing'

LABOUR'S WARRING factions were told to stop fighting and start co-operating in producing an agreed programme for the next general election by Mr. James Callaghan at Blackpool yesterday.

In what many delegates clearly believed was his last conference speech as party leader, he repeatedly stressed the need to restore unity and rebuild mutual trust and confidence between the leading personalities on the Left and Right wings of the movement.

In a dramatic appeal for reconciliation, Mr. Callaghan declared: "For pity's sake, stop arguing—the public is crying out for unity."

He urged the political and trade union wings of the party to join together in drawing up an agreed programme for the aim of securing a high and stable level of full employment as the first priority—for the next Labour Government to implement.

Mr. Callaghan spoke with determination and vigour throughout his 45-minute speech and tantalisingly gave no positive clue to those seeking confirmation that he intends to step down from the leadership in November.

At one point he referred to the approaching end of his political life, but, to laughter and cheers, hastily insisted that no conclusion should be drawn from his words.

"Let us see what the commentators make of that!" he joked.

Mr. Callaghan, given a mini ovation even before he started to speak, sat down to prolonged applause.

When he eventually left the platform one of the first to congratulate him was Mr. Denis Healey, who, if Mr. Callaghan

does not seek re-election in November, is widely regarded—outside the conference—as his most likely successor.

To reinforce his appeals for party unity, Mr. Callaghan catalogued the disasters—headed by the rise in unemployment to over 2m—which Britain had suffered since Mrs. Thatcher took over from him in 10 Downing Street.

What could divide the Labour movement, he demanded, when such a reactionary, mean and hard-faced Government was in power?

Mr. Callaghan's plea for the re-establishment of mutual confidence between the leaders of the Left and Right came when he dealt with the prolonged controversy over the proposals to change the party's constitution.

He singled out the attempt by the NEC to secure the final word in drafting the party's manifesto for particular condemnation.

The members of the Parliamentary Labour Party, he said, were bound by the party mani-

festo and were the people who carried it through on a day-to-day basis.

"The NEC are wrong to try to assume sole responsibility for the preparation of the manifesto," he declared to cheers from the Labour moderates.

Mr. Callaghan was equally insistent on the need for a harmonious relationship between the trade unions and the constituency parties.

This would not be achieved, he warned, on the basis of proposals conceived in the belief that some people were traitors.

"We are all comrades, and we should all work together believing in each other's good faith."

Mr. Callaghan endorsed the judgment of Mr. Michael Foot that the next Labour Government is likely to take office in a crisis situation.

In preparation for this, he said, the first priority in Labour's next manifesto should be to tackle unemployment.

"Our first pledge to our people must be that we shall so organise our affairs that we aim once

more at securing a high and stable level of full employment."

Mr. Callaghan was adamant that an incomes policy must form part of the new programme.

"We must keep the growth in money incomes and the growth in productivity in line to avoid inflation," he stressed.

While accepting the need for temporary import controls, Mr. Callaghan emphasised that there was no question of accepting permanent "beggar thy neighbour" protectionism.

He also accepted the need for more public expenditure to boost investment in the public and private sectors of the economy and accused Mrs. Thatcher and her ministers of being penny wise and pound foolish in the restrictions they were seeking to impose on the Public Sector Borrowing Requirement.

Mr. Callaghan pointed to the growth in the money supply—greater in the last 12 months than in Labour's last year of office—as evidence of the "incompetence" of the present

administration.

As for Mrs. Thatcher herself, she was the most self-opinionated Prime Minister since Neville Chamberlain.

For good measure, he added that there was a callousness about the attitude of Mrs. Thatcher, Sir Keith Joseph, the Industry Secretary, and Sir Geoffrey Howe, the Chancellor, which compounded the wickedness of their policies.

Their reaction to unemployment in excess of two million was that it was evidence of a healthy purge from which the country would eventually emerge leaner and fitter.

He complained that Mrs. Thatcher and her senior colleagues even seemed to take pride in their own admission that the state of the economy would get worse before it got better.

Mr. Callaghan seized on the fact that Britain is now experiencing mass unemployment on a scale unknown since the 1930s to re-affirm that his commitment to the Labour Party was total and life-long.

It was the consequences of the unemployment of the 1930s, he said, which had led him and many others of his generation to join the Labour Party.

"We shall die in the Labour movement and we shall never leave the Labour movement," he declared to a roar of approval.

Mr. Callaghan told delegates: "As I see the conditions being repeated once again, the policies being followed once more that we thought we had destroyed for ever as a result of the 1930s, I cannot but feel a deep indignation and anger that this generation should be required to go through the things that our generation went through."



Mr. James Callaghan acknowledges the prolonged applause following his speech

"I am determined to fight it as hard as I can."

Mr. Callaghan saw Consett—deprived of its steel works—playing the role thrust upon Jarrow half a century ago as the symbol of the bankruptcy of Conservative policies.

This, he said, should give the Labour movement a new determination not to allow the men and women of Britain to become the pawns of a market economy.

Mr. Callaghan returned to his main theme of the need for party unity in appealing to any waverers to forget talk about the emergence of a new centre party in Britain.

"The centre party is as dead as a do— it is more stuff."

The Labour leader's principal reference to Britain's European partners took the form of a glowing tribute to Helmut Schmidt, the West German Chancellor.

It was the centrepiece of a forcefully argued case urging conference against the adoption of a policy of unilateral nuclear disarmament.

Mr. Callaghan claimed that the idealism which had inspired the CND marches 20 years ago when only four or five countries possessed nuclear weapons, was not applicable to the present situation.

Now, Mr. Callaghan emphasised, a number of Middle East countries possessed nuclear technology and multi-lateral negotiations offered the best prospect of progress to worldwide nuclear disarmament.

Mr. Callaghan described the new disarmament talks, due to open in Geneva on Monday week as a development of great significance.

Mr. Callaghan urged conference to avoid taking a view which was totally self-regarding. It should give a lead which others could follow and help to rid the people of the world of the fear of nuclear weapons.

## Warm praise for Chancellor Schmidt

AMID THE CALLS for internal party solidarity, Mr. Callaghan took time off during his address yesterday for a gesture of solidarity with a fellow Socialist, Chancellor Helmut Schmidt, currently fighting an election in West Germany.

The NEC, Mrs. Shirley Williams suggested on Monday night, had been reluctant to give Mr. Schmidt a public plug, but Mr. Callaghan clearly was not. He devoted several minutes to a panegyric of the German Chancellor—"in my view the leading statesman in Europe."

He warmly praised Mr. Schmidt's efforts in getting the Soviet Union to drop its

insistence on a NATO policy reversal on Cruise Missiles as a precondition to disarmament talks. "By skill and mediation he has achieved a shift in the Soviet position that is profoundly important," Mr. Callaghan said.

As for Chancellor Schmidt's opponent, Herr Franz Josef Strauss, he got short shrift. "I see Herr Strauss says he aims to be the Mrs. Thatcher of West Germany," said Mr. Callaghan. "Well, we'd be willing to transfer her—and at a much lower fee than they paid for Kevin Keegan. But we cannot wish the German people such harm as that."

## Unions force through new category of party supporters

THE CONFERENCE yesterday approved the creation of a new category of paid-up Labour supporters which some Left-wingers fear could be the preliminary to introducing the system of primary elections to the party.

Such a system, they believe, would lessen the influence of Labour activists by opening up the key decisions to a wider franchise.

The proposal was forced through by the unions who see it as a way of helping Labour out of its dire financial position.

Registered supporters would pay a fee of perhaps £1 which would provide the party with a new source of income.

At this stage, there will be no question of supporters sharing ordinary membership rights.

On a card vote, the proposal was approved against the advice of the NEC.

The vote came as the conference moved slowly—and sometimes grudgingly—towards approving the ambitious plans for putting the party on a sounder financial footing, proposed by the Commission of inquiry early this year.

Through the debate, there were signs of the growing tension between the union-backed parties and the unions who act as the party's main paymasters.

After another card vote, the conference approved an increase, recommended by the Commission, in individual Labour Party subscriptions from £3 to £5.

Again, the change was forced through by the unions, who on Friday had indicated their own reluctance to agree to the full increase in union membership of the party recommended by the Commission.

At the same time, the conference also agreed to the appointment of a new director of finance as well as other, less concrete, proposals like the introduction of a new five-year financial operating plan on the principle of improving the party's capital base.

They also backed the idea of an annual appeal day together with other fund-raising schemes.

The bleak financial future facing the party was spelled out by Mr. Clive Jenkins, chairman of the Commission's panel on

the National Executive's prediction of a deficit of £250,000 for next year was an understatement, he said. The truth was that the party had no reserves and an inadequate income. It was essential that the party raised £3.8m over the next three years if it was to be in a position to fight the next election.

Last week a row blew up between the NEC and the unions over what the Executive interpreted as the unions' determination to impose tighter controls over the party's finances.

Yesterday, Mr. David Bannett, the chairman of the Trade Unionists for a Labour Victory, stressed that the unions only had the best interest of the party at heart. It was for this reason that they had requested enquiry into the party's structure and organisation because they felt the party badly needed it. They also wanted to extend their involvement with the party at all levels.

None of the trade unionists involved in the setting up of the inquiry wanted to see the party decline into a "narrow elitist party of sectarian Socialists without a real involvement of trade union activists within its ranks."

It was essential, he said, that the conference faced up to "the enormity" of the financial situation facing the party. There was still a "desperate gap" between the party's income and its real requirements.

This gap, he warned, could not be bridged in the traditional way by trade union political funds. It was the responsibility of the NEC to come forward to future conferences with proposals for managing their affairs in terms of both income and expenditure on a more stable basis.

Mr. Bannett also served notice that the trade unions would argue in favour of re-imposing the ban on raising money from outside the party more than once every three years when delegates got round to debating that section of the Commission's report.

LABOUR'S LEFT-WING strengthened its domination of the party's National Executive Committee yesterday in what may be one of the most serious setbacks for the moderates at this week's conference.

None of the Right's plans materialised. All three new members elected—Mr. Eric Clarke, of the National Union of Mineworkers, Mr. Charlie Kelly, of the Union of Construction, Allied Trades and Technicians and Mrs. Margaret Beckett—were Left-wingers.

Since two of the retiring members tended to vote with the Left the result represented a net gain of only one for the Left. But it comes at a time when the Right had been very optimistic about making gains of this key decision making body of the party.

At the same time, all the leading Left-wingers like Mr. Dennis Skinner and Mr. Eric Heffer were returned with Mr. Anthony Wedgwood Benn again getting the most votes from the local Labour parties. There were no signs from the result, however, that Mrs. Shirley Williams' militant campaign on behalf of the moderates has lessened her popularity among

the trade unions. Her vote increased this year.

The moderates regard changing the balance of power of the executive as fundamental to the battle for control of the party. For the past 12 months, the Left has had a majority of roughly 17:12, though the Left do not by any means always

support Mr. Callaghan. Instead, Mr. Charlie Kelly, a Left-winger member of UCAIT, got the vacant place.

At the same time, Mr. Emlyn Williams, from the NUM, was replaced by another hardline Left-winger, Mr. Eric Clarke, the general secretary of the Scottish NUM.

Mr. Williams has been unwell recently and therefore unable to attend all the executive's meetings. The moderates are worried that Mr. Clarke will avoid more than a token role.

On the section reserved for women, Mrs. Margaret Beckett, the former Margaret Jackson,

and a junior education minister in the last Government, got the seat vacated by Baroness Jeger.

Mrs. Beckett is a member of the Tribune Group and yesterday Left-winger members of the executive were claiming her election as a victory for their side. But like Baroness Jeger, she may not always vote with

the moderates was in the section elected by the unions. They were unable to replace Mr. Fred Mulley with Mr. Denis Howell, the former Sports Minister, who, like Mr. Mulley, is a member of the Association of Professional, Executive, Clerical and Computer Staff and could be relied upon to

support Mr. Callaghan. Instead, Mr. Charlie Kelly, a Left-winger member of UCAIT, got the vacant place.

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Alan Hadden (Boiler Makers) 5,288,000; Jerry Russell (AUEW) 5,191,000; Doug Hoyle (ASTMS) 5,018,000; Syd Tierney (USDAW) 4,604,000; Tom Bradley (TSSA) 4,512,000; John Golding (POETU) 4,200,000; Eric Clarke (NUM) 4,031,000; Charles Kelly (UCAIT) 3,360,000.

Constituency parties division: Anthony Wedgwood Benn (Bristol South East) 466,000; Neil Kimock (Bedwellty) 432,000; Eric Heffer (Waltham) 430,000; Dennis Skinner (Bolsover) 403,000; Joan Lester (Elton and Slough) 399,000; Frank Allam (Salford East) 342,000; Richardson (Barking) 270,000.

Women's section: Judith Hart (Lanark) 5,815,000; Shirley Williams (Apex) 5,255,000; Joan Maynard (Sheffield, Brightside) 4,361,000; Renee Short (Wolverhampton North East) 4,293,000; Margaret Beckett (Lincoln) 3,411,000.

Socialist, Co-operative and other organisations division: Leslie Buckfield (Nuneaton) 38,000.

Treasurer: Norman Atkinson (Tottingham) 4,569,000. He defeated Eric Varley (Chesterfield) who polled 2,683,009 votes.

## Union bid to settle issues question

TRADE UNIONS at the conference combined last night in an attempt to ensure that the party's constitutional controversies are settled this week and not reopened until after the next general election.

If predictions that Mr. Callaghan will win two of the three constitutional issues are borne out in today's voting, he and his supporters will leave the conference in far better heart than when they arrived.

The compulsory re-election of MPs seems likely to be carried today, but Mr. Callaghan and his supporters still hope to prevent a constitutional change that would cede control of the manifesto to the Left-dominated NEC. The third issue, election of the leader, may also end in a victory for those in favour of the status quo.

Yesterday, the moderate General and Municipal Workers' Union drew up an emergency resolution supported by other big unions insisting on the re-introduction of the rule that constitutional changes cannot be debated more than once every three years.

So far, the NEC has consistently refused to reintroduce the rule but it may be forced to table the change if the principle, as recommended by the party's internal Commission of inquiry, is accepted by the conference.

The emergency motion was drawn up after the national executive sent a note to Mr. David Bannett, general secretary of the GMWU, expressing its willingness to introduce the change if it was supported in principle, but not until next year. That was not enough for the union, which foresaw another attempt by the Left to secure its objectives at the next party conference.

Meanwhile, there was speculation yesterday that Mr. Callaghan would not have an easy ride in the important defence debate tomorrow.

Despite his long appeal to the conference yesterday not to commit the party to unilateral disarmament, a number of big unions led by the Transport Workers were preparing to back a similar motion put down by the Society of Graphical and Allied Trades.

The entire proceedings could be aptly summed up in the words of John Fraser, MP for Norwich, when, referring to the party's financial condition, he warned: "It's no good talking about possession of the citadels of power when you can't even run your own premises."

## Private medicine and pay beds 'must go'

UNIONS WHICH provide their members with private health insurance are demanding strong criticism during the conference debate on the National Health Service.

Although he was not mentioned by name, there was no doubt that speakers had in mind Mr. Frank Chapple of the Electricians' Union who has been the chief offender in the eyes of the Left on this question.

Delegates approved a resolution from the Confederation of Health Service Employees calling on the next Labour Government to introduce legislation to completely abolish all private medicine, pay beds in the NHS and any health charges.

The motion deplored "agreements between employers and trade unions which include the provision of private medicine."

"To take for a party study to 'take medical care out of the market place' and for a report of its findings to be made to next year's party conference."

Another motion, urging greater assistance for the disabled, was overwhelmingly approved despite the wishes of the National Executive Committee who wanted it to be deferred.

The Executive were concerned at the practicability of a proposal in the resolution to remove all taxation from mobility allowances.

Speaking for the NEC, Mrs. Renee Short, MP for Wolverhampton North East, declared: "Private medicine is flourishing as never before, supported, I am sorry to say, by many

trade unions. The more inadequate the NHS is, the more private medicine will flourish—private medicine must be overcome by proper planning and training."

Proposing the resolution, Mr. David Williams, assistant general secretary of COHSE, accused the Government of intentionally undermining people's faith in the health service in order to make way for private medicine. Labour had to restore the service as one of the most effective instruments of a just society.

"Some trade unions affiliated to this party believe that private practice is an acceptable alternative public ownership," he added. "I want to say to those unions—you are so wrong."

He said they were contributing to the attack on the NHS in exchange for short-term privileges.

Mr. Tony Banks, a constituency delegate from Tooting, bitterly criticised the decision to close St. Benedict's Hospital, in Tooting, Pickets have been arrested at the hospital recently as they tried to stop the transfer of geriatric patients to another hospital.

He strongly urged that when a Labour Government comes to power, NHS hospitals that had been taken over by private practice should be taken back into public ownership without compensation. There were strong reports, he said, that St. Benedict's was to be sold for use as a private hospital.

"Private hospitals must be integrated into the NHS and not allowed to function outside it," he said. "Shortages of medical manpower must be overcome by proper planning and training."

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The result had been to close some private beds but allow private hospitals to be built while many hospitals a hundred years old were still in use in the State sector. There were 122 private hospitals today, and others were in the pipeline.

date, and party finances were in a more precarious state than it indicated. In effect, he was telling the delegates that the party was in a state of financial crisis.

The amiable Mr. Jenkins then merrily proceeded to juggle horrifying figures with gay abandon. The party had a deficit of £244,000. It owed the bank £174,000 and on top of this there could be owing a further £52,000, £80,000 or £100,000 depending on the figures you picked.

Then again, he was not really sure about the £244,000 deficit. He only hoped this was true but feared that matters could be far worse.

However, if Mr. Jenkins was shaky on his figures, he was certainly very strong on lurid prose. Ignore the report, he advised. It was all out of

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480	484	489	496	509	513	518	519	520	532	539	540
575	578	578	585	588	593	594	610	618	619	620	627
640	642	643	646	650	654	658	660	671	672	678	682
728	729	734	735	738	744	773	777	780	785	800	803
829	830	831	834	838	848	842	843	851	856	871	873
916	921	927	934	932	936	951	954	954	977	978	981
999	1006	1011	1014	1019	1022	1027	1031	1032	1040	1041	1050
1071	1074	1078	1085	1097	1097	1100	1101	1110	1112	1124	1126
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1258	1273	1274	1279	1289	1297	1314	1339	1341	1343	1350	1354
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1733	1738	1740	1743	1747	1750	1754	1756	1761	1762	1771	1777
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2549	2555	2559	2578	2588	2589	2591	2593	2597	2606	2610	2611
2648	2651	2657	2662	2664	2663	2670	2677	2682	2683	2684	2685
2690	2692	2695	2698	2701	2703	2706	2708	2711	2712	2713	2714
2747	2749	2750	2751	2752	2753	2754	2755	2756	2757	2758	2759
2828	2830	2832	2837	2844	2846	2853	2854	2856	2859	2861	2863
2901	2906	2909	2915	2916	2920	2924	2930	2945	2946	2947	2948
2980	2988	3001	3003	3009	3015	3018	3022	3029	3033	3036	3039
3051	3056	3064	3068	3070	3075	3079	3082	3084	3085	3090	3093
3117	3119	3122	3130	3133	3140	3154	3158	3169	3177	3181	3183
3198	3200	3202	3210	3216	3219	3226	3238	3242	3266	3269	3271
3289	3306	3307	3310	3311	3313	3314	3318	3324	3329	3330	3331
3372	3376	3380	3397	3399	3408	3415	3424	3428	3432	3439	3440
3459	3466	3469	3476	3483	3485	3491	3497	3500	3504	3507	3514
3532	3534	3540	3543	3549	3559	3562	3563	3567	3568	3569	3572
3605	3608	3609	3610	3632	3633	3637	3639	3640	3643	3644	3646
3671	3676	3677	3682	3684	3687	3688	3690	3695	3698	3702	3711
3718	3719	3721	3722	3725	3741	3742	3744	3751	3762	3771	3775
3793	3796	3808	3810	3820	3832	3837	3849	3853	3854	3865	3868
3897	3903	3907	3914	3915	3918	3920	3928	3934	3943	3952	3953
3983	3986	3993	3997	3998	3999	3999	3999	3999	4001	4020	4040
4053	4055	4057	4059	4063	4064	4065	4066	4069	4078	4080	4089
4119	4120	4131	4132	4135	4136	4146	4149	4153	4157	4168	4178
4182	4189	4201	4212	4217	4218	4227	4234	4238	4245	4259	4267
4309	4315	4317	4328	4329	4333	4334	4335	4341	4349	4351	4358
4384	4386	4389	4403	4409	4413	4418	4419	4420	4423	4426	4430
4446	4449	4453	4454	4460	4461	4466	4469	4470	4484	4480	4483
4532	4536	4540	4552	4555	4556	4567	4571	4572	4574	4575	4580
4597	4598	4599	4604	4614	4620	4621	4625	4630	4635	4645	4646
4673	4679	4680	4681	4687	4688	4695	4698	4702	4717	4727	4733
4756	4758	4760	4770	4781	4784	4787	4791	4792	4793	4809	4815
4846	4850	4857	4858	4866	4868	4875	4880	4881	4882	4885	4891
4925	4928	4929	4939	4945	4948	4949	4952	4953	4959	4962	4964
4970	4975	4980	4988	4989	4990	4997	4998				

On 1 November 1980, the Notes designated above will become due and payable in such coin and currency of Kuwaiti Dinars or U.S. Dollars and will be paid upon presentation and surrender thereof with all coupons appertaining thereto maturing after the redemption date, at the option of the holder at the offices of:

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2nd Floor, Al-Rashed Building  
Fahed Salem Street  
P.O. Box 23792 Safat  
Kuwait City, Kuwait

Bank of Credit and Commerce  
International SA  
39 Boulevard Royal  
Luxembourg

Bank of Credit and Commerce  
International SA  
Munichener Strasse  
1, Ecke Gallusstrasse  
Postfach 16124  
6 Frankfurt/Main  
West Germany

Coupons due 1 November 1980 should be detached and collected in the usual manner.

On and after 1 November 1980, interest shall cease to accrue on the Notes herein designated for redemption.

Dated: 17 September 1980

PRIVREDNA BANKA SARAJEVO YUGOSLAVIA  
By Kuwait International Finance Co. S.A.K. Kuwait

## UK NEWS = LABOUR

## Fears for Civil Service pay unit

By John Lloyd, Labour Correspondent

CIVIL SERVICE unions are to ask the Government to clarify its intentions over the future of the Pay Research Unit, the body which recommends the level of Civil Service pay each year.

The unions fear that a strict application of cash limits to the service would result in a pay offer of around 8 per cent.

Lord Soames, the Lord President, said in August that while there was no intention of scrapping the unit, cash limits could take precedence over its recommendations.

The unit generally recommends a level of pay roughly equal to settlements made on comparable grades in the private sector.

Mr. Ken Thomas, general secretary of the Civil and Public Servants' Association, said last night that if the Government ignored the unit's findings, pay bargaining would be impossible.

Speaking after a meeting of the council of the civil service unions' policy committee, Mr. Thomas said:

"We are saying that the Government should stop making political noises aimed at frightening us and come out and say what their intentions are."

The pay settlement date for civil servants is April 1, though negotiations will start early next year.

The special co-ordinating committee which will consider possible industrial action in response to the anticipated low time on Friday.

It is expected to discuss the tactic of selective action.

## Appeal over hospital dispute

By Our Labour Staff

THE National and Local Government Officers' Association yesterday appealed to Mr. Patrick Jenkin, Health Secretary, to intervene in a dispute which it says is leading to serious disruption at the main North Surrey hospital serving Heathrow Airport.

About 150 members of the union involved in administration, maintenance, and technical departments of the 512-bed Ashford Hospital have banned overtime working.

## TUC seeks price curbs in pay pact with Labour

By CHRISTIAN TYLER, LABOUR EDITOR

RESTORATION of the Price Commission and of a public services pay body like the recently-disbanded Clegg Commission will be high on the trade unions' demands when they start discussions with the Labour Party leadership next month on a new kind of incomes policy.

Union leaders who will be involved in the talks in the TUC-Labour Party liaison committee stressed yesterday they were not interested in any more pay norms or earnings targets of the kind adopted by Labour and Conservative Governments in the past.

Instead, they seek "total incomes planning" as opposed to simple wage control in return for action on prices, profits and direction of investment.

The TUC is anxious to deflect criticism from last week's decision to support the Government's economic policy.

A Price Commission would again back up that supervision by taking companies' efficiency

under a Labour Government.

Meanwhile, union members of the National Economic Development Council made it plain yesterday that they would again rebuff the Government's planned attempt to discuss pay at the next council meeting on Monday. Sir Geoffrey Howe, the Chancellor, although he has redrafted an earlier paper, will probably be told that there can be no discussion unless he puts all the Government's economic policies up for negotiation.

In their talks, with Labour leaders the unions will pursue the line first set out in the so-called concordat, which was hastily constructed with Mr. Callaghan's Government during the "winter of discontent" before the last election.

That implies that the TUC and union leadership will exert general supervision over wage bargaining, and ask negotiators to take into account the price effect of their wage claims and settlements.

The TUC's efforts to strengthen its own industry committees could also be relevant in co-ordinating wage bargaining, Mr. Bassett said.

Another member of the TUC's negotiating team, Mr. Terry Duffy of the engineers, said yesterday: "As I have said before, we want to project the minds of the membership beyond the immediate wage packet. We are talking about total incomes not just wages."

into account when considering applications for price increases.

The unions would also want regular meetings with Labour Ministers to review the progress of the economy.

Mr. David Bassett, chairman of the TUC economic committee, and a central figure in the forthcoming discussions, said there was no intention to return to "structured" incomes policies.

On this occasion, when there was plenty of time to prepare an arrangement for the next election, a much wider consensus would be sought.

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## Factory Inspectorate perturbed at level of shipyard accidents

By PAULINE CLARK, LABOUR STAFF

SERIOUS accidents among shipyard workers remain at an unacceptably high level, according to a report published yesterday by the Health and Safety Executive.

The report says there is "no room for complacency" about the number of fatal accidents although they are now a tenth of what they were 50 years ago.

Improvements, such as moving indoors the construction of large parts, has made the job safer, but the shipyard worker is still more likely to have an accident than most other workers.

The incidence of total reported accidents per 100,000 at risk in 1978 was 3,620 in manufacturing, 3,390 in construction and 5,620 in shipbuilding, shiprepairing and marine engineering.

The report urges all employers to ensure that they have clear health and safety policies and to welcome the introduction of safety representatives. It is the first to be produced by the Factory Inspectorate's Shipbuilding and Repairing National Industry Group set up in 1977.

More than 40 per cent of all shipyard accidents are said to be caused by falls. Few of the falls are from a height and almost half are caused by tripping over boxes and cables covering ship's decks.

While other falls are caused by slipping on oil, grease or ice, "an appreciable number occur in that idiotic charge through the gate which traditionally ends the shift in many yards."

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The report says that a number of accidents could be reduced substantially if managers and safety representatives were to insist on tidiness aboard ships. It is critical, however, of "most" shipyard workers who scorn to wear the head protection provided by their employers. This attitude is inconsistent with their legitimate claims for better safety, the report says.

It also draws attention to the almost daily occurrence of small fires aboard ships in some yards. Much more should be done to minimise the risk of fire, the report says. In particular it urges stricter control over the manipulation and storage of combustible materials.

Swan Hunter says the dispute is an internal matter for the Electrical, Electronic, Plumbers and Telecommunications Union to resolve, but yesterday it was trying to contact union officials in an attempt to solve the problem.

The dispute started earlier this month when the electricians' union at the yard decided one Friday at the last minute not to allow any weekend "standby overtime."

All REPTU members at the yard were contacted with the exception of two, who turned up for work on the Saturday morning.

One realised something was wrong, and went home, but the other carried on working. The following week a mass meeting of REPTU members at the yard declared him to be no longer a union member.

Swan Hunter suspended him on full pay for a cooling off period, but yesterday he returned to work—whereupon his colleagues walked out saying they would not work with a non-union member.

Boilermakers' shop stewards have said they will organise a mass picket to prevent subcontractors entering the yard to assist with the removal of the platform and they have asked their union executive to make the dispute official.

The Hunterston yard, which was constructed with £7m of public money, was empty for five years before being taken over in May 1979 by Alcan Marine, a joint venture between Chicago Bridge and Iron and the Glasgow-based Weir Group.

To move the platform, Alcan Marine would need permission from the Scottish Development Department, which owns the site, to breach the sea wall, a necessary first step to flooding the yard and floating out the completed sections.

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Boilermakers' shop stewards



## THE MANAGEMENT PAGE

مكتبة النسخ

EDITED BY CHRISTOPHER LORENZ

## The engineer who is putting new sparkle into Coke

The new chief of the giant U.S. drinks group has a somewhat surprising personal philosophy. Ian Hargreaves reports

THE recent appointment of Roberto Goizueta as chief executive and chairman of the Coca-Cola Company has to be one of the most surprising executive appointments in U.S. business this year.

The 48-year-old Cuban was not even on the form lists of most of those who follow the company when, a year ago, the outgoing chairman, J. Paul Austin, lifted the starting gate on the race for his job by naming a pack of no less than six vice-chairmen of the company.

Goizueta was one of them, but everything seemed to be against him in a strong field. In the first place his nationality looked like a handicap in a company whose heart remains in Atlanta, Georgia, even though its products may be filling glasses in almost every country in the world.

His age, too, made him a more likely candidate for the job next time round. But an even bigger liability—and the one which really threw the tipsters—was his engineering background. A chemical engineer from Yale, Goizueta only achieved his first top management post in 1978.

"It is a tribute to Mr. Austin's 14 years as chief executive officer that he could bring to the fore-front six men of more or less equal talent," says the trim and well-tailored Goizueta, taking a sip from the Coke bottle which seems mandatory on all top executives' desks at the company's recently opened Atlanta tower block.

But by all accounts it was a bloody battle between the six, and one which insiders expect will soon lead to one or two resignations among disappointed losers able to command top jobs elsewhere. That bitterness,



Profile

on the technical and research side until 1978, the time he critics charge, is also a reason why Coca-Cola's once inexorable profits growth has flagged this year. Sales, income and dividends all maintained a steady and remarkable 15 per cent a year growth in the 1970s, but profits will probably be less than 5 per cent higher this year—a 5 per cent higher, with inflation in double figures in the U.S.

Goizueta laughs when you ask him whether an engineer is the right choice to lead a company which has been a monument to smart salesmanship ever since an Atlanta chemist boiled up the first batch of a headache remedy called Coca-Cola 94 years ago. "It is the curse of the engineer that the fellow who drives the locomotive and the fellow who designs it are both called engineers."

His training at Yale when, as a young émigré from Cuba, he had to learn whole pages of textbooks parrot-fashion because he could not understand the English adequately, provided a first-rate mental discipline, he says.

In any case, he points out, Austin was a lawyer who became a Coca-Cola all-rounder. "I ceased to be a chemical engineer

COCA-COLA is the world's largest producer and distributor of syrups and concentrates for soft drinks. Its products accounted for 35 per cent of the 21bn gallons of soft drinks consumed in the world last year.

Sales last year were just under \$5bn and net profits \$420m. Over the last decade both figures have grown at a steady 12 to 13 per cent annual rate, with the exception of 1974, when there was a major accounting change.

Soft drinks, which include Coca-Cola itself, along with Sprite, Tab, Fanta and other flavours, accounted for 76 per cent of the company's sales.

A further 20 per cent of sales comes from the sale of other beverages—fruit juices,

coffee, tea and wine. The remainder stems from the company's plastics, snack food and water purification businesses.

The company's soft drink bases are sold to almost 1,500 bottlers around the world. In the U.S., syrup is also sold to wholesalers for distribution to restaurants and soda fountains.

Coke's drinks are sold in 135 countries. Coke says its share of the world soft drinks market has grown by 10 per cent in the last decade. Profit margins, however, are much wider in the non-US operations. Last year, the U.S. accounted for 54 per cent of sales but only 34 per cent of operating profits.

In 1961," Goizueta says, pointing out that although he remained spent in South America involved him in all sides of the company's activities, from negotiating with bottlers to growing fruit.

Goizueta is also undoubtedly a man who enjoys analysis, philosophising and communication. Yet his company was sufficiently uncommunicative even two years ago to ostracise its Wall Street analysts, to say nothing of the high wall behind which the company has traditionally hidden from the press.

"I know we have the best talent to produce the best commercials and that our pricing is accurate," he says, by way of explaining why, having snatched the chairmanship from under the noses of men with top marketing pedigrees, he last month announced a top management structure which does not even involve the head of the company's corporate marketing division reporting directly to the chairman. This decision appears even odder in the context of Coke's intensifying marketing fight in the U.S. with newcomers to the soft drinks

business such as Philip Morris (Seven-Up) and Procter and Gamble, which recently bought Crush International, both of them consummate marketing companies.

The idea, says Goizueta, is to put himself at one remove from the marketing function. He has made Donald Keough, a man with widespread marketing experience and favourite a year ago to win the chairmanship, company president in all but name. His actual title is chief operating officer. The marketing people and the heads of the overseas divisions now report to Keough. Reporting directly to Goizueta are Keough, John Collins, the chief financial officer, and senior executives for planning, public affairs, law and technical matters.

Goizueta produces five points to defend his approach. The object, he says, has been to define the non-delegable jobs, which he lists as ultimate accountability for growth, the company's character and longer term security along with leadership and "the decision as to what should be delegated."

He does not believe in the concept of an executive officer,



Roberto Goizueta: "We run the risk of taking ourselves too seriously... we are selling only a little moment of pleasure"

a top team of decision-makers increasingly popular in big U.S. multinationals, although Keough and Collins are key figures for consultation.

But the fact that marketing is set at one remove does not mean Goizueta has no ideas about how the job should be done.

"We are living," he claims, "in the third age of marketing," in the 1940s and 1950s, marketing meant salesmanship. In the 60s and 70s, it meant satisfying customers' wants. In the 80s, "we must cater to customer needs," he declares. Detroit's current problems, he maintains, are the result of the motor industry living too long with the 70s concept of marketing.

Goizueta cites Burke's famous remark to his constituents: "I am here to serve your interests, not your desires."

This is an odd sort of concept

for a company whose principal products are anything but necessities. Its address is only partially alleviated when Goizueta offers examples like the work being done by his food division technicians to produce an orange juice with a lower than natural citric acid content.

This product, he says, is needed, especially by older people, as the low calory and high vitamin soft drinks the company is promoting heavily. (He is deeply interested in the marketing possibilities inherent in the greying of America.) At present only one third of Americans drink orange juice, which Coke makes under the Minute Maid brand name.

As Goizueta swings from side to side in his chair, grasping an ash tray or his Coke bottle and reasoning his way through the problems and possibilities he sees ahead, he

moves onto the theme of world citizenship. Here he argues the merits of companies having social consciences and describes a recent incident when he had the power to shut down a Coke operation in a major country, and serve it from a neighbouring state. The shut down would have saved money for the foreseeable future, but would have dislocated the local community and would have been "bad for the long pull. Don't ask me to quantify these benefits," he says.

Some of this philosophy may at first sight seem to jar with the Coca-Cola world has learned to respect as one of the toughest exponents of capitalist growth. But though he makes it sound very original, it is very much in the traditional Coca-Cola mould—which is one of the answers to the question of why Goizueta was preferred to his rivals for the chairmanship.

The world citizenship argument, for example, is the articulation of what Coca-Cola has been trying to do in world markets for most of this century—making itself attractive to local communities by offering to native businessmen the opportunity to hold bottling and distribution franchises—a business which collectively is much bigger than Coke's own operation. Coke likes to call itself a "multicultural company."

This is attractive to Coke, of course, because it minimises the company's own required level of investment overseas. Next year, for example, Mexican bottlers will spend over \$100m on their operations—which will be almost one third of Coke's own worldwide capital expenditure.

This "multiculturalisation" is also in Coke's interest, because it believes, and has proved, that local entrepreneurs are better at marketing than are remote corporate marketers from another country. It has also

helped the company develop a remarkable ability to survive political change in the world without big financial losses. The only time Coke ever lost plant and equipment of its own was in Cuba after the Castro revolution, which was also the reason why Goizueta was sent packing from his homeland, where he had been working in Coke's Havana operation.

Nor are Goizueta's desire for distance from the marketing operation and his technical background really so strange for a company whose early successes were built at least as much upon its ability to manufacture a beverage of reliable quality as upon the skills of its salesmen.

Perhaps the heart of the matter is when Goizueta counsels: "We run the risk that being a huge American company and a symbol of the American way of life that we take ourselves too seriously both as a company and as individuals. I think we have to come down from that plateau and realise that we are selling only a little moment of pleasure."

That is a remark which could well have been made by Robert W. Woodruff, the legendary figure who retired as Coke's chief executive 25 years ago, but who at 90 is still chairman of the finance committee, and some believe, still ultimately the most powerful man in the company.

Two years ago Woodruff answered a question about the most essential characteristics for a young person seeking to make his mark in modern business. "Under all circumstances they should maintain a sense of humour," he said; adding "they can mix all their qualities with a touch of humility, their opportunities for advancement are significantly increased."

That has been, and remains the approach of Coke as a company, both in its commercial and in its business structure through the bottlers. Goizueta has now been handed the torch.

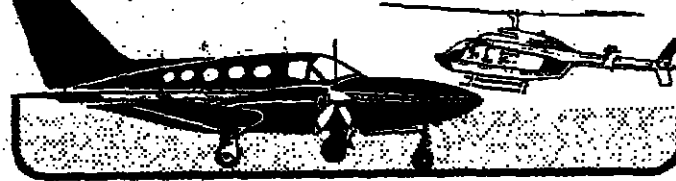
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## Management abstracts

These summaries are condensed from the journals of abstracts published by Arbor Management Publications. Readers wishing to consult original texts should write to: P.O. Box 23, Wembley, HA9 8DJ. Capital Budgeting Methods and Risks. L. D. Schall and G. L. Sundem in Financial Management (U.S.), Spring, 1980; p. 7 (5 pages, table). Set out to test the hypothesis that the greater the uncertainty

in a company's environment, the more likely it is to use sophisticated capital investment appraisal methods; reports on a study which indicates that the reverse seems to be true; moves over whether the conclusion is right or the research methodology wrong.

Recovery Rate and Cash-flow Accounting. Y. Ijiri in Financial Executive (U.S.), March, 1980; p. 34 (5 pages, table). Points out that it is often impossible to relate the capital project projection (based on cash flows) to the capital performance (based on accounting earnings); puts forward the case for evaluating performance on a cash-flow

basis, and moves on to argue the wider case for moving financial reporting in general on to a cash basis.

Questionable Payments. A. R. Somutka in the Journal of Accountancy (U.S.), March, 1980; p. 50 (9 pages, tables). Reports on a study of questionable payments made by unidentified companies who reported them voluntarily to the Securities and Exchange Commission; analyses why/how the transactions were conducted, and with which parties; discusses for each category of payment how auditing—supported by strict recording of the

transactions—could restrain the abuse.

How Companies can Save Marriages. J. Dominian in The Director (UK), May, 1980; p. 55 (3 pages). The director of the Marriage Research Centre explains its role and that of local counselling services; explores pressures on executives and their spouses which can lead to the break-up of marriages; suggests that employers should seek to identify marital difficulties and encourage employees to seek counselling help.

Zero-Base Review instead of Zero-Base Budgeting? P. ZBB.

Rubiny in CA Magazine (Canada), April, 1980; p. 46 (6 pages, chart, tables). Points to limitations of zero-base budgeting—its concentration on a restricted number of overhead categories, the proliferation of paperwork, its tendency to generate more options than an organisation can consider, let alone act upon; offers an alternative in the form of zero-base review, which takes a wider view of the organisation, is less formalised, and handles the review process at a higher management level than does

Communicating Financial Information to Employees. R. Hussey in Certificate Accountant (UK), June, 1980; p. 149 (5 pages, tables).

Reports on a survey to ascertain workers' opinions on information given in employee reports; analyses the degree to which the degree of understanding of financial information, discusses report content and presentation, and gives examples of misunderstandings arising from chosen formats; advocates simplification, but warns against patronising, e.g. over-use of cartoons.

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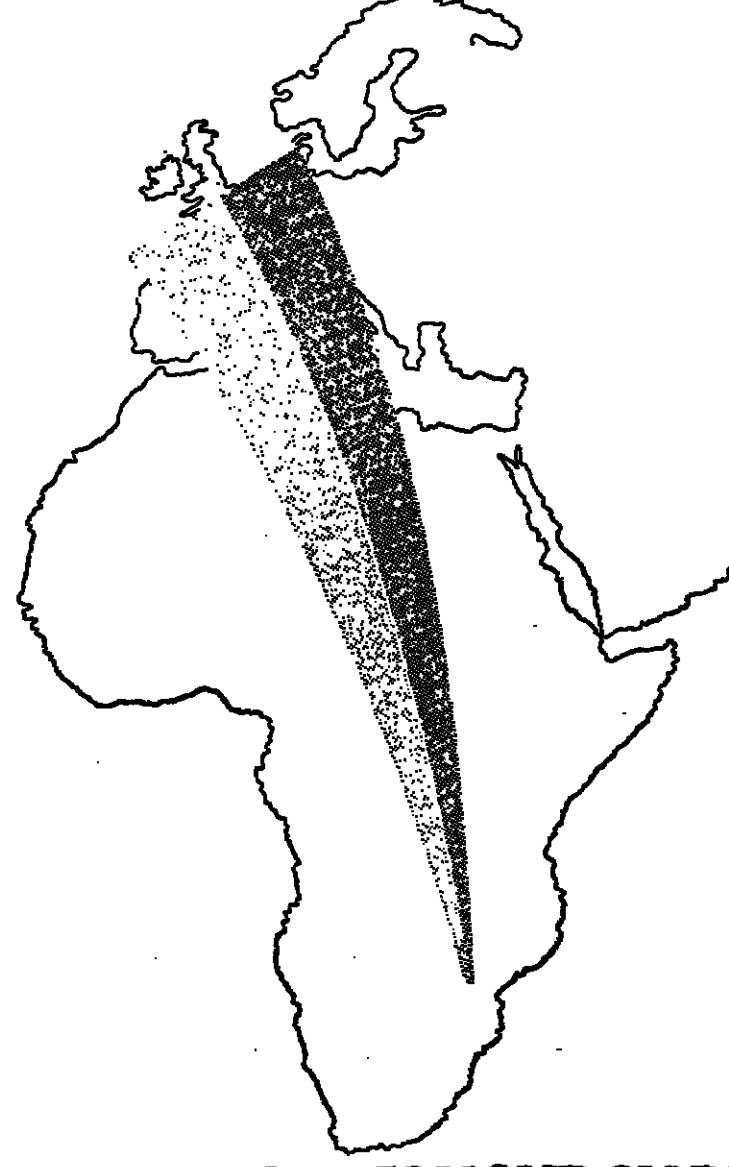
The study "Do Managers Read?" by John Blagden published by the British Institute of Management and reviewed on this page yesterday is available from Cranfield Institute of Technology, Cranfield, Bedford, MK45 0AL, price £3 or £2 to members of the BIM.



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الوقت

## THE ARTS

## Television

## Back in the booby hatch by CHRIS DUNKLEY

Coming back to British television after several weeks away is like slipping back into the routine of a well remembered lunatic asylum. On the one hand it is comforting in its familiarity, but on the other hand some of the more barmy goings-on to which one had become inured suddenly stand out for what they really are.

Within minutes of switching on the set I found myself faced by a washing powder commercial and, being out of practice, actually listened to it. A woman with one of those awfully calm and reasonable voices described the activity of the lady we were watching on screen doing the laundry. "Then she decided to do a window test," cooed the voice-over. "At her—"

Just a moment, she decided to what? Why this advertisement pretending that we all do a "window test" so often that it can be talked about in this matter-of-fact way when actually it is entirely the far-fetched invention of the advertising agency? It is I suppose pretty obvious why: because he hopes to retain his client's share of what is doubtless a static and saturated market. The lady with the oh-so-trustworthy and likeable voice continues: "At her window in critical daylight..."

In what sort of daylight? Presumably the idea is to suggest contrast to what you and I know about the dazzling effect of sunlight on a white sheet (useless for discerning subtle bluishness) that daylight is very telling, very revealing. The puzzle is that the phrase "critical daylight" is used casually as though, once again, it were a familiar everyday term. It is, more than anything else, the insulting absurdity of advertisements such as this which sets commercial television apart from public service television.

The programme makers in ITV are little different from those at the BBC—nowadays somewhat richer, perhaps, but otherwise indistinguishable. Indeed they are very often the same people: many drama directors and documentary and current affairs producers are freelance and work on both sides. Furthermore if you take BBC and ITV executives abroad for 10 days and mix them up together at a television festival it is just as difficult to tell them apart (impossible for the outsider) as it is to tell commercially produced programmes from public service programmes in the festival itself. Several

of the chief executives in Britain's commercial television companies are BBC trained men, and several of today's top BBC executives worked previously in ITV.

Yet even if the entire personnel and, come to that, the content of whole programmes were interchangeable it would not alter the fact that there are two differences between commercial and public service broadcasting: first, where public service broadcasting has the single fundamental purpose of making programmes, commercial broadcasting has the additional vital aim (arguably a primary one) of making a profit; and second, as a consequence, commercial television carries advertisements.

Like the one involving a "window test" and "critical daylight" these are generally aimed at the dim-witted and, however good the surrounding programmes and whatever the programme makers' estimate of the intelligence of their

audience, this tacit assumption by the advertisers of credulousness and stupidity in the viewer lends a certain tone to the output of the entire channel.

Of course, we learn to switch off mentally when the ads come on, so that usually we are aware only sub-consciously of the patronising attitude which is emphasised every quarter of an hour or so. But when you return after a few weeks elsewhere it suddenly becomes obvious again.

The second similarity to events in the booby hatch arises from the news and current affairs programmes: when I left they were obsessed with Afghanistan. Now it is as though Afghanistan had never existed—the obsession has switched to Iraq and Iran and the burning question (sorry) of whether our 100-day oil reserves will see us through. Have the Patrons stopped ambushing Russian tanks? Have the Russians pulled their armies out of Afghanistan? Who cares, there's

a new war to cover with much bigger columns of smoke than any the cameras managed to film in Afghanistan.

To be fair, *Panorama* carried a good brief report by Jeremy Paxton on Iraq's President Saddam Hussein as well as its analysis of the Labour Party's internal struggles at the start of conference week, an analysis which (not for the first time) was superior to *TV Eye's* on the same subject in the same week. But leaving aside such niggling considerations as war-hopping for the choicest drama and treating the audience like morons, what about the bulk of the programmes in the new autumn schedules, the season for which the broadcasters habitually save all their juiciest material? It is hard to be sure after only a week, but so far it looks like a pretty poor vintage, and that is rather surprising at least for ITV since the licences came up for renewal so soon.

It is ITV more than the BBC which is supplying that sense of reassurance upon returning to the loony bin by providing the cosy familiarity of *Morcombe* and *Wise*, *Tommy Cooper* and *Benny Hill*. All are efficient enough at their jobs, but having looked forward during the summer when the second eleven comedians were sent on, to the return of such top talent in the autumn they do seem to lack a certain something now that they are here again.

What is more the new situation comedies all seem to have an oddly familiar look too. In the case of ITV's *Nobody's Perfect* it is hardly surprising since the scripts are re-worked from Norman Lear's American series *Murphy* which spun off from *All in the Family*. The mystery is why we can't have *Murphy* here, though not quite as funny as *Soap*, is a lot more amusing than *Mary Hartman* and with a much finer wit. The first episode of this English version was spoiled, for me anyway, by the ludicrous discrepancy between the modest humour in the material and the hurricanes of mirth in the canned laughter.

*Benson* is familiar because he is the genuine American article, spun off from *Soap* into his own series which, again, has a canned laughter track that very nearly ruins the show. ("Videotaped in front of a live audience is neither here nor there since the producer's capacity to 'enhance' studio laughter is unlimited.")

But *Nobody's Perfect* and

*Holding The Fort* appear to rely for their central joke on the same idea as countless other series during the last few years: the pairing of the efficient, dominant female with the ineffectual, bumbling, virtually neutered male. Out there in sitcom land there's still a lot of deep anxiety about the significance of women's lib. Alone among this season's hatch *Cowboys* doesn't actually seem to feature a central female character, and although all its men are again wimps, the dialogue is idiosyncratic enough to suggest distinct promise.

*Juliet Bravo* is BBC's new police series which is built around a woman police inspector—daringly different, eh?—and the same channel's Thursday serial *Mackenzie* is another steaming family imbroglio from Andrea Newman, the *Bouquet Of Barbed Wire* writer. Even if, like me, you did not check before watching, the authorship rapidly became apparent because like its predecessor the writing of *Mackenzie* fosters such an indulgent attitude towards the weakness of contemporary morality. It seems to be aimed once again at those who cannot quite manage to read the Guardian women's page without moving their lips.

We *The Accused*, an adaptation of an Ernest Raymond novel which was unknown to me, lengthens yet again producer Jonathan Powell's extraordinary list of successes: his previous three productions were *Pride And Prejudice*, *Testament Of Youth* and *Tinker Tailor Soldier Spy*. This murder story set in the twenties, though tantalisingly short, looks as well chosen, adapted and cast as all the others. Though it was, by comparison, rubbish last week's episode of *ATV's Hammer House Of Horrors* was entertaining rubbish and we may need to return to it in a later column.

The series I suspect we shall be coming back to most however, because they appear, so far anyway, to be the most interesting of the season are *ATV's Flickers* which is using some very heavily stylised techniques for its drama set in the early days of the English movie industry; and BBC's *Shock Of The New* which is attempting a much needed job in thinking its way through "modern art," a subject which, on its own, could drive any sane individual to the nearest nut house.

## King's Head

## Funny Turns

by B. A. YOUNG

There are two funny turns in this marvellous evening's entertainment. First comes the Great Soprendo, a Spanish conjurer ("I do not do conjuring tricks. Only miracles"). Beaming from a face that recalled the *Only Levantine at Her Majesty's*, he performs a series of tricks that may be familiar to conjuring buffs, but as far as I am concerned continue to be happily impossible. Ropes, snipped into bits by fingers imitating scissors, become whole again; if they had knots in them, they have no longer. A newspaper torn into strips reverts to its pristine condition without so much as a moment's concealment from our questing eyes. A ring, a card, a bottle, an egg can be made to disappear and return in the most improbable circumstances.

Oh yes, I know, he had it up his sleeve. Anyone can palm a grand piano. But I don't want to know how it's done. I just like seeing it done, and

Soprendo does it with a stream of such delightful patter that it's no wonder that, as he modestly claims, "I am very big in the Canaries."

After the interval there is Victoria Wood, a more familiar character, who in her homely frock and low-heeled red boots looks as if she might have come straight from the W.I. at Morecombe. This is the world she sings about in her pitilessly observant songs, as she sits at the keyboard rattling out her accompaniments and challenging us over the piano not to be one of the boring people she deals with, with their world of queuing and slimming and hobbies. When sex comes into this world, it is sharply put into its proper place through the back door.

In mid-month Miss Wood is bringing to the King's Head the play with music that I saw in Sheffield earlier this year. Until then, we have this splendid hors



Victoria Wood

d'oeuvre varié of herself and the Great Soprendo, which I can't recommend too highly.

## Elizabeth Hall

## NCO/Pallis

by PAUL DRIVER

Monday's short programme under the orchestra's chief conductor, Nicholas Smith, did not on paper seem an exceptional or adventurous one, yet in the very docility of the music played lurked a certain quality of the bizarre. Salient in this respect was the *Nocturne de l'Ephémère* (The May-fly's Evening) — receiving its premiere — by a composer called Marco Pallis. The programme notes informed us that he was born of Alexander Pallis, a leading Greek poet, and brought up in Liverpool; that he studied the violin with Arnold Dolmetsch, going on to co-found the English Consort of Viols; that he has composed part-songs and music for viola and is the author of a couple of books on Buddhism.

His work is a setting of an aromatic French poem by his brother, Andrea, which praises the life-cycle of the may-fly and depicts its long maturation towards a single night of love

and death as a symbol of the "Mystical Union between the human lover and the Divine Beloved." Pallis, using a sizeable chamber orchestra (full brass, bass clarinet), supplies music that is simple, grateful to the voice and lusciously tonal (when was it written?). Not native and folksy, the idiom suggested Strauss in Mozartian mood, without the sophistication. The setting runs continuously (for about 15 minutes), plodding through its longish text rather in the manner of a baroque cantata. While the conception does have novelty and the execution a homely sincerity, the sheer harmlessness of Pallis's *Nocturne*, its remoteness from reality, was considerably perplexing. Christopher Underwood managed the big baritone part strongly and smoothly; the accompaniment was well balanced. The small audience was much gratified and gave the composer four ovations

Gerald Finzi's *Let Us Garland* Bring—five Shakespeare lyrics for baritone and strings—drew further on Mr. Underwood whose renderings had but a muted life. Mr. Smith's tempo unduly retarded already somnolent inventions. Finzi's handling of "Come away, Death" and "Fear no more the Heat of the Sun" marked respectively "lugubrious" and "grave," as meant to capture the mock mourning in both; but the success in making it wearisome literal. Only in "Mistress Mine" did a vitality of word-setting stand out, and then it was in a master stroke the focussing of Finzi's harmonic false-relations to express the line, "What's to come is still unsure." Sir Thomas Beecham's arrangements of numbers from Handel's *Il Pastor Fido* were played in the right, discreet, fulsome style, and intermittent (in the Gavotte and Minuet) revealed a rum, sub-Stravinskian editorial hand.

## Sadler's Wells Theatre

## Northern Ballet Theatre

by CLEMENT CRISP

Ballets are not about paintings, and I suspect they are not about operas. Or so Northern Ballet Theatre's programme on Tuesday night led me to feel, at the start of the company's season in Rosebery Avenue. Of the two interminable works on display, one was inspired by the paintings and writings of the naïf artist, Helen Bradley, the other was an adaptation and diminution of *Madame Butterfly*. Tableaux not-so-vivants both when the dancers danced. For far too much of the evening there was an abundance of earnest out-stretched arms (the end of *Butterfly* a semaphoric delight) and less than purposeful standing-about.

The justification for such pieces is perhaps NBT's need

to attract a regional audience with the lure of established favourites: I detected some humming-along with *Cio Cio San* during *One Fine Day*, and a gratified reaction to the Edwardian never-never-land of Helen Bradley's Sunday paintings. But as ballets, both are non-starters. Geoffrey Cauley, choreographer of the Bradley epic, has been reduced to cliché in plumping out the action: a funeral; Blackpool, with debilitated pierrots; an inexcusable cod pas de deux—part *Corsaire*, part *Raymonde*—for a Lord Mayor and a ballerina; Queen of Sheba (it is too tiresome to explain why), unredeemed even by Alexandra Worrall's saucy glances. The stage picture is elegant, thanks to the admirable Philip Prowse,

and Mari Kay Mackenzie does her charming best as the eponymous heroine. What the ballet might have been is suggested in a gentle duet for Mackenzie and Ian Knowles as a sporting bank manager. There is a score, unrelentingly amiable, from Joseph Horowitz; umbrellas; screens; a narration from the heroine of *Coronation Street*; a small boy; a splendid railway track; and as much choreography in an hour as in 30 seconds of *Agon*.

*Madame Butterfly* also benefits from attractive designs, by Michael Holt. In *Sui Kan Ching* it has a heroine who looks entirely probable in her prettiness, and who dances, given the chance, with passion. Jonathan Thorpe, as choreographer, has opted for a literal account of the opera's progress.

But ballet's time-scale is different from opera's, and the orchestration of a vocal score takes away Puccini's greatest quality: his intense feeling for the emotional possibilities of the human voice. There thus remains only a thin musical text which accentuates the sentimental *jeponaiserie* of the tale, and little positive characterisation—an inherent fault of the opera, save in the role of *Butterfly*. The ballet contains one long pas de deux for Butterfly and Pinkerton after their marriage—in which Sui Kan Ching marked the development of the girl's feelings with delicate skill—and a great deal of insouciant strolling of the stage, relieved by a group of fugitives from *The Mikado*, who titter, and smirk behind fans, and twirl paper parasols.

## Liverpool Everyman

## The Warp

Neil Groom's autobiographical odyssey was first seen in its full length and glory at the ICA early last year. The director was Ken Campbell, who opens up his Artistic Directorate of the Everyman by restoring the weekly rep habit and producing *The Warp* (first episode: "The Storm's Howling Through Tiffs") in ten instalments to play successively from now until December. The appointment of Mr. Campbell is one of the more inspired around our regional theatres of late and, after Monday night's premiere, one can only rejoice that, after a couple of years in the doldrums, this splendid house has the leadership it deserves. The young Liverpool school of playwrights (Russell, Bleasdale, Stott, Morrison) is hardly played out, but the Campbell style of crude, improvisational theatre could be just the shot in the arm that is needed.

The seats have been taken out and the audience either squats on a bench or mills around one of the five main acting areas. Up above, the band's music is discreetly amplified to register the expanding mental state of the hero, Phil. That sleek and precise actor, Neil Cunningham, is already firmly established as the epic's linking narrator although he does take time out to deliver a highly polished cameo performance as an auditing scientist who takes Phil on an instant Proustian visit to his childhood and then turns up as a stalwart of Sam Widgeo Soho jazz café where he recounts a

diabolical (sic) story about playing the Fool to John Barrymore's Lear at the top of a tower.

That kind of tall story characterises a piece which abounds in loony extravaganzas and their exploits. All of this anecdotal narrative is fed through Phil who, by the end of this week's episode, is rescuing an officer of the law from a job he despises. Even in just three hours we have travelled a long way from the prologue in 15th Century Bavaria and a torrid 1850s garden shed encounter with an expressive nymphomaniac who, quite literally, has Phil over a barrel. Apart from Russell Denton laying the foundations once again for his mammoth central role, good points in this delightfully ambiguous spoof celebration of the English best generation have already been scored by Jim Broadbent, Helen Cooper, Lewis Cowden and John Joyce.

MICHAEL COVENEY.

## Export licences

## suspended

Mr. Norman St. John-Stevens, Minister for the Arts, has accepted the recommendations of the reviewing committee on the Export of Works of Art that licences to export a Greek amphora by the potter Andokides, a painting by John Closserman, and a Persian manuscript—the World History of Rashid al-Din should be withheld for periods of three, two and three months respectively.

## Rainbow

## Elvis Costello

It is fifty years ago that the Astoria opened in Finsbury Park, "a stately pleasure dome" designed to take the local population out of their mundane lives for a few hours with flags and stage spectaculars performed against a background of twinkling fountains and twinkling stars. The building survives as the Rainbow and still offers escape from reality in the form of pop concerts. To celebrate the anniversary, and with help from Lewis Jones, the Rainbow presented Elvis Costello and the Attractions, a safe rather than an inspired choice.

This was a much more positive Costello than in the past: the sparkling pink jacket, shaved hair, as well as the bristling with which he rattled off his songs. But he does seem stuck in the thinking man's rebellion: was once the most sophisticated and intelligent of new wave music, with lyrics that exploited the freedom of the sound, now seems restricted by constant chewing at the same line. His answer, in the songs, is to play faster, and the subtleties which previously may contain get mixed in performance.

Still for the first half hour, before the freshness of the rock, with the excellent and so professional as ever, Costello much more confident in his singing and guitar playing. How to develop more of a headcase for him, but when the lightshow began to work on "Watching the Detectives" and

with such strong encore songs as "Alison" to call upon, this was an effective if not a spectacular performance. His opening moments, when he played with guitar and just keyboards, was somehow more appealing than the general slog: perhaps, after all, Elvis Costello is a songwriter rather than a rock artist.

ANTHONY THORNCROFT

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Mobil Oil Company is to sponsor a fourth season of international classical concerts in Christopher Wren's Chapel at the Royal Naval College, Greenwich.

Artists from Spain, Russia and Germany including Teresa Berganza, Vladimir Ashkenazy and the Berlin Chamber Orchestra are featured in the seven-month season which begins this month.

This season, the fourth successive partnership between Mobil and the Greenwich Entertainment Service, starts on October 16.

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## FRENCH TELECOMMUNICATIONS

## The 'wired society' gamble

BY GUY DE JONQUIERES

## A war no one can win

THE WAR launched by Iraq against Iran increasingly looks like a miscalculation by the leadership in Baghdad. To make small territorial gains, which are part of their declared war aims, and to increase their power within the Gulf, the Iraqis needed a short war in which their limited objectives could be achieved by limited means.

Instead, both sides have seen their oil industries come under sustained attack and, in spite of the disorganisation in Tehran, Ayatollah Khomeini's regime appears ready for a long battle. Claims by the Iraqis that they will not negotiate so long as there are any Iraqi forces on their soil should not be dismissed as the usual Middle Eastern bragado, forgotten as soon as negotiations begin.

## President Zia

The danger of this conflict spreading and intensifying springs from the fact that it is difficult to see how the war can be brought to an end. At the end of his abortive mission to Tehran, President Zia ul-Haq of Pakistan, succinctly summed up the problem, by noting that "Iran is still in a revolutionary state and mediation does not work."

This was apparently not understood in Baghdad when Iraqi President Saddam Hussein decided to attack. He thought that the chaos in Iran would make it difficult for the Iraqis to go to war. He forgot that by the same token it is extremely difficult for them to make peace. Only Ayatollah Khomeini has the authority to do so, but Iran's leader is hardly imbued with a spirit of compromise.

In the fighting the Iraqis have made some territorial gains, but the Iranian armed forces have held together better than most foreign observers expected. Possibly this will not last and the Iraqi army will be forced to retreat from the oil provinces of Khuzestan, but even this is unlikely to elicit any admission of defeat from Tehran.

## Analyses

For the moment the intense faction fighting, which paralysed the Government of Ayatollah Khomeini has abated. Almost the only thing which Iranian political leaders and parties

agree about is the necessity of fighting Iraq and this augurs badly for any compromise peace. Wars in the Middle East in the past, notably those between the Arabs and Israel, have been brought to a swift end by the intervention of the U.S. and the Soviet Union. In the present conflict neither superpower has much leverage on the antagonists. It is comforting to read military analyses proving that both sides will soon run out of spare parts and ammunition thus forcing them to the conference table, but such simple arithmetic may be disregarded in both capitals.

## Drawn out

It is significant that the Iraqi offensive has been stalled by dug-in militia and troops fighting in the towns with small arms rather than by sophisticated heavy weapons. It is by drawing out the fighting and by relying on the weight of numbers and the zeal of its supporters, that the regime in Tehran can best hope to defeat the Iraqis.

A prolonged war inevitably brings with it the danger that the conflict will spread. The victor of the present struggle—when and if one emerges—will inevitably dominate the Gulf. Iraq is eager to get the Saudis and the smaller oil producers to show their support for its pan-Arab war aims. Iran, seldom slow to detect any conspiracy against its interests, could easily come to regard the city states of the Western Gulf as legitimate targets.

Iraq may yet regret having initiated a war which it may not be able to end. As for the West, it has few effective options available apart from playing the desperate card of military intervention to keep open the Straits of Hormuz, if that should prove necessary to keep the tankers sailing. The despatch of surveillance aircraft to Saudi Arabia is little more than a precautionary gesture.

To do more could provoke Soviet intervention, not to mention a violent reaction by Iran, which Washington, above all wishes to avoid. The fact that the Iraqi Foreign Minister met Mr. Muskie at the United Nations yesterday may be a source of dubious satisfaction to the Americans, in view of Iraq's traditional close links with Moscow. It is unlikely to encourage the Iraqis to come to the negotiating table.

## Carter's plans for steel

PRESIDENT CARTER'S plans for helping the steel industry by curbing imports is certainly more than might have been expected at this stage in the election campaign. They also go only part of the way towards meeting the industry's demands on the issues of taxation and anti-pollution rules. From the point of view of European and Japanese steelmakers, the re-introduction of the trigger price mechanism as a means of curbing imports is certainly preferable to the anti-dumping suits threatened by the largest American producer, U.S. Steel. It appears that these suits will now be dropped. At the same time the European Commission in Brussels has assured the Americans that there is no question of retaliation against the new trigger price arrangements.

## Obsolete

The important question for the U.S. is whether, with the help of the new measures, the steel industry can improve its competitiveness and regain some of the ground lost to imports over the past two years. Although the steelmakers strenuously deny it, many outside observers believe that the growth in imports is more a symptom than a cause of the industry's weakness. The argument is that for a variety of reasons, not least the lack of profits, American steel companies have failed to invest in new processes such as continuous casting and rely too heavily on ageing, obsolete plant. Low profitability in turn has stemmed from formal or informal price controls imposed by the Federal Government and this has encouraged companies to invest in non-steel activities.

There is no question that the Japanese are well ahead of the U.S. as low-cost producers of steel; the fact that several U.S. companies have turned to Japan for technical assistance is a sign of how the balance of power in the world steel industry has changed.

Because of the impact of the steel industry's troubles on employment and on the balance of payments, steel has become something of a test case for President Carter's hopes of revitalising American industry. A tripartite committee, reminiscent of Britain's "Little

Neddies," was set up earlier this year, bringing together representatives of management, unions and Government in a study of the industry's problems. Some of the committee's recommendations, particularly on incentives for capital investment and on support for research and development, are reflected in yesterday's announcement from the White House.

These measures are helpful but hardly spectacular. As for the trigger price, much depends on whether the American steelmakers use the opportunity to raise their own prices and hence their profitability, or hold prices down to keep imports out. The overwhelming need, in the U.S. and in Western Europe, is to press on with modernisation and restructuring. The trigger price mechanism is a useful purpose only if it facilitates and encourages this process.

## Breathing space

The more the Federal Government becomes directly involved in the affairs of the steel industry, the greater is the danger that adjustment will be slowed down. There have already been complaints that Federal assistance to particular companies is favouring inefficient at the expense of efficient producers. It is the same dilemma which is faced by the European Community, although there the problem is aggravated by the existence of several large companies which are owned or partly owned by governments, and thus exceptionally subject to political pressures.

The trigger price system, like the Davignon Plan, was originally designed to provide a breathing space in which the steelmakers could put their house in order. How long will these temporary arrangements last? There are suggestions in Brussels that the OECD steel committee will be used as a forum in which the progress of restructuring in the world steel industry can be monitored. But there is a limit to what committees can do. In the end it will be market pressures which will determine what parts of the steel industry survive. Companies should not be encouraged to think that the solution to their problems lies in political intervention.

FOR GENERATIONS of Frenchmen, their national telecommunications system has been a source of wry humour, recurrent frustration and occasional blind fury. Its manifest inadequacy was crisply encapsulated in the aphorism: "Half of France is waiting for a telephone. The other half is waiting for a dial tone."

But the French connection is starting to improve dramatically. A crash programme to re-equip and expand the network has already succeeded in doubling the number of subscriber lines in the past five years. It is due to double again to 35m lines by 1992, when France expects to have a telephone density equal to any country in the world.

The stifling bureaucracy of the PTT, which manages the system, has been shaken up and its monopoly over equipment supplies relaxed. A wide range of modern receivers can now be bought off the shelf from new "Télé-Boutiques," which can also supply new subscribers with telephone numbers. The installation charge has been halved and the PTT claims that the waiting time for a telephone in the Paris area, once months or even years, has been slashed to 17 days.

Cynics say that the programme, one of President Giscard d'Estaing's first big decisions after he took office in 1974, was engineered to help his campaign for re-election next year. But the President and his top officials are also clearly committed to improving telecommunications as a central part of their long-term strategy to boost economic and industrial development.

Unlike the British Government, whose restrictions on Post Office borrowing are squeezing British Telecom's investment plans, the French are spending on a massive scale. PTT outlays in the past five years have totalled \$30bn and are set to continue at a high level.

France, with about 15m telephones, is still far behind Britain or Germany. But its late development also means that it

## A decisive lead is the aim

is able to take advantage of recent advances in technology. Once the expansion programme is complete, it expects to have more digital lines linked to electronic exchanges using microprocessors than any other European country.

But French ambitions go far beyond just catching up. They aim to seize a decisive lead by transforming the country into a "wired society," whose centre of nervous system will be a network of millions of interactive computer terminals. In the process, they intend to use generous state support, official guidance and discreet market protection to try to build up a dynamic national electronics industry able to take on all-comers.

It is a gamble of almost Napoleonic audacity, which might be dismissed as a science fiction fantasy if it were not for the authorities' determination to

The French national telecommunications system is beginning to improve dramatically. With about 15m telephones it is still far behind Britain or West Germany. But its late development means that it is able to take advantage of new technology, and in an audacious gamble the French aim to take

a decisive lead in Europe by transforming their country into a "wired society" based upon millions of interactive computer terminals. The word *telematique* has been coined to describe the technological programme which, it is predicted, will produce a far reaching revolution.

## MAJOR FRENCH ELECTRICAL AND ELECTRONICS COMPANIES



**CIT-HONEYWELL BULL 1979 sales:** Frs 2.6bn. France's biggest computer manufacturer, owned 53 per cent by French interests, 47 per cent by Honeywell of the U.S. Heavily supported until this year by state aid totalling Frs 1.2bn over 5 years. Still recovering from effects of severe world shortage of electronics components last year.



**CIT-ALCATEL 1979 sales:** Frs 3.8bn. Part of big Compagnie Générale d'Électricité. Outstanding success in telecommunications equipment, claims to have installed

60 per cent of world's digital exchange lines. Now moving rapidly into office products. Recently bought Friden mailing equipment company in U.S. business machines division of Home of Britain.



**ENGINS MATRA 1979 sales:** Frs 2.5bn. Impressive stock market performer, due to rapid growth of defence business which accounts for about half of turnover. Has recently struck out in all directions, acquiring new interests in telecommunications, instrumentation and motor components. Major contractor for Telecom 1 satellite programme. In joint venture with Harris of U.S. to make microchips in France.

**SAINT-GOBAIN-PONT-A-MOUSSON 1979 sales:** Frs 35.5bn. Big glass and lighting group which has recently diversified into electronics. Owns 100 per cent of Les Machines Bull, which controls majority in CIT-Honeywell Bull. Bought 23.3 per cent of Olivetti of Italy earlier this year. Partner with National Semiconductor of U.S. in French chip-making project. Ultimate objective of electronics strategy still unclear.



**THOMSON-CSF 1979 sales:** Frs 30bn. Big electrical and electronics group spanning most industrial, professional and consumer products. In telecommunications manufacturing arm, the

biggest in France, has been rapidly expanding through acquisition of tube and set-making concerns in France and Germany. Widely considered to be "in favour" with French Government.



**THOMSON-CSF 1979 sales:** Frs 18.7bn. Part of Thomson Group, involved in radar, avionics, minicomputers, telecommunications, components and medical electronics. Defence work is 37 per cent of sales and biggest profit earner. A latecomer to public telecommunications, it is said to be having problems developing a digital exchange but has won part of big Egyptian telecommunications order. Collaborating with Xerox of U.S. in development of advanced computer memory devices.

press ahead. It involves taking technologies and products which have barely been tested in practice and introducing them directly into everyday French life, while relying on an industry which has for many years been shielded by its dependence on government from the realities of international competition.

The blueprint is the Nora report, drawn up by two brilliant technocrats on instructions from President Giscard. Published in 1978, it identified a full two years before the study on information technology recently prepared in the British Cabinet Office, the potential implications of the fusion of telecommunications and cheap computer technology.

The authors of the Nora report coined the word *telematique* to describe this technological confluence which, they predicted, would produce a social and economic revolution as far-reaching as that generated by the discovery of the steam engine.

The man charged with harnessing the power of *telematique* is M. Gérard Théry, the youthful Director-General of telecommunications at the PTT Ministry. A passionate advocate of the need to "democratise" information technology by spreading it as widely as possible, he has deliberately modelled his commercial strategy on the Japanese example.

The key to success, he believes, is to create a mass market at home which will provide a springboard for aggressive international marketing by French industry in the future. Sometimes criticised as an autocrat, M. Théry admits that this may mean forcing the French public to accept new products which they may not necessarily want.

The lynch-pin of his strategy is an ambitious plan to replace printed telephone directories with cheap electronic terminals linked to computerised data banks. The terminals would be supplied free of charge to every telephone subscriber in France by 1992 and could be adapted to receive *Télélet*, the French equivalent of Britain's Prestel videodata service, and other computerised information.

The PTT calculates that saving on the cost of printed directories will ultimately pay for the terminals, if these can be supplied at Frs 600 (£80) each or less. This figure (about a tenth of the price of a Prestel set) is attainable, it insists, if manufacturers are guaranteed PTT orders for tens of millions of terminals.

As well as *Télélet*, France is planning a service called *Antiope*, similar to the UK's Ceefax/Oracle system of transmitting computer data via television broadcasts. It hopes to stimulate production of inexpensive facsimile machines

for home use, which would enable many documents now sent by mail to be transmitted electronically, and is experimenting with inter-communicating word processors.

A nationwide data communications network, designed to move large volumes of information inexpensively by a technique known as packet switching, has been in service since 1978 and has about 2,000 subscribers. A video-conferencing system, enabling businessmen in different parts of the country to see as well as talk to each other, has also been started.

Still more exciting ventures are planned. About 3,000 households in Biarritz are to be wired up to a network of optical fibres, the most advanced type of terrestrial communications system which transmits electronic pulses at high speed in the form of light signals. And in 1983, France will launch a satellite, *Télécom 1*, which will relay sophisticated business communications services between roof-top dish aerials and provide telephone links with French overseas territories.

Many of these ventures are still only at the project stage, however. Unlike their British equivalents, neither *Antiope* nor *Télélet* is yet in public service, and a market trial for the latter is not due to start until next year. Microchips for the special receivers required

are said to be in short supply.

"I am not certain that they will be able to deliver everything they have promised," says Mr. William Richards, an investment analyst with the Paris-based Eurofinance. Mr. Malcolm Ross of the Paris office of U.S. management consultants Arthur D. Little, believes that designing the complex programmes needed to make *telematique* work, and providing enough skilled personnel to instal and service the new equipment, present the two biggest challenges.

A key element underlying the development of France's ambitious programmes is the existence of a peculiarly Gallic "old school tie network" at the top levels of Government and industry. Though direct state intervention in the private sector has been curtailed by M. Raymond Barre, the Prime Minister, French managers and technocrats often share the same education, cultural background and philosophical outlook.

These close links have enabled the Government to set the overall priorities to be followed by industry and to designate the companies which it wants to take the lead in specific sectors.

Spurred by incentives proffered by the authorities, the French industry is in the midst of a major reorganisation to equip it for the challenges

ahead. Long biased towards Government work, especially defence contracts, it is being actively encouraged to broaden its base through diversification and merger.

It is too early to judge the success of this restructuring though it has produced some mixed results so far. One problem area is the effort by Thomson-CSF to build up telecommunications manufacturing, a business which it entered in the mid-1970s. It is reported to be having difficulty developing a digital electronic exchange.

Uncertainty also hangs over CIT-Honeywell Bull. France's main computer manufacturer. Effective control of CIT was acquired earlier this year by Saint-Gobain-Pont-A-Mousson, the big glass and pipe manufacturer which also owns 23 per cent of Olivetti of Italy. Olivetti recently began marketing in Europe computers made by Hitachi of Japan. These compete with machines in CIT's range, some of which were developed in the U.S. by Honeywell, which owns 47 per cent of CIT.

Both CIT and Honeywell insist that they plan no changes in their relationship. But the increased involvement of Saint-Gobain, set against the background of France's efforts to build up an independent electronics industry, has aroused considerable speculation in Paris about the future of the Honeywell link.

France is also seeking to make up lost time in developing the technology to manufacture the millions of microchips which it will need in the next few years. State support of Frs 600m has already been promised over four years, and further aid is in the pipeline.

The Government is backing several different horses, in the hope that at least one will prove a winner. As well as aiding chip development by indigenous companies, it is encouraging the creation of joint ventures with U.S. semiconductor manu-

## The lesson has been learned

facturers. The Americans are asked to supply the technology while the French put up the money and retain control.

On top of all these challenges, France has set itself one further, crucial, hurdle which it must surmount if it is to create a world market for its electronic products. That is to have French technology accepted as a basis for internationally agreed technical standards.

Failure to achieve this goal robbed the SECAM colour television system, developed by France in the 1960s, of any real export potential. The lesson has been learned and the French are now campaigning hard both in Europe and the U.S., where *Antiope* is vying with Britain's Ceefax/Oracle to become the American teletext standard. Many more such skirmishes will probably have to be fought before the outcome of the battle is decided.

## MEN AND MATTERS

## Bankers' banker spreads his net

Stepping one pace forward from the ranks of international bankers gathered in Washington for the International Monetary Fund meeting, comes Deutsche Bank head Dr. Wilfried Guth. From a poll among his peers he has emerged to take the title of "most innovative European banker of the year."

In the last 12 months he has developed a reputation as a sort of private sector central banker, offering enlightened notions on the role of banks, the World Bank and the IMF in the business of recycling petrodollars.

He is glad, he tells me, that the West has resisted pressure to turn the fund into an "infant machine," providing easy money for the developing countries. Yet, he argues, the IMF still needs to present itself to the poor nations more effectively than at present—to shed the image of a last-ditch lender demanding impossible terms.

"It must concentrate more on the psychology of the user," he says. In Guth's ideal world, skill-

ful, secret diplomacy between the fund and potential borrowers will lead to countries borrowing from the fund on the basis of their own anti-inflation programmes and not according to the dictates of men in dark blue suits in Washington.

Meanwhile, he continues to advocate a "private safety net" to help secure the international banking system against the messy consequences of default by a big borrower. He suggests that the world's major commercial banks should agree to provide cash for one another should any run into funding problems.

Since introducing his notion last June, Guth has taken every opportunity to talk it through with the other big banks. "I remain confused," he admits, "but at a higher level."

## Going gnome?

There is, of course, another ghost stalking the corridors around the meetings: that of the Palestine Liberation Organisation. The Swiss delegation, stripped of its official observer status, is especially piqued over certain of the side-effects of this manifestation.

Board president at the Swiss National Bank, Fritz Leutwyler, I hear is said to be beside himself because he has to submit to the indignity and inconvenience of being photographed for a new identity badge for each day of the meeting. There are even rumours that he is steeling himself to display his displeasure by leaving early in a well-orchestrated huff.

One neat solution offered by a diplomatic old campaigner at these affairs is the suggestion that perhaps all the observers should label themselves "P.L.O."—Previously Legitimate Observers.

## Home thoughts

Running tape, pots left simmering and the cat locked in the airing cupboard—spectres

which haunt every traveller—seem of late to be horrors more real than the imaginary for finance ministers who aspire to the heights of international financial affairs.

Denis Healey, for example, managed only a couple of trips to the chair of the IMF's policymaking interim committee before domestic problems—the 1979 election—unseated him with a resounding thud.

The bogeys reappeared in Washington this week when his successor, Filippo Pandolfi, recalled to Rome on the eve of the key committee meeting to help Francesco Cossiga pick over the rubble of yet another Italian government.

His stand-in, Hannes Androsch, however, had double-checked before he left Austria. Although his accountancy connections had put his political future in doubt until a little while ago, he was believed to have batted down securely enough to see the week's meetings through.

Participants tell me he conducted the committee in crisp, workmanlike manner, adroitly steering members away from taking a view on Italy's house-keeping difficulties, and keeping in the seat warm for the unhappy Pandolfi, who, for the time being, keeps his title of chairman.

## Twitching

While the Dutch are doubtless well pleased with their happy find in the seasoned Polak, I detect a certain nervousness in another corner of the IMF world, whose curious geography lumps China, Afghanistan, Algeria, Tunisia and Morocco into one supposedly representative group—with Iran at the head.

This group's seat on the Board had been held for some time by one Mr. Amouzegar, highly thought of by the old regime, but standing nowhere in the estimation of the new

rulers in Tehran. The difficulty now is that the other members of the group have made it clear to the fund authorities that they will not sit still if the Iranians elect to fill the Board place with, as one official puts it, "a mad mullah."

This seemingly reasonable objection, I am assured, could lead to "vast" technical problems which might even force the fund to re-draw its idiosyncratic map of the financial world. Officially, meanwhile, comfort themselves with the hope that since Tehran has more pressing matters on its mind it might forget all about the IMF for a little while.

## Stayer Jacques

From what I have observed from my temporary perch above the assembled heads of the world's financial community in Washington, I should have thought that the attractions of a career in the bureaucracy of the International Monetary Fund were strictly short-term.

Not, however, to Jacques Polak. With the fund since 1947 and long established as its resident economic guru, he retired in January shortly before his 66th birthday. But then he was retained by managing director Jacques de Larosiere to help with work on the substitution account. And when that was assigned a month later, recently even the tenacious Polak seemed destined to shake the IMF dust from his shoes.

But half a lifetime working for international organisations (he first made his mark with the League of Nations) has taught him a thing or two. Far from preparing his farewell party, he is now set to reappear as an executive director on the fund Board to represent his native Holland in place of Onno Ruding who has moved to the lush pastures of Amrobank.

Observer

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## FINANCIAL TIMES SURVEY

Wednesday October 1 1980

## CHINA

Despite the continued changes in the nation's leadership and a more gradual approach to economic growth, China is nevertheless seeing an increase in its standards of living, while links with the world community are being consolidated.

## Leaders facing severe tests

By Colina MacDougall

WHEN MAO TSE-TUNG died in 1976, he left behind him a leadership rent by hatreds. It was headed by his latest favourite, Hua Guofeng, a near-unknown bureaucrat from his home province of Hunan. Four years later, this leadership has all but dissolved, and on its platform stands a group which personifies all the principles of commercial endeavour and intellectual capacity Mao most abhorred.

The remarkable fact about this shift is that it happened without bloodshed, without turmoil, without even much obvious fuss. A new leadership has already taken over the government; early next year, at the 12th Congress, the all-important party leadership will probably go through a similar process. A wide range (in the Chinese context) of revolutionary policies are already in hand. The standard of living has risen tangibly, the economy has changed into a more liberal gear and links with the global community have consolidated.

Peking's world view of the Soviets as the major threat to peace was uncomfortably confirmed by the invasion of Afghanistan. But to Peking's advantage, it brought the U.S. closer and cracked the previous American resistance to selling it military equipment. Following U.S. Defence Secretary Harold Brown's visit to Peking just after the administration said it was prepared to sell defence-related equipment, a definition that was sharpened during Chinese Vice-Premier Gang Biao's May visit to the U.S. to purchase "non-lethal" military equipment.

Although some uncertainty clouds the future of Sino-U.S. relations because of presidential candidate Ronald Reagan's announcement that, if elected, he would restore official relations with Taiwan, both sides particularly in the trade sphere continued to tighten links.

Although China was deeply concerned at the Soviet invasion of Afghanistan and the continued presence of the Vietnamese in Kampuchea, there was little it could do in its straitened economic circumstances beyond patient diplomacy. The trend was towards consolidation and meetings more frequent and less spectacular than the flying circuses mounted by Deng Xiaoping and Hua to the U.S. and Europe respectively in 1979.

Typical of the advance in useful rather than glamorous ways was China's admission to the World Bank and the IMF. This has been accompanied by rising foreign trade but above all by innumerable foreign contacts—Chinese students going abroad, foreign offices starting up in Peking, a reopening of Shanghai and other cities to western business and new legis-

lation for foreign investment. China has spun a web of relationships in the past four years from which it would now be difficult to escape.

## Remarkable man

The architect of the new China, Deng Xiaoping, is a truly remarkable man who for all his years in the political wilderness had the weight to reverse the slide into chaos surrounding Mao's death, build a new younger leadership and now to retire with his contemporaries from the day to day running of government. The new team, headed by Premier Zhao Ziyang, is made up of men in their early and middle sixties, vigorous and shrewd, who believe that modernisation needs some degree of political liberation besides economic reform.

Mao himself has all but melted from the scene. As the founding father of modern China, he will never be dislodged from his position as a great revolutionary. But all over China his portrait has come down, his words are discounted. Instead, the slogan is the maxim coined by Deng, "practice is the sole criterion of truth." From 1980 on, the Chinese now say, nothing went right. Although they do not spell it out, everyone knows the disaster was all Mao's.

The latest adjective applied to Mao and the Gang of Four is "feudal," a term drawn from Marxism, but remarkably apt for the atmosphere of court intrigue and arbitrary justice which increasingly shadowed Chinese politics.

Deng also labels the "personal cult" as feudal, an effort to protect China in future from the terrors of one-man rule, but also a blow at Hua who in the first years of his leadership sped the Mao style.

When the 12th Party Congress meets next January, both Hua and the principle of one-man leadership seem likely to be in trouble; the chairmanship may become a short-term revolving post to ensure rule by committee and the fulfilment of the new retirement policy.

Accompanying these shifts Deng is revitalising the political forms of the 1950s. The new debating powers of the National People's Congress, the separation of party and government, the limited but new freedom of choice of candidates in elections, reveal some understanding of the need to involve the people in decisions.

Deng himself was not notably a liberal in the 1950s, but the experience of the Maoist autocracy in the last two decades has convinced both him and many others that when a handful of people have virtually imperial power, common sense flies out of the window.

The significant casualty of the last year has been the so-called "democracy movement," the outbreak of critical wallposters and free-speaking crowds to read them which started in December 1978. In Peking, they were last year banished to an obscure corner of the town and the right to erect them was removed from the constitution in September.

Much of the sentiment in the posters was harmless to the leadership, and the underground magazines which circulated in their wake were often literary, not political. But with memories of the Cultural Revolution and the inflammatory posters which accompanied it still fresh, it panicked. Peking is not unwilling to dispense some reform, but it will do so in small and measured doses.

The chief priority is to set

the economy right. For this, Peking cannot afford the type of demonstrations that, in Shanghai accompanied the first round of posters. There, unemployed youngsters earlier despatched to the countryside returned to their homes, refused to go back to the communes and in protest held up the trains. The Chinese leadership is having some success in solving the problem of employment but will not tolerate disorder.

Recognising the meagre benefits of 31 years of socialism and the extreme disillusion, the overt aim of the new policies is to improve living standards. The glittering Seiko shop in Peking is the ultimate in carrots for a weary population.

In the poverty-stricken minority areas, particularly Tibet, much socialist doctrine has been abandoned to encourage production at all costs. Central planning is gradually being surrendered in favour of a mixed economy—still with the weight towards central planning, but with much individual activity round the fringes.

## Greater freedom

Greater prosperity is bringing with it greater freedom, at the very least a choice between a fresh cabbage in the free market and a wilted one from the state. The retirement policy and a new hire-and-fire attitude in industry and Government mean more mobility of labour. Recently for the first time ever a furniture company in north east China advertised six managerial jobs in a newspaper. The new members of staff have been appointed on a three-year contract.

But the state is tightly squeezed for funds and with lack of investment over the

## CHINA'S CHANGING FACES



Hua Guofeng, party chairman and former premier.

Deng Xiaoping, party vice chairman and former vice premier.

Zhao Ziyang, the newly appointed premier.

Wan Li, recently appointed vice premier.

Yang Dashi, chief of staff.

Huang Hua, new vice premier and foreign minister.

Zhang Aiping, new vice premier and deputy chief of staff.

Yao Yilin, vice premier and new planning minister.

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## CHINA II

## Some progress despite complex problems

A WAVE of inflation, recession in heavy industry and a disappointing harvest are not good news. Yet many a Chinese official must be thankful that things are not a great deal worse. The money supply and heavy industry are the casualties in China's first effort to get to grips with its year-old problems of inefficient investment going to the wrong industries.

Despite bad weather better pay for the peasants has helped to keep food output up. China is slowly making headway in the long campaign to modernise not just industrial processes but the economic structure and the way managers regard their work.

Although Peking is facing a budget deficit and production of coal, oil and steel has been frozen at roughly the same level for three years (1979-81), the country has taken the first step forward in reorganising industry, raising the standard of living and introducing a new economic system.

Above all, recognition is spreading that China must ditch the Maoist notion that the will to develop is on its own enough. The "objective conditions" — the equipment, the organisation, the money, even the weather — must be right.

For decades the pressure in China in the good political times as well as the bad has been towards high production and constant reinvestment, usually in heavy industry. Since the death of Mao the new leaders and the intellectuals who have returned to public life have brought a new sophistication to economic thinking.

The old simple attitudes that prevailed increasingly from the mid-50s onwards — that high steel production was a Good Thing while investment in varied food and pretty clothes was not only a Bad Thing but also wicked — have been rejected.

The true cost of wasteful high production has been recognised in the first half of this year, said Finance Minister Wang Bingqian at the recent National People's Congress, industrial units made an overall loss of \$1bn.

Yet the Chinese have had the sense not to be panicked by some manifestly poor results into changing the basic policies. Since Mao's death they have already made one U-turn, embarking in 1978 on over-ambitious plans which they surrendered early last year (the 1978-85 ten-year plan which Hua formally abandoned at the Congress).

The present leadership believes it has the policies broadly right, with cautious

trial and inevitably slow error, it hopes to correct the small and press on with the main outlines. It is now drafting a new ten-year plan for 1981-90.

In the Chinese context, consistency and caution have some confidence. As Hua pointed out at the Congress, only one five-year plan (the first) was allowed to run its course without a change of tack.

This confidence is reinforced by Vice-Chairman Deng Xiaoping's evident determination to get the right team to do the job. Besides putting his candidate Zhao Ziyang into the prime-ministerial slot, he has achieved a remarkable make-up in the economic minister.

Over the past year the State

there was to be a "restructuring" a revolution in the way the economy was run. The nub of the policy was to devolve wherever possible decision-making power to the local administrative and industrial factories, so as to encourage efficiency and profit-making.

Last year, declared Planning Minister Yao Yilin at the Congress, 6,600 enterprises had these powers. In Sichuan province the selected plants increased their profits by a third.

The restructuring involves a new tax system which this year will be introduced for joint ventures with foreigners but next year will be widely applied to wholly owned Chinese enterprises. This will include export earnings with a value added tax and a corporate income tax to replace the present system where factories virtually surrender all their profits. Skilful management of the new taxes will be needed to claw back excess profits in some industries, and China will have to tackle the unfair price system under which some industries virtually cannot make a profit.

By and large the readjustment and restructuring have so far been a success. The responsiveness of light industry to the new policies has helped. This sector, particularly in items like watches, radios and TVs which have been the dream of many a Chinese for years, has boosted output substantially. It averaged a rise of nearly 10 per cent last year and a further quarter in this year up to July. Impressively, retail sales went up last year by nearly 15 per cent.

Even agriculture, though facing calamitous weather this year, has performed well over the last three years. Grain output this year will not reach last year's record but it will still be far above the figures of the mid-70s (around 285m tonnes in 1975-76). Output of other foods and cash crops has risen impressively. This is undoubtedly

the fruit of last year's higher payments to the peasants and the new freedoms to grow the crops of their choice.

Yet the net result of the higher payments and freedoms was a marked degree of inflation, at a rate thought to be around 8 per cent. (Not only did prices rise on the free market; some producers illegally charged whatever they could get. The State Council forbade price rises in the spring and reaching light industry output helped to mop up spending power, but the budget deficit of about \$11bn was clearly bigger than Peking had bargained for.)

To cope with this, the Finance Minister said China would reduce the deficit over the next two years. This will probably mean a delay in resuming growth even when "readjustment" is completed. No matter how sobering it may be to realise that China plans little or no expansion in oil, coal or steel over the next 18 months and probably some time beyond, there is still much room for economic improvement.

Improved technology, the Planning Minister said, should be used to reduce energy waste.

The one area of real difficulty is probably the oil industry, because of its value as an export. No rise here is likely for several years because of lack of investment in the mid-70s and savings are more difficult because it is a relatively modern industry. The big measure to reduce consumption will be the conversion of oil-burning power stations to coal.

Chinese officials have been franker than ever this year about their problems. Higher hurdles are ahead, as they try to implement unheeded and complex measures. Underlying all the difficulties is the threat from a still-growing population. But they have made a convincing start on the long road to modernisation.

## ECONOMY

COLINA MACDOUGALL

Planning and Agriculture Commissions and the Oil and Coal Ministries have acquired new ministers. The Finance Minister has been through two. The Metallurgy Minister was lucky to keep his job after a rough ride at the Congress.

While there are probably hidden political factors in the shifts, the end-result is a new economic team, and one which knows it is answerable for its actions. The Oil Minister was sacked following the sinking of an offshore rig. Officials must be held accountable for their mistakes, said the Finance Minister at the Congress.

The clue to the present economic situation is the "readjustment" policy announced in February last year. It is this which indicates that while some production results announced at the Congress are worrying, the Chinese are probably on course, though their progress will be delayed.

The essence of readjustment was to cut down capital construction and freeze steel and machinery output, thus liberating funds to improve agriculture and light industry which benefit the consumer. Some of these funds were to go directly into the people's pockets as higher payments for crops or as increased wages, to provide an immediate stimulus to a depressed workforce and an instant market for a new flow of goods. At the same time, it was thought, greater efficiency and less waste would partly cancel the effect of the freeze since the utilisation rate of fuel and raw materials would be higher.

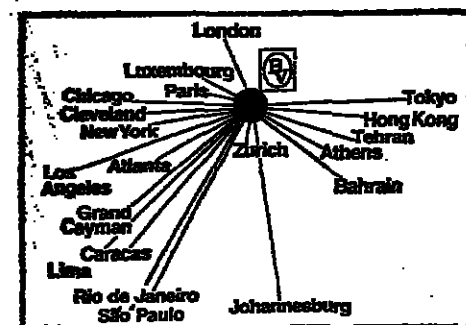
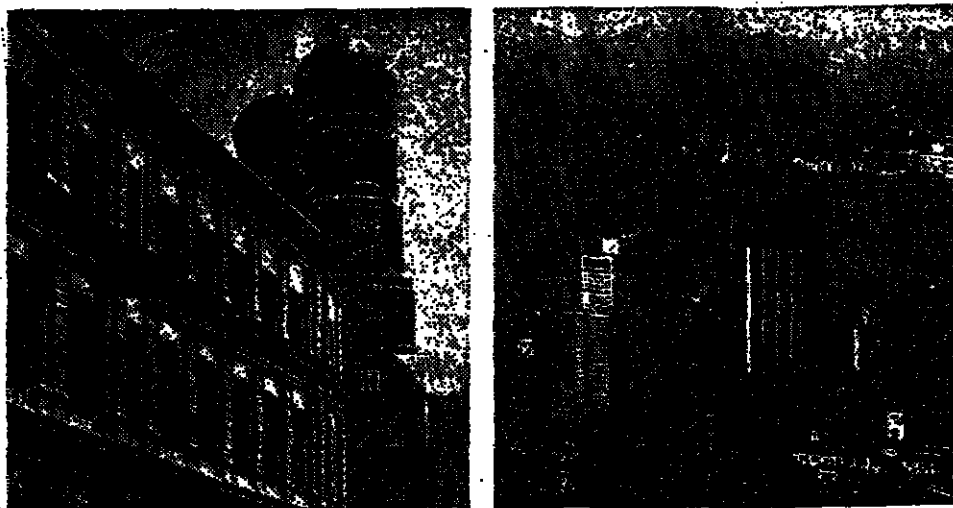
Accompanying readjustment

## ECONOMIC INDICATORS

	1981*	1980*	1979	1978
Per cent growth in gross value				
Combined industrial and agricultural output	5.5	5.5	8.5	12.3
Industrial output	6.0	6.0	8.5	15.5
Agricultural output	4.0	3.8	8.5	8.9
Production by volume				
Coal (m tonnes)	620	610	635	618
Oil (m tonnes)	106	106	106	104
Steel (m tonnes)	35	35	34	31
Grain (m tonnes)	342	332	332	304
Electricity (m kW)	312	300	282	256

\*Planned  
Compiled from official Chinese news releases

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## New-look leadership

CHINA GOES into the 1980s with a new-look leadership that promises a more dynamic government than perhaps at any time since the first flush of revolutionary achievement in the early 1950s.

While it would be surprising if there were ever to be a complete absence of factionalism in China, the leadership to emerge from last month's National People's Congress (NPC) gave the appearance of being genuinely at one over the policies now being implemented. It is also possible to say the men who have been appointed to high State office are demonstrably capable of doing the job. This has not always been the case in the history of the Republic.

That the re-structuring of the leadership has apparently been carried out without causing bitter division suggests it has a good chance of surviving the decade. China's new rulers, led by Deng Xiaoping through his protégés in the State and Party apparatuses, also appear to have that quality of daring necessary if the quite radical changes being proposed are to be carried through.

Zhao Ziyang, the new Premier, Wan Li, executive Vice-Premier and Hu Yaobang, General Secretary of the Chinese Communist Party Central Committee are men in their sixties who should be around long enough to ensure Deng's policies continue beyond the mid-1980s, when he himself will be in his eighties and will presumably retire.

The changes adopted by the NPC leave a question mark over Party Chairman Hua Guofeng, certainly in meritoric party structure now emerging. Hua does not appear to have put his stamp on the leadership.

Loss of the premiership has been represented as part of a move to divide Party and State functions. Hua, however, comes out of the recent Congress with his authority diminished. It was further undermined in mid-September when the People's Daily argued that leaders should be decided by election not (like Hua) by nomination, they should be dismissed if inefficient, and such dismissals should not be seen as threatening stability.

If the Chairman has a power base it is in the middle ranks of the Party and in the army. It is the military that could pro-

vide the post-Mao leadership with the most serious challenge to its authority. The People's Liberation Army by its very nature is likely to be less enthusiastic about the Rightist reforms now being implemented and even less so if they do not result in a better deal for the military.

One danger is that it will take some time for the army's expe-

## POLITICS

TONY WALKER

tations to be realised as many of their requirements for new equipment are now out of the question because of the financial squeeze. Keeping the politically powerful military onside will be an important task for Zhao Ziyang and his colleagues.

This year has seen a clean-out from high Party and State office of the remnants of the so-called "whateverist" faction in the leadership — those who subscribed to the view that whatever Mao said was right.

Mao loyalists Wang Dongxing and Ji Dengkui were dumped from the Politburo at the February plenum of the Communist Party Central Committee. Also ousted was Wu De, the former mayor of Peking, who had been accused in wall posters of gross personal extravagance. A casualty of the recent NPC was Chen Yonggu, the model peasant appointed by Mao to the Politburo. Chen lost his vice-premiership at the Congress and is unlikely to retain his position in the Politburo.

The Chinese leadership is now a very different creature from what it has been during most of the past 30 years. The appointment of Zhao Ziyang as Premier marks an essential break with the past. More than a generation divides his approach from that of his predecessor. Technocrats and those with special skills to contribute can be expected to play an increasing role in the business of government.

One of the new Premier's most important tasks will be to attack bureaucratic inertia. He can be expected to have little patience with officials who follow the normal Chinese bureaucratic practice which is

to say "no" first. Zhao achieved remarkable results in Sichuan by using innovative methods to overcome practical difficulties. This problem-solving approach is anathema to legions of Chinese bureaucrats whose heads have been filled with Maoist dogma over the years as a substitute for rational thought.

In the Party, as in the State apparatus, a similar spring cleaning is under way with a review by the increasingly powerful Central Committee secretariat of the membership of many of the country's 40m Party members. The aim of this review is to weed out those not considered to have credentials for membership — whatever those credentials might be. There is no doubt the millions admitted to the Party during the Cultural Revolution will come under the closest scrutiny.

Of perhaps most symbolic importance this year as far as reform of the party and State apparatuses now being undertaken is concerned was the rehabilitation of Liu Shaoqi, the former Head of State, who was hounded from office during the cultural revolution to die a miserable death in 1969. Many of the reforms now being implemented reflect his views, though under the guiding hand of Deng Xiaoping they have perhaps been taken further than Liu could possibly have expected.

In the politics of China today it is possible to say the Dengists have firm control of the Party and State apparatuses, but some doubt remains about the army's loyalty to the new leadership. Curious cross-currents have been evident involving senior army men, notably Xu Shiyu, former commander of the Guangdong military region, who is rumoured to have been angered because he was not made Chief of the General Staff. There has been speculation that General Xu has fallen out with Deng, an old comrade and former close ally.

Xu Shiyu, who had not been sighted for some time, turned up at the recent NPC. He made a speech pointedly calling for closer co-operation between the army and the Government. There have been hints of dissatisfaction among other senior military men at the pace of change in China and the attacks

on Mao. But little has appeared publicly to substantiate these rumours.

It would not be surprising if the army were to prove less enthusiastic about the de-Maoisation campaign now in full swing than the Dengists. It has long been assumed, in fact, that Marshal Ye Jianying, ranked No. 2 in the Communist Party and representative of old guard views, has blocked even more pointed attacks on Mao.

Ye, now in his 80s, retains close links with the military. If Hua has a patron then it is Ye Jianying, who demonstrated his staying power by hanging on to the chairmanship of the National People's Congress Standing Committee, the closest thing China has to a Head of State, despite the retirement of Deng Xiaoping and Li Xianlan from their State positions. Some observers regarded this as a significant act of defiance by the old man, who had to be helped to his seat at the NPC by a retinue of paramilitary staff.

If there is an issue that divides the Dengists and those less enthusiastic about what is happening in China it is how far to go in criticism of Mao. It has been noticeable that Party Secretary Hu Yaobang and Deng himself have been more adventurous than Hua in their criticism of the dead chairman.

Hua Guofeng is of course in an invidious position because if he is too critical of Mao he is in danger of further undermining his claim to the leadership because it was Mao, after all, who endorsed his succession with the words: "With you in charge I am at ease."

The suggestion implicit in some of the criticisms that Mao somehow took leave of his senses in the last years of his life cannot be regarded as a ringing endorsement of Hua's succession to the chairmanship. None the less, it would be a bold move to predict Hua's imminent demise. His connections in the party run deeper than perhaps is generally realised. Hua is also no doubt a shrewd politician than he is sometimes given credit for. He is also a survivor and survivors have a habit of surviving, even if it is, as is the case at the moment, in a secondary role.



# Firm but fair dealings with foreigners

THE MISHMOSH of free market and socialist economic systems is a difficult task at the best of times. So it is not surprising that there should have been delays and frustrations on the way from China's announcement that it welcomed joint ventures with foreign companies, to the evolution of a framework within which such deals could be negotiated and carried through.

In China's case, the problems have been made all the more difficult by the fact that the domestic economic system has itself been under close scrutiny. China has been changing its internal attitude to pricing, distribution of available capital resources, and taxation and has to put companies into a frame-

work which is readily compatible with the new economic system. To make matters more difficult, the scattering of expertise during the Cultural Revolution has slowed the pace of development in this area.

But if the formal structure has been slow in the making, plenty has been happening on an ad hoc basis. Developments range from natural resources deals with U.S. companies, to major assembly operations by Japanese companies, and myriad small ventures in Guangdong and Fujian provinces.

## JOINT VENTURES

PHILIP BOWRING

(These two provinces are treated separately by China as if as foreign ventures are concerned, as Guangdong is the hinterland of Hong Kong and Fujian, the "home" province for the largest group of overseas-Chinese in South-East Asia. The two provinces have greater freedom than other provinces to enter into foreign deals and they are also the sites for the three "Special Economic Zones" for export processing announced so far.)

The deals so far made with foreign companies are based on very general concepts of mutual trust and mutual advantage. It has been a remarkably successful way of doing business. But this success has come about essentially because both sides have been enjoying the novelty, with China anxious to get ahead, and foreigners anxious to get a foot in the door.

However, it is not necessarily a satisfactory long-term way of doing business, even with overseas Chinese or Japanese, who are more accustomed to legalistic Westerners to verbal agreements and the case-by-case negotiation of specific problems which crop up in any business relationship.

It is easy to see what constitutes "mutual advantage" at the start of a venture, but this may become less clear if markets change or relative prices shift. For this reason, most foreign enterprise in China has so far involved little capital investment in plant and machinery.

Most of this activity falls under the general heading of "compensation trading," in which the foreign firm or individual entrepreneur receives a portion of the output in return for his provision of capital equipment, expertise and markets. Alternatively, compensation trade may be no more than a form of sub-contracting. An establishment in China will undertake to carry out, often under the supervision of the foreigner, an assembly or manufacturing process for an agreed fee, with the foreigner supplying all or part of the materials required.

In the case where the foreigner supplies some fixed capital, the processing fee will be set a point aimed to provide him with a "fair" return over a given period. ("Foreigner" in this context means anyone who is not a citizen of the People's Republic. It includes people from Hong Kong and Macao, who are designated "compatriots" in Chinese jargon, and also overseas Chinese. Official China is doggedly racist. Persons of Chinese ethnic origin, whatever their nationality, are treated

differently from the rest of mankind.)

In business and investment, this differentiation tends to favour the ethnic Chinese firms. U.S. and European firms sometimes see an advantage in sending their own nationals of Chinese origin to deal with China, even in cases where they do not have any obvious practical assets such as Chinese language ability.

"Compensation trading" is working remarkably well, especially with Hong Kong

Kong developers and will result in some commuting from China into Hong Kong. So far projects involving more than 1,000 flats are under way. There are currently more than 70 manufacturing operations in the Shenzhen Industrial Zone, though most are small and carry out simple operations. More ambitious is the nearby Shekou Special Economic Zone, where the China-owned, Hong Kong-based, China Merchants Steam Navigation Company is developing a large site for heavier industries such as steel-rolling.

Generally, the law on joint ventures, published in July 1979, is vague on the labour issue, merely saying that procedures for hiring and firing should be stipulated in joint venture agreements. Indeed, the joint venture law is vague on most things. But for all its weaknesses in legal terms, it does provide a reasonable starting point for individual agreement.

Key points in the legislation stipulate that:

● Foreign participation shall normally be not less than 25 per cent and risk will be shared in proportion to equity contribution, which may be in cash, machinery, property or otherwise. Joint ventures will be limited liability companies.

● The chairman of a joint venture must be a Chinese. On difficult issues, the board must reach its decisions "through consultation by the participation on the principle of equality and mutual benefit."

● Reductions or exemptions from taxation are available under certain circumstances.

● Products of a joint venture "may" be sold in China, but a joint venture is "encouraged to market its products outside China."

● Profits and salaries of foreign workers may be remitted overseas, but "a foreign participant shall receive encouragements for depositing in the Bank of China any part of the foreign exchange which he is entitled to remit abroad."

● The technology and equipment contributed by the foreign party must be "truly advanced and appropriate to China's needs" and compensation must be paid for losses caused by "provision of outdated equipment." This is a rather ambiguous clause, as the most modern technology may not be the most appropriate to China's needs. But it shows China's concern not to be taken for a ride, or have its industrial inexperience exploited.

● All joint venture agreements must be approved by the Foreign Investment Commission of the People's Republic.

This last requirement is not quite the formality it may first appear. Experience to date has shown that the Commission is a careful scrutineer. Without being unhelpful, it has insisted on changes in some details of agreements.

Another snag has been taxation. Until the recent meeting of the National People's Congress it had been unclear exactly what tax joint ventures would have to pay. Now this has been set at 33 per cent. In addition, remitted profits face a 10 per cent withholding tax.

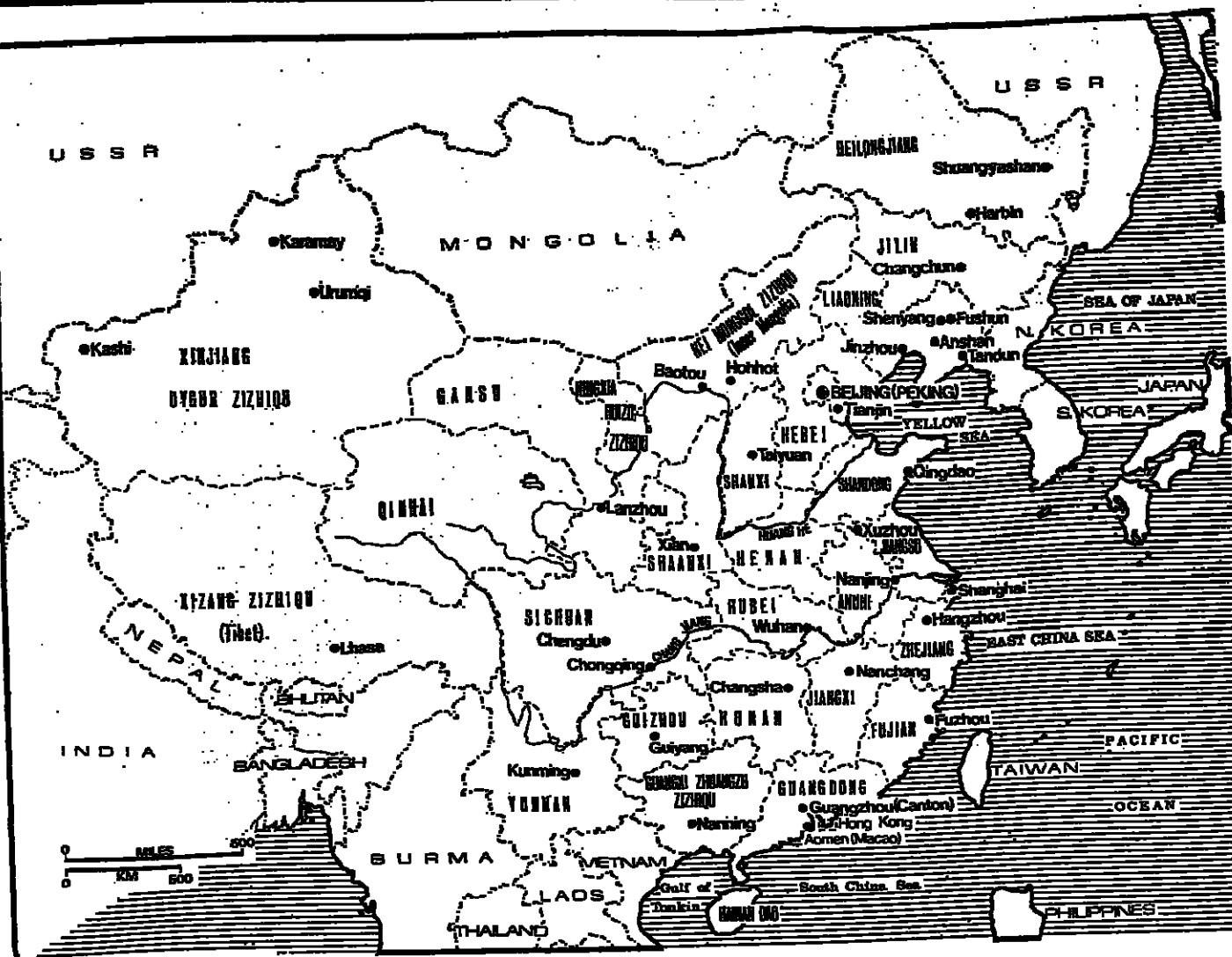
There are also provisions for "tax holidays." For a venture of ten years or more, the first profit year is exempt from tax and the second and third years receive a 50 per cent tax reduction. A company reinvesting its profit for five years is entitled to a 40 per cent tax reduction.

For joint ventures the going may not always be easy. But so long as China wants foreign investment, in whatever form, it will likely be firm but fair in its dealings with foreigners.

Essentially China's aim in allowing the foreign capitalists to return is twofold. First, it wants to use China's cheap labour to earn foreign exchange to speed modernisation. That is the motivation behind the simple assembly-type operations, which are mostly export-oriented. Even the few that sell to the in-quantity local market are expected to earn sufficient from exports to pay for imported components.

And second, China wants to assist the transfer of technology and the broadening of the industrial base. One of the first joint venture agreements signed was with Schindler of Switzerland, to manufacture lifts. It involves investment of \$16m, 25 per cent of which is provided by the foreign partners.

Characteristic of the new pragmatic China, Mr. Rong was a big capitalist in pre-Communist China and exiled himself to the U.S. Now both Western and national capitalists are welcome in China.



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Foreign enterprise in China has so far involved little capital investment in plant.

fund, and there are also incentives for investment in remote areas. Losses may be carried forward for five years. Foreigners will have to pay income tax, with a top rate of 45 per cent.

Though much has been made of the tax question, for most companies the more important issues when dealing with a structured economy like China's are the determination of input

prices, wage-rates and other variables.

Though not on a massive scale, the Schindler deal may be typical of things to come. It illustrates that China is determined not only to get hold of foreign investment and expertise, but to make sure that the foreign exchange costs—capital equipment imports, remittances of profits etc.—are more than paid for by exports.

To help speed the inflow of foreign technology, the Beijing Government has established a special company to enter into deals with foreigners, which acts as a joint venture partner or as an intermediary between foreigners and Chinese corporations and Government departments. Known as the China International Trust and Investment Corporation, it is headed by Mr. Rong Yiren.

Characteristic of the new pragmatic China, Mr. Rong was a big capitalist in pre-Communist China and exiled himself to the U.S. Now both Western and national capitalists are welcome in China.

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## CHINA IV

## Growth at a more measured pace

THIS YEAR seems likely to be viewed in retrospect as a year of transition for China's foreign trade, just as it has been a year of transition in domestic politics. After two years of exuberant importing, sparked off by the modernisation programmes announced in 1978, the Chinese have been making visible efforts to prune their purchases of plant and of industrial raw materials from their non-Communist trading partners. Meanwhile conditions also seem to have deteriorated for some of China's own manufactured goods exports; access to Western markets for Chinese textiles seems, for example, to have grown more difficult with the onset of recession in Europe and the U.S.

A compensating factor has been the rapid increase in international oil prices with its very marked impact on China's earnings from Japan (by far the leading market for oil exports). But any consolation derived from high oil prices has to be set against the fact that China's exportable oil surplus is now showing signs of drying up. This seems likely to continue until supplies become available from the newly developed on- and off-shore fields in the latter half of the 1980s.

In purely statistical terms 1979 can be seen as a boom year

for China's foreign trade, in both directions. Exports, according to a compilation by the Japan External Trade Organisation based on the figures of 34 leading trade partners, appear to have grown by 32 to 35 per cent to a new record of between \$13.2bn and \$13.5bn (putting China's in roughly the same league as an exporter as non-Communist "new industrial countries" such as South Korea and Taiwan).

Imports, meanwhile, scored a spectacular 37 to 39 per cent rise, and totalled between \$15.3bn and \$15.5bn. Shipments of heavy machinery seem to have played a large part in the import surge. But China was also a major importer of steel in the first half of the year and of food grains from the U.S. and other non-Communist agricultural exporters.

The \$2bn deficit which China incurred on its visible trade in 1979 was less than originally forecast by Peking's economic planners, apparently because earnings from oil were higher than had been expected. However, the gap was still twice that for the previous year and was probably too large to be sustained for very long, despite China's new-found ability to borrow on foreign money markets.

Cutting the deficit down to

size would seem to have been one objective of China's 1980 foreign trade plan. Reduced purchases of steel (particularly from Japan) and a lull in the signing of contracts for plant have certainly been marked features of the year to date. The off-season for plant contracts can also be explained, however, in terms of China's internal economic rationalisation programme which has called for a slowdown in the development of large scale industry to allow time for agriculture to catch up. Similarly, the decline in steel imports may reflect serious overstocking in the past.

The impact of China's go-slow policy for imports is clearly apparent in the figures for trade with Japan (still the People's Republic's largest trade partner with a 25 per cent share in its global two-way trade). In the first six months of 1979, when steel exports were still booming, Japan registered a trade surplus of \$760m on its China trade and China ranked fourth among overseas markets for Japanese goods. In the corresponding period this year the deficit has been cut back to less than \$100m as China's imports shrank while its exports continued to grow rapidly on the strength of higher oil prices. Of the three traditional pillars of Japanese exports to China, two—steel and chemical

fertilisers—have shown sharp contraction so far this year. The third item, plant and machinery, has remained strong as Japanese companies have continued to ship out machinery for the multi-billion dollar Baoshan steel complex, for which Nippon Steel Corporation is the principal contractor. Shipments for Baoshan, however, are expected to peak in the first half of next year and thereafter to decline steeply as Stage 1 of the project nears

TRADE  
CHARLES SMITH

completion. Apart from negotiations for Stage 2, and for a single isolated hydrogen plant which China may decide not to buy after all, there were no other negotiations on plant exports underway between Japan and China as of mid-September last.

Uncertainty about the future make-up of Japan's exports to China (which is paralleled by similar uncertainties among Western exporters of plant and machinery) has its counterpart in doubts about the future of China's biggest single export com-

modity—oil. Under the terms of the eight-year \$20bn bilateral trade agreement, which it signed with Japan in February, 1978, China committed itself to increase its oil shipments to Japan from 7m tonnes (in 1978) to 15m tonnes in 1982, with further unspecified increases from then until 1985.

This grand design was shattered at the beginning of September when a delegation of senior Japanese businessmen was told that China actually expected to ship only 8.3m tonnes of oil in 1981 and 1982 because of "unforeseen" difficulties in raising production and continuing increase in domestic demand.

The revised figure projected for 1982 means that China will earn approximately \$2bn less from its oil shipments to Japan (at 1980 prices) than it would have earned if the targets spelt out in the 1978 agreement had been adhered to. What will happen after 1982 is not yet known, but oil from China's new offshore fields is not expected to be available until 1985 at the earliest.

Constraints on oil exports and the current lull in plant orders do not mean that China's foreign trade is about to collapse, but they could mean that growth in the early 1980s will be less spectacular than in the past few years of the seventies.

It also seems likely that the main growth areas of trade with Western industrial countries could be different from those which have recently been attracting most attention. Coal could apparently take over from oil, at least for some years, as the main Chinese resource export (given offers by Peking to provide Japan with 10m tonnes of coal in 1983 and 20m tonnes in 1984). At the same time a rapidly growing role is emerging for regional trade.

Until the beginning of 1980 all of China's foreign trade was conducted through the 13 State trading corporations based in Peking but in January the provinces of Fujian and Guangdong were given permission to start trading directly with the outside world (using locally generated sources of foreign exchange). Shanghai and Tianjin were quick to acquire similar rights and in July the north-eastern province of Liaoning began to invite foreign businessmen to discuss direct trade deals.

The foreign trade autonomy of provinces is limited by the fact that the central government still holds most of the country's foreign exchange reserves and that authority to deal in certain key products (including oil) is still reserved to the centre.

If trade through the provinces



Ships and cargo ship at the port of Shanghai

holds one avenue for the future growth of China's international trade, another seems likely to be via the spread of joint enterprises between Chinese and overseas capitalist investors. Most of such ventures seem likely to be export-orientated and many may take the form of the processing and re-export of materials shipped into the country from outside.

Joint ventures, however, have not as yet come into existence at the rate that the Chinese themselves seem to have hoped when they published their law on Joint Ventures Using Chinese and Foreign Investment in July 1979.

A final reason why China's

foreign trade seems bound to go on expanding is that Peking has broadened its attitude towards overseas financing. After many years of rejecting any kind of international financial liability apart from deferred payments on plant imports China became a borrower on international money markets in 1979 and, at the very end of last year, a recipient of government aid (from Japan) on "soft" terms. Japan's aid, which began with a \$500m loan for infrastructure development, is likely to become a permanent arrangement between the two countries and will no doubt be followed by other similar types of financing.

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## Support for the small man

WANG JILONG is doing his bit to brighten the fashion scene in Peking. A 53-year-old skilled knitter who had been away from his trade for years, he was recently encouraged to set up a new business making sweaters to customers' orders. He borrowed \$34 from his friendly neighborhood branch of the People's Bank of China, bought a knitting machine and now earns about \$165 a month making sweaters—\$94 after tax, a healthy income for one resident in Peking and more than adequate even when spread over a family.

Sponsoring small businesses is a new role for the People's Bank. It is part of the new, and much wider policy of using the banking system to aid the running of the economy. The banks have been given a three-pronged role—to stimulate productivity, to control the wasteful spending of State funds especially in heavy industry, and to take money out of circulation. Increasingly the post-Mao leadership is trying to stand back from the economy to allow business instincts and market forces to act as a spur to output. This has meant predding the banks into manipulating the flow of funds.

In the 1950s China's banking system operated in this positive way until the radical thinking of the Cultural Revolution condemned all commercial practices as bourgeois. A spokesman for the bank branch which gave Mr. Wang his loan said it was the first time they had done anything like it since 1956. Private enterprise like Mr. Wang's is of course a small part of the People's Bank's main activity. Its chief function, apart from handling the accounts of the many thousands of enterprises in China, is to channel much larger funds towards much bigger businesses.

In the past the source of these funds has been grants from the State budget, but for the last year or so the leadership has been trying out a limited loan-only scheme, so as in due course to replace the grants altogether. The point is to oblige factories to use the money responsibly. The new system will be combined with an all-round evolution of power so that factory managers will in future be free to shop around for raw materials and customers, will keep more of their profits and pay heavier taxes.

The Finance Minister, Wang Bingqiang, said at the recent National People's Congress, that as from this year State-run enterprises which use working capital allocated by the State will have to pay interest, and from next year they will have to pay interest on fixed capital and borrowed investment capital.

Mr. Wang Jilong's knitting business is typical of the kind to which the Bank has said it will give priority. Light and textile industries, especially those that need small investment and yield quick returns, are a top priority. The Bank disbursed \$1.4bn in loans to light industry earlier this year, and another \$1.4bn is in the pipeline for later in 1980. In Guangxi in south China the People's Bank is giving loans to the tune of \$650m to the local tourist industry to improve hotels and supply pleasure boats.

Joint ventures with foreigners are getting top priority from the Construction Bank, in line with a decision in December last year. This bank, abolished in the Cultural Revolution, was reconstituted early in 1979.

The other vital activity of the People's Bank in the present

financial situation is taking money out of circulation. China had a budget deficit last year of over \$11bn, some 15 per cent up on planned expenditure. Nearly half of this went in some way or other directly into people's pockets.

To meet the budget deficit, Finance Minister Wang said, the Government drew on the surplus of past years to the sum of \$5.3bn and borrowed a further \$6bn from the People's Bank. An important reason, he said, for the low rate of inflation (which, however, he did not specify) was that personal savings rose by \$6.5bn. Deposits by factories and organisations also rose by over \$5bn. In the first half of this year individual savings rose again by nearly \$4bn, over \$650m more than in the corresponding period of 1979.

BANKING  
COLINA MACDOUGALL

While the more plentiful supply of food and consumer goods like Mr. Wang's sweaters mopped up some of the increase in the money supply, obviously the ability of the bank to attract deposits was important. In April last China had 100m savings bank depositors in urban areas alone. By July the number had risen to 120m. Savings last year totalled \$18bn. Some banks reportedly had to work longer hours or open new branches to cope with the rush of work.

A rise in interest rates for the second year running was an important factor in attracting savings. On April 1 last new scales came into operation ranging between 0.36 per cent a month on six-month deposits (up from 0.2 per cent) to 0.57 per cent a month for five years (up from 0.42 per cent).

To improve control, the organisation of the banking system has been strengthened. From last spring the People's Bank, which provides short-term loans, was to supervise the Construction Bank whose job it is to provide new investment capital. The People's Bank was also deputed to oversee the Agricultural Bank, restored like the Construction Bank in 1979, and the General Administration of Exchange Control, which handles foreign exchange. The Finance Minister criticised the lack of control last year over currency, both domestic and foreign, in his speech to the Congress. This the leadership is now trying to improve.

On the international scene, China has remained a cautious borrower. Although by early this year it had completed arrangements for credits worth a total of about \$26bn, few of these have been drawn down. Finance Minister Wang said at the Congress that the total foreign debt by the end of 1980 would be only \$3.4bn.

Peking finally joined the International Monetary Fund and the World Bank last spring, and it was then likely that the prospect of cheap development loans from these organisations had lessened its interest in the commercial and government credit it had arranged in the West and Japan. However, the Finance Minister's Congress speech made it clear that such borrowing was unlikely because of China's tight financial situation and reluctance to get into heavy debt.

مكتبة الشعب



# Serious deficiencies exposed

MAY this year, China fired two intercontinental ballistic missiles into the Pacific in a successful demonstration of its ability to deliver nuclear warheads over long distances. The experiment was something of a triumph for the Chinese defence industry and proof that in certain areas the country's industrial capabilities are on a par with those of developed countries. There are few products Chinese industry cannot produce in its own time and own way.

The problem for China lies in co-ordinating and balancing its industrial activities. The modernisation drive has pointed up serious deficiencies in some areas, notably the relationship between power generation and industrial capacity. It has also exposed severe weaknesses in China's transport system.

The Wuhan steelworks — recently renovated at a cost of some \$500m — is a prime example of problems caused by power shortages. Wuhan is still operating at less than 50 per cent capacity a year or so after the renovation was completed, because of inadequate planning before new and expensive imported equipment was installed.

At the Chengdu seamless steel tube-making plant in Sichuan province, a warehouse was packed with pipes when I visited the factory in the middle of the year. A manager said the pipes had been sold but there was a long delivery time because of difficulties with the transport system. This is a recurring theme throughout China. Particularly severe bottlenecks are experienced in

movement of goods from North to South because the rail system is committed to transporting large shipments of coal. Another example of the rather too hasty commitments made at the onset of the modernisation drive is Baoshan, the giant integrated steelworks on the outskirts of Shanghai. The project is soaking up scarce foreign ex-

This was done because light industry requires less investment, it can be built-up quickly and offers better export prospects.

China's efforts to achieve quick results in the light industrial sector appear to be paying off. Yao Yilin in charge of the State Planning Commission, told the NPC that the gross output value of light industry increased by 9.6 per cent last year, and by 24.3 per cent in the first half of this year compared with the same period last year. The latter reflects the shift in priorities.

"Both increases eclipsed those in heavy industry," he said. Gross output value for heavy industry last year increased by 7.7 per cent, and by 6 per cent in the first half of this year. The priority given to light industry, which produces goods for export and for an increasingly demanding Chinese consumer, is likely to last through the mid-1980s. It will probably endure at least until China's foreign exchange position strengthens and the country is again able to resume investment on any sort of scale in advanced technology for heavy industry.

Chinese industry, both light and heavy, is in for a lively few years as a result of management reforms announced at the NPC. Greater autonomy for individual enterprises will no doubt bring with it teething problems. The new Premier, Zhao Ziyang, referred to such difficulties in an important speech to a provincial party meeting in Sichuan province earlier this year.

Zhao complained of duplication and waste as enterprises

entered into competition with each other. There were also difficulties with "irrational" pricing policies as factories emerged from the old system, where the State exercised rigid control over production, distribution and marketing.

Yao Yilin, in his report to the NPC, said the new management methods, with emphasis on greater worker participation and the payment of bonuses, had been tried in some 6,600 factories. These accounted for 45 per cent of the gross output value of all State-run industrial enterprises. As an example of the success of the new approach to industrial management, Yao referred to Shanghai's textile enterprises, which had increased the value of output by about 14 per cent in the first half of the year.

Under the new management scheme (which has been operating on an experimental basis for the past year or so), individual enterprises in some areas are allowed to retain up to about 40 per cent of profits. These profits are either distributed as bonuses or ploughed back into new plant and equipment.

If the figures for increased production in Sichuan — the crucible of China's industrial management reforms — are reliable, the new methods are proving successful. Chengdu's seamless steel plant is one of 300 enterprises in Sichuan which have been given the flexibility to manage their own affairs.

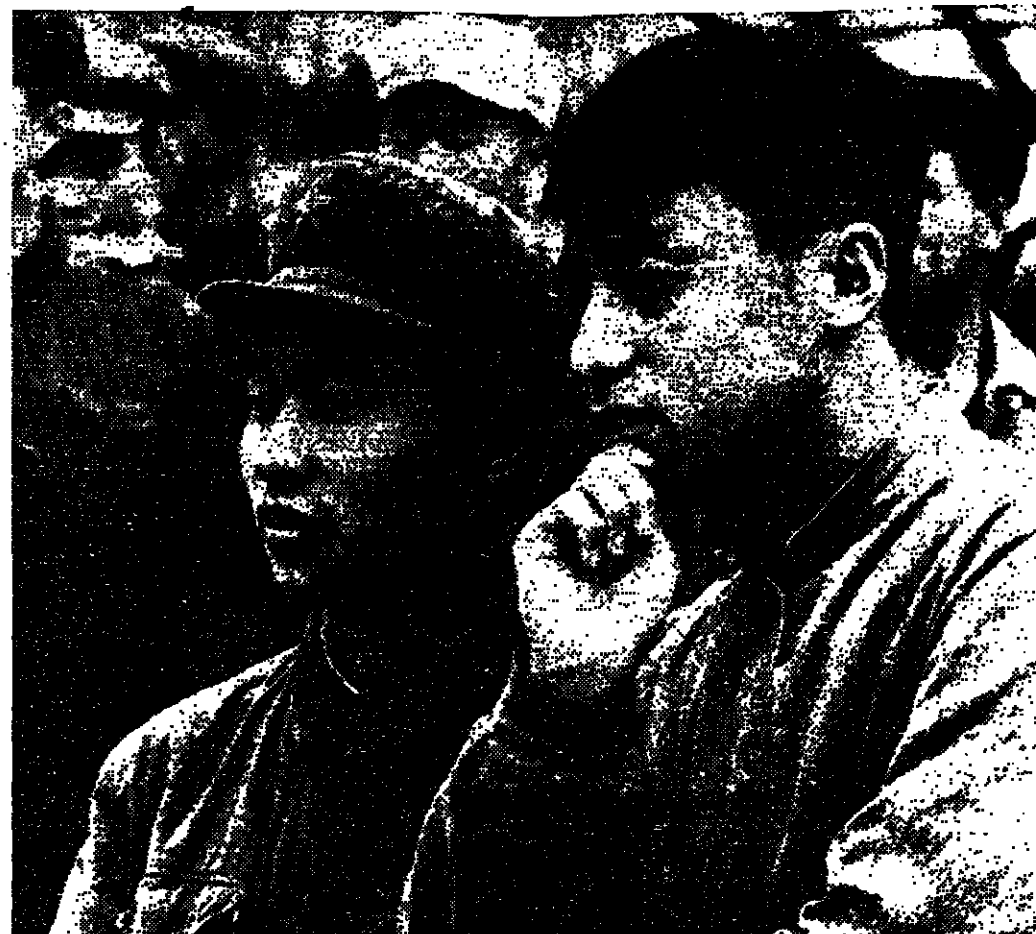
Last year production and profits jumped by about 30 per cent and output was well up on the State planning quota. The factory management say the new methods are working. Provided the figures are accurate, they have reason to be satisfied with the year's effort.

The People's Daily on January 21 this year gave a clear exposition of the approach economic planners would take to industrial reconstruction. "China will re-orientate its industrial investment policy by investing less in the construction of new plant and factories, but more in the renovation of old enterprises and equipment, and in the process place emphasis on the import of key industrial equipment and technical patents rather than complete sets of equipment," it said.

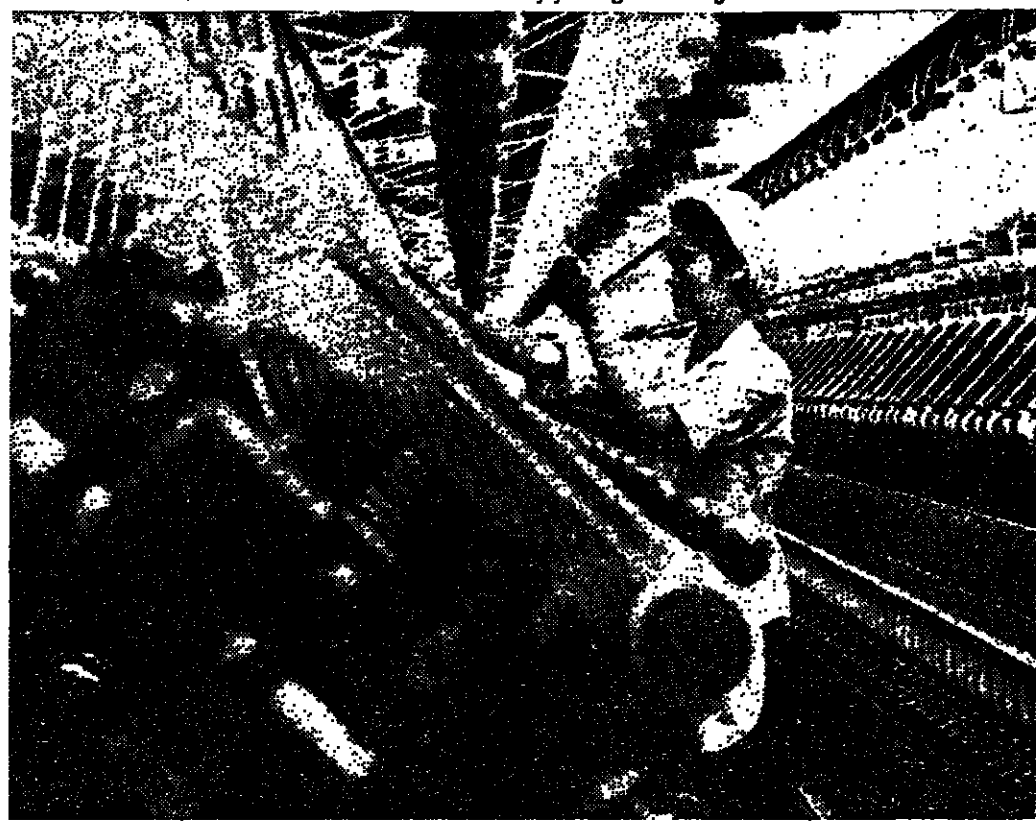
The article pointed out that the transformation of existing enterprises required two-thirds less funds and 60 per cent less

## BASIC STATISTICS

Area	9,561m sq km
Population	
Official Chinese estimate, 1979	970.9m
UN estimate for 1980	908m
GNP (1979)	Yuan 337,000m
GNP per capita	
Official Chinese estimate: Yuan 347.1	
UN figure: Yuan 371.1	
Trade (1979):	
Exports (\$m)	12,300
Imports (\$m)	15,000
(converted at \$1 = Yuan 1.6)	
Trade with UK (1979):	
Exports (\$m)	137.9
Imports (\$m)	213.0
Trade with OECD (1979):	
Exports (\$m)	2,856
Imports (\$m)	4,750
Inflation (1979)	6 per cent
Currency: Yuan	
£ sterling =	3.5109



Above: Workmanlike and thoughtful, two students from Peking University. Below: One aspect of China's industrial revolution—this textile mill in Peking was able to substantially raise its level of production by taking advantage of a short-term loan of foreign money



Early morning mass gymnastics for ranks of scholars at a secondary school in Peking

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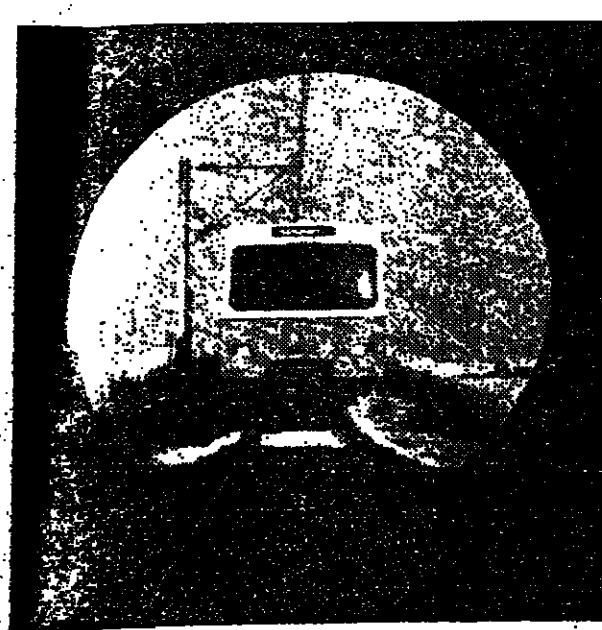
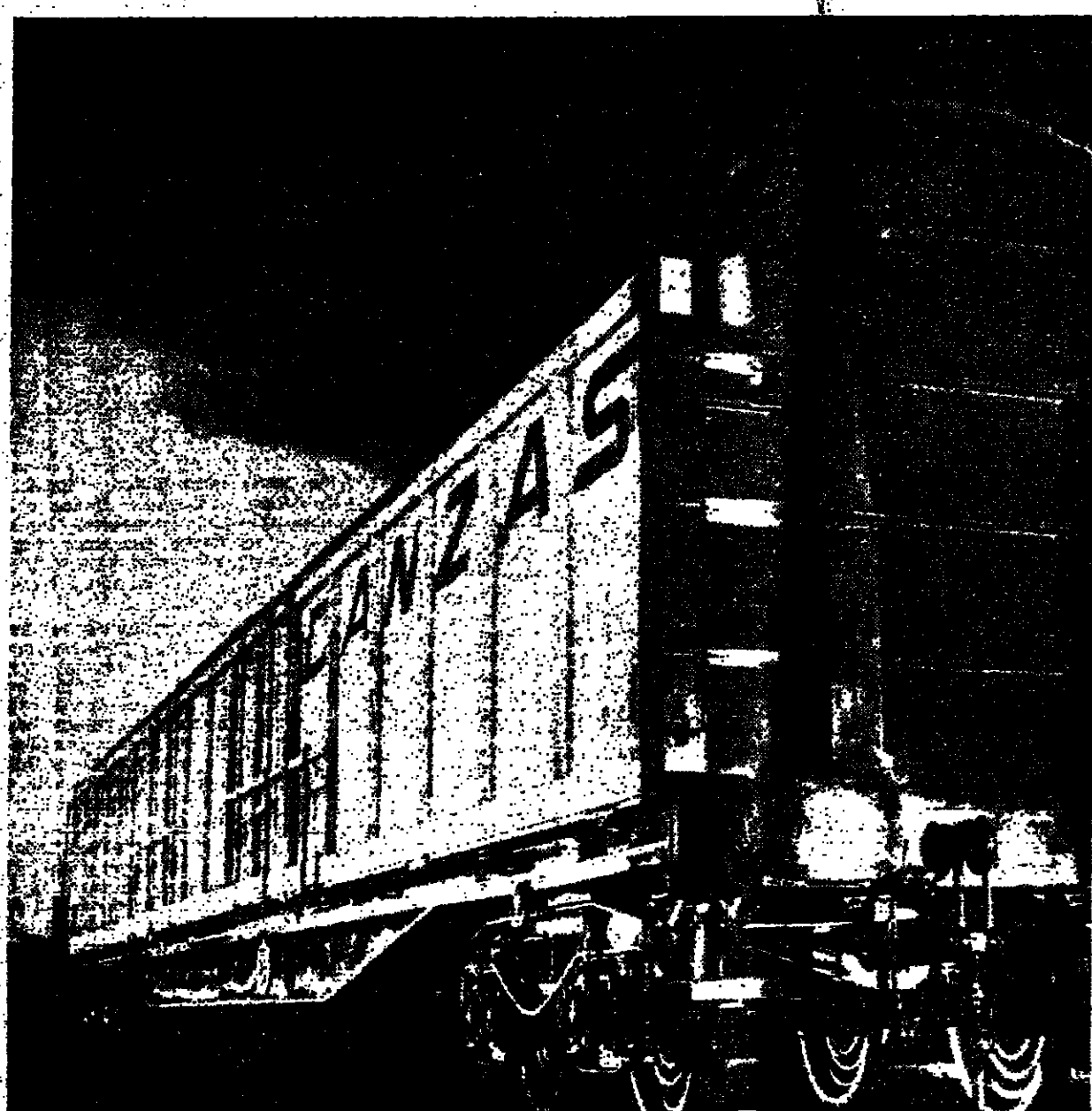
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## CHINA VI

# Commission to oversee conservation projects

CHINA'S ENERGY industry is under a cloud. Not only was the Oil Minister, Song Zhenming, spectacularly sacked in August following a disastrous oil rig accident last year, the Vice-Premier responsible for energy, Kang Shien, was severely reprimanded also. The Coal Minister was replaced last spring in a move probably designed to improve the administration of the industry. Production throughout the energy field is sagging.

Peking has now set up a new energy commission to oversee the entire sector and appointed to head it a former Oil Minister, Vice-Premier Yu Qunli. His experience should help the administration to implement the important conservation policy on which the industry is mainly to depend for the next 18 months at least.

Since the introduction of the "readjustment" policy in February last year, most new investment in the energy field has been frozen. Planning Minister Yao Yilin said at the recent National People's Congress, that energy sources increased last year by less than 3 per cent. Nevertheless, industrial output value rose 8.5 per cent.

More substantial savings are thought possible. Industrial growth is to be held at 6 per cent in 1981 while energy increases will be only 0.9 per cent in 1981. Although there are numerous constraints on the growth of Chinese industry, the energy shortage is clearly an important one.

A key reason for the shortage is the plateau in oil production. China's major oil field at Daqing, which produces some 47 per cent of the total, reached peak production several years ago and the political climate was not then right to bring in foreign technology. Not until last year were foreign oil companies able to start co-operation with the Chinese on offshore development.

Two companies, the Japan National Oil Corporation and the French Elf Aquitaine, have already signed contracts to develop areas in the Bohai Gulf, while Total has agreed to work in an area in Beibu Wan—the Chinese name for the Gulf of Tonkin. At least 30 foreign companies participated in the seismic surveys, conducted by 16 firms, in the Yellow and South China seas and have now completed the work. The first data analysis is due in October this year, and the Chinese have said they will call for bids later this year or in the first half of 1981.

From the Chinese viewpoint, the arrangements so far have

worked well in that the foreigners are footing the bill for the exploration. In the French and Japanese zones, the Chinese said the work they themselves had previously put in would count as their share of what was to be a "shared risk" contract. On the seismic surveys, the foreign companies

## ENERGY

COLINA MACDOUGALL

agreed to meet the costs in return for a chance to bid for exploration rights.

However, in the South China Sea the Chinese have done little work, and if shared investments are made in that area, they will have to provide substantial sums of money.

Meanwhile the Chinese are digesting their options on how to set up an international offshore industry. Vice-Premier Kang made an important visit to Norway and Britain during the summer to study the question of legislation, licensing, taxation and supply.

Foreigners have also visited offshore Chinese oilfields, though so far there have been no agreements on co-production. Vice-Premier Yu said at the Congress that prospecting work was continuing in eastern China, and in far west and south west China.

None of these developments will result in higher oil output for several years. The Chinese have told the Japanese they will not be able to keep the terms of the long-term trade agree-

ment (1978-85) under which they are due to supply 9.5m tonnes of oil next year and 15m the year after. Instead they have offered to supply roughly double the amount of oil, increasing from next year's scheduled 2.2m tonnes up to 30m by 1988 instead of the original 10m. Oil shipments to Japan this year may fall below last year's 8m tonnes while the Chinese have said they can supply only 8.5m tonnes in 1981 and 1982.

The coal industry is getting a boost from the mining machinery supplied by West Germany and Britain last year. In addition the Japanese are helping to develop seven coal mines. While production has apparently fallen from 635m tonnes last year to only 610m this year, the medium-term prospects of higher production are quite good. Output is expected to rise again to 620m next year.

There is to be little new investment in the electricity supply industry in the short term. Bank loans and local funds are to be used what the State will provide so that the industry can step up its existing capacity by another 5m kw. Power generated is expected to go up next year by only 4 per cent, another 12m kw.

The Chinese have given up plans to import foreign thermal power stations because of the financial squeeze, and instead plan to step up development of the hydro-power industry. Building of the dam for the Yangtze gorges scheme is well under way and contacts with the U.S. whose then Energy Secretary, James Schlesinger, toured China in 1978, continue with a

view to co-operation in hydro-power development in south-west China.

The only power equipment sold by Europe in the last year to China was the two power stations contracted by French and Belgian companies in December 1979. At the same time the Belgian Government gave China a loan of \$4.8m, with a 30-year maturity and free of interest payments for the first ten years. This loan probably paid the downpayment on the \$103m cost of the power stations.

The Chinese remain interested, according to Planning Minister Yan, in other sources of energy such as nuclear power. Discussion has gone ahead between the China Light and Power Company of Hong Kong and the provincial authorities in Guangdong over a proposed nuclear power station, but the central authorities in Peking have said that a general nuclear power is too expensive.

This need not affect Guangdong, which under China's new devolution of responsibilities will be permitted to make contracts with foreigners provided it can earn the foreign exchange itself. In any case, though the intention is that the power station should be sited in Guangdong, it would supply both the Chinese province and Hong Kong. The capital cost could be partially paid off by the supply of power.

These plans could take years to come to fruition, however. Meanwhile, the energy industry will have to make do with conservation to improve its contribution to the economy.



Shanghai's petrochemical works, complete with fluttering red flag. The complex manufactures chemical fibre and plastics

# Surge of interest in imported goods

IF CHINA is not yet a consumer society by Western standards, its people are embracing the new materialism encouraged by their political masters with a gusto bred of long deprivation.

A walk down Nanjing road in Shanghai, the capital of Chinese consumerism, reveals shop-windows packed with electrical appliances bearing famous brand names. The shops are crowded with people going about the very serious business of buying new appliances for domestic use.

At Shanghai's number one department store, I recently asked a man standing in a long queue outside the shop why the queue had formed. His reply: "We're here to buy a new brand of bath soap."

Starved of access to consumer goods for many years, the Chinese are now parting with money saved during those years in a splurge which has sent retail sales rocketing in the past several years. In Peking, where the rate of television ownership is high by national standards, people are moving on to buy washing machines, the newest symbol of Chinese consumerism.

During the recent National People's Congress an article appeared in the People's Daily, the Communist Party newspaper, which canvassed the prospects of China's achieving a comparable standard of living by the year 2000 to Japan's in 1986. This appears to be an officially endorsed target.

The drive to import living standards is tied in with the aim, stated earlier this year by Deng Xiaoping, to increase the per capita average income in China by the end of the millennium to \$1,000. At present the average is \$283, according to the State Statistical Bureau.

The People's Daily article speculated that if China could achieve the \$1,000 dollar target by the year 2000, it would be on the way to becoming a "well-to-do" society.

Yao Yilin, head of the State Planning Commission, in his report to the NPC, gave per capita national income figures for peasants, as about \$56 per

## LIVING STANDARDS

TONY WALKER

the first six months of this year the growth was in the order of 18 per cent compared with the same period last year.

In addition to wage rises for China's urban workforce, a bonus system has been instituted in most industrial enterprises. Bonuses paid on a sliding scale can boost a worker's earnings by as much as 20 per cent, although they usually average less than 10 per cent of wages. Urban workers are also paid subsidy to cover increases in prices of non-staple foodstuffs such as eggs, fish and meat.

One worry for China's economic planners is the inflation rate, now creeping up to a less than acceptable level. Yao Yilin recently admitted to a visiting Japanese delegation that it may have reached 7 per cent last year, instead of the 5.9 per cent announced earlier this year. Chinese frequently complain about increases in the cost of living, but there is little evidence this is causing actual hardship.

More disquieting, perhaps, are unemployment levels. China does not publish unemployment figures as such, but it is generally assumed that about 20m people are out of work in the cities. The problem is acute among young people, many of whom now have to wait several years for a job.

The authorities have instituted a system of youth collectives to mop up some of the unemployed. In Peking, for example, temporary shelters have been constructed on sidewalks where young people work at various tasks, among them selling cheap goods or running tea-houses. An indication of the difficulties facing the authorities is that last year they managed to provide jobs for about 10m people in the cities and towns, and yet still face an unemployment or underemployment problem of staggering proportions.

Another serious problem is housing shortages. While 1979 was a boom year for construction in China, housing in many cities is little more than derelict. Washing and sanitation facilities are inadequate in many places. An obvious difficulty, particularly noticeable in Peking, is the number of flats which remain empty for months after the shell has been completed because of a serious nationwide shortage of plumbing and other fittings.

Central to the drive to improve housing—as with so much else in China—is the need to reduce the rate of population growth. This also applies to the difficult task the authorities have set themselves in trying to meet consumer demand.

The American Central Intelligence Agency, in a paper published this year titled, "China: The continuing search for a modernisation strategy," describes the policies pursued by the Chinese leadership as an

unparalleled appeal to the individual interests of the Chinese people. The CIA said rising consumer expectations were now a problem of "the first magnitude for the Government."

"Meeting this demand will be an acute problem for at least the next several years," the paper says. "The production of consumer goods still is not oriented to popular wants. At the moment a question remains as to how much of this production is actually sold and how much accumulates in warehouse stocks."

"This problem underlies continued Government attempts—through encouraging improved market research and the use of contracts between producers and marketers of consumer goods—to ease the situation. This is a new and exceedingly complicated management problem for both the Government and the industrial producer. Thus progress has been slow and their efforts will not quickly meet the expectations of Chinese consumers."

If Deng and his successors are to achieve a per capita national income level of \$1,000 by the year 2,000, and reach a comparable stage of development to Japan in 1986, things will have to go smoothly enough to ensure growth rates achieved over the past several years are maintained. And along the way, more and better-quality products will have to be pumped out to satisfy rising consumer expectations.

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مكتبة النجف



# Strong emphasis on better food and fewer imports

AGRICULTURE  
TONY WALKER

CHINESE AGRICULTURE is undergoing evolutionary rather than revolutionary change. But the results of present reforms could be just as dramatic as the establishment of the commune system in 1958. Indeed, communes themselves as they now operate could be the main casualty.

Renewed emphasis on giving peasants private plots of land and access to "free markets" in small and large towns round the country has introduced a potent second tier to the business of agriculture. The prime example of the effect of the relaxation of rules of private production for personal gain is Sichuan Province, where these reforms have been most vigorously carried out.

Earlier this year, Sichuan actually experienced a pig-pot. Farmers complained bitterly they were not able to market their pork. This produced very practical exhortations in the shape of Maoist slogans such as eat more pork.

Whether or not the Sichuanese responded to this crude advertising campaign, there is no doubt the development of so-called "free markets" (comparatively free of State price controls) at which peasants sell their produce has enlivened agriculture and helped to boost production of many commodities.

The encouragement to private production has caused problems in some brigades where workers have slackened off because they were more concerned about their own farming activities than about collective endeavour. The authorities have combatted this by setting strict conditions on the time peasants shall spend in private production and in commune labour each week.

Private plots and free markets are here to stay as long as pragmatic reformers like Zhao Ziyang, the new Premier, are in power. In fact, it was Zhao, one of whose specialities is agricultural administration, who carried out a vigorous campaign of the private plot in Sichuan and who introduced the development of "free markets" in competition with subsidised State-run markets.

To visit Chengdu, Sichuan's capital, is to be confronted by streets filled with produce as peasants competitively sell their goods to townspeople. Similar scenes can be witnessed in many other places in China.

There are no reliable figures as to what percentage of agricultural produce is now being sold in free markets, but according to statistics released by China's State Agricultural Commission, 14.6 per cent of the value of agricultural output in 1978 of \$64.7bn was "sideline production." This includes pig raising and other small-scale private farming activities.

Some of this produce is sold to the State, but more and more is undoubtedly finding its way into free markets. Because of subsidies State markets remain competitive. How long this will continue is uncertain.



Striding through the fields—a smiling water carrier at a commune near Shanghai

Symbol of the assaults on the commune of agriculture and indeed on the agricultural policies championed by Mao is the strong criticism in the Chinese media recently of Dazhai, once held up as a model commune for the rest of Chinese agriculture. The National People's Congress in September dealt a final blow to the Dazhai experiment when it sacked Chen Yonggui, the former leader of the Dazhai production brigade, who had been elevated by Mao to the Politburo and also made a Vice-Premier.

Dazhai is now regarded as representative of backward and wasteful farming methods. The only reminder of the hysteria attached to emulating Dazhai are faded slogans on brick walls around the country. In July the People's Daily revealed that one of Mao's pet projects had been a wasteful fraud which had "cooked" its grain output figures. This was no doubt an embarrassing revelation for Communist Party chairman Hua Guofeng who, in 1978, urged communes throughout China to emulate Dazhai, pointing to impressive grain production efforts.

Reports of the fraudulent grain figures followed the cancellation of an expensive project to carry water to Dazhai. According to the People's Daily

the project was halted after five years of work involving an average of 5,000 workers a day. It had cost \$30m.

Debate about agriculture over the past few years has been on how best to shift production away from grain in areas not suited to growing crops in stock grazing and other farming activities. This has meant getting away from the sort of policies represented by the slogan: "Taking Grain as the Key Link." While grain production remains the basis of Chinese agriculture, a more rational land use programme is being pursued.

In his report to the National People's Congress, Yao Yilin, head of the State Planning Commission, said progress was being made in restructuring agriculture, something the Chinese are approaching with extreme caution, an understandable attitude in a country never far from the edge of famine. "The structure of agriculture and the patterning of crops which have been irrational for a long time have begun to show some change," Mr. Yao told fellow deputies.

A glance at the State agricultural value of production figures shows the continued dominance of agriculture. But those advocating a move away from the emphasis on grain production

are quick to point out that China has little extra arable land on which to grow crops. It has about 100m hectares, or 11 per cent of its land area, that is cultivable and already most of that is in use.

The biggest dilemma for Chinese agricultural planners is how far and how fast to go with mechanisation. As with all other ambitious plans announced in the first flush of the modernisation drive in 1978, China is now making a more realistic assessment of what is possible in the mechanisation of agriculture. While it remains the goal, early enthusiasm has given way to caution bred, naturally enough, of the fear of what effect too rapid mechanisation might have on employment in rural areas.

A Central Committee document on agricultural planning made public towards the end of last year stressed it was necessary to import, manufacture and popularise advanced agricultural machinery.

The agricultural blueprint approved by the Central Committee in September last year lays emphasis on developing key areas for rational land use. This so-called "key areas" or "agricultural zones" policy is aimed at using the land for purposes for which it is best suited, whether grain production, forestry, fish production or animal husbandry.

The Chinese plan also foresees the construction of satellite towns on the outskirts of cities to mop up workers displaced by mechanisation. Industries servicing agriculture would be established in these satellites. But all this is some way off.

China this year has set grain production targets at the same level as last year's 332m tonnes record. This may be optimistic seeing that Yao Yilin admitted in his speech to the NPC that "severe natural calamities" had caused a 10 per cent drop in what he described as the output of summer crops. Mr. Yao forecast increases in sugar and cotton production for 1980 and the achievement of State quotas for edible oil-bearing crops, meat and marine produce.

A worry for the Chinese is their heavy dependence on imports of American cotton. In 1979 China imported \$357m of U.S. cotton and it is expected the cotton bill will jump by about 20 per cent this year because of increased world prices. China has problems in boosting cotton production because of shortages of suitable land and difficulties inherent in switching land away from growing grain.

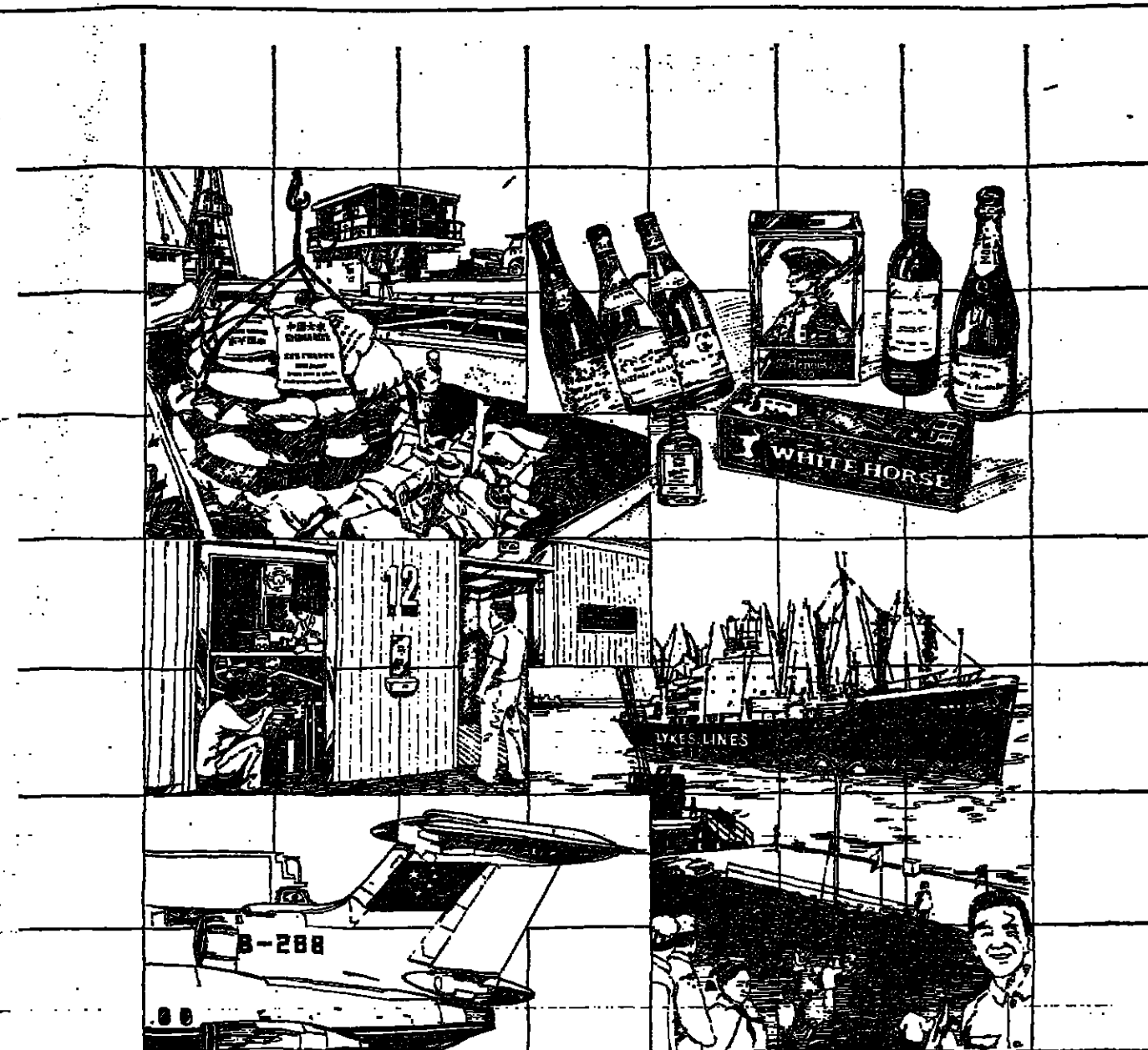
An indication of the importance the Chinese leadership attaches to overhauling the agricultural sector is the recent appointment of Executive Vice-Premier Wan Li to head the State Agriculture Commission. Mr. Wan is now regarded as No. 2 in the State hierarchy behind new Premier Zhao Ziyang. Previously the Commission was in the hands of a lower-ranked official. Feeding the people better and reducing reliance on imports of commodities appear to be genuinely at the top of the list of priorities for China's new modernisers.



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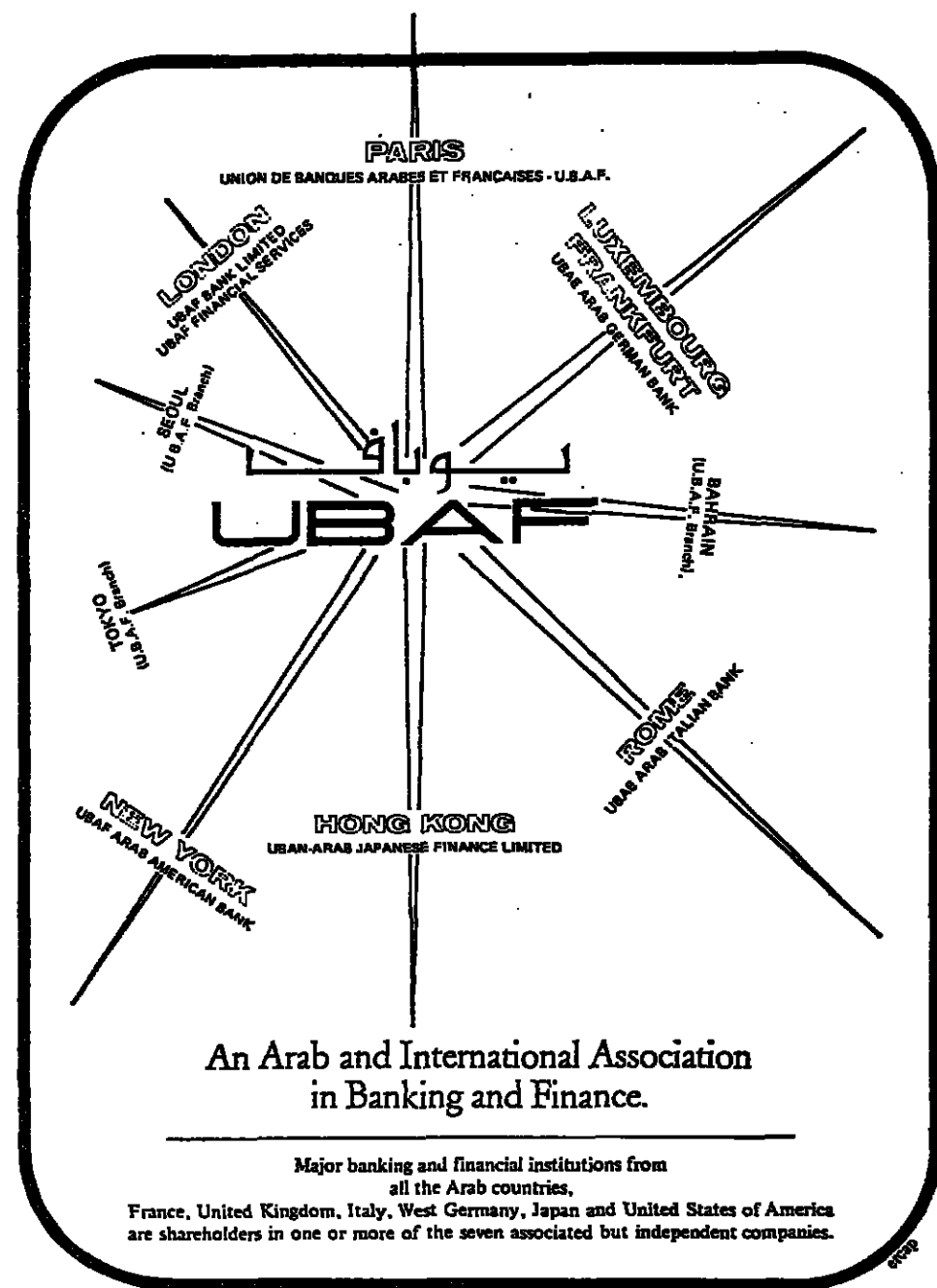
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## CHINA VIII

# Military cutbacks worry generals

AN OLD Chinese proverb runs "You don't use good iron to make nails." It sums up the traditional image of the soldiery as a raffish and arbitrary mob which Mao Tse-tung's exacting guerrilla code of behaviour did not completely erase during the civil war in China.

This suspicion of the military generates a tension between political and armed forces leaders which today is heightened by the preference Peking is giving to the civilian economy just when the army is deeply conscious of its need for re-equipment.

In the years of economic progress during the 1950s and 1960s, the army's needs and political weight did not obtrude much. Not until the anarchic Cultural Revolution of 1960-69 did it emerge as the country's most powerful political force. The civilian leadership was gradually able to win back its lost position, but the net result of ten years of political feuding and economic stagnation was that military equipment had been totally neglected and military loyalty split by destructive rivalries.

Strategically, the top civilian leadership calculates that despite its outdated military hardware its nuclear deterrent will prevent a Soviet nuclear strike while the chances of a Soviet overland invasion are small. More important than re-equipping a still divided army is to plough all available funds into the civilian economy to unite the country by raising the standard of living.

However, senior officers must be seriously concerned at the army's obvious deficiencies. After the post-Mao leadership took office in 1976, they began exerting pressure for cash to update their mainly 1950s weaponry. They were told that their allotment would only go up in proportion to the general growth of the country. But they overrode their share on last year's invasion of Vietnam according to the Finance Minister at this year's National People's Congress, by \$1.3bn more than the budgeted \$1.2bn. To reduce the overall deficit, the military budget for 1980 has been cut to \$1.28bn. This clearly precludes much re-equipment.

This conflict over funds has been heightened by the army's

seeming emergence this year as a new factor in the national power struggle. Deng Xiaoping has been clearly aiming to isolate Chairman Hua Guofeng as the most powerful remaining adherent of Mao's and a stumbling-block to his own innovative economic policies.

A People's Liberation Army conference in April provided Hua with his one opportunity to criticise Deng, saying (in contrast to the Deng line that good results are the only test of a good policy) that political work was still the lifeblood of economic work. This was followed up by an army newspaper editorial on August 1 affirming the importance of politics.

### DEFENCE COLINA MACDOUGALL

Hua may have turned for support to senior army leaders like Li Desheng, powerful commander of the huge Shenyang military region, whose def he visited in June. Opportunity for this manoeuvre may have been offered by the disenchantment felt by some military leaders at Deng-sponsored policies like the outbreak of critical wall-posters in 1978-79.

This support did not save Hua from losing his premiership at the Congress — nor did it prevent major reshuffles last spring in the provincial and national military leadership. Chen Xilian, commander of the Peking military region, much attacked in posters and long believed to have been connected with the Gang of Four, was sacked in January.

Deng confident of his own strength, himself resigned his chief of staff post to Yang Dezhi, previously commander of the Kunming military region. New commanders were posted to four out of the remaining nine military regions, a move which effectively reduced their power since they lost their old connections.

The powerful Standing Committee of the party's Military Affairs Commission was given an infusion of new blood in February with five fresh members. A new secretary of the Commission was appointed,

Vice-Premier Geng Biao, whose recent rise in the ranks of party and government had been swift. Surprisingly, the 73-year-old Defence Minister Xu Xiangqian was not replaced in the ministerial reshuffles at the time of the Congress, a sign perhaps of continuing argument over this powerful post.

Short of money and divided though the military arm was, the past year has seen two key marks of technical progress — the first after years of stagnation. An ICBM, the CSS-4, was successfully tested over the Pacific and a new fighter aircraft, the F-8, appeared to be on the verge of production. The folly of producing large numbers of tanks and reactors of 1950s vintage had struck home. Some arms factories reportedly cut production and funds may well have been diverted to aerospace activities.

The success of the ICBM test gave the Chinese a more effective nuclear delivery system. It is already deployed in small numbers and the newspaper *Guangming Daily* has hinted that it is solid-fuelled. At the same time China developed its space programme with work on the Long March 3 rocket, comparable with the mid-60s U.S. Titan. U.S. space scientists who visited the production site at Shanghai described the technology as "advanced, but simple."

The F-8 fighter is reportedly modelled on the French Mirage 2000. According to the Washington-based *China Business Review*, only a handful exist and flight stability and control are still problems. Nevertheless, the Shenyang Aircraft Factory, currently making F-8s (Chinese versions of the MIG-19) may be building the F-8 before the end of the year. Two official Chinese reports made recently refer to new supersonic fighter capable of twice the speed of sound.

These advances are milestones, but make little difference as yet to the whole picture. The modernisation of China's forces is decades away, the CIA's National Foreign Assessment Center confirmed in August. China is still repairing the damage to its technological capability caused by the Cultural Revolution, and it lacks the necessary massive funds.



Assembly work being carried out on China's latest supersonic jet fighters

Peking clearly plans to update with great selectivity. Besides pinpointing important areas in their own defence industry, the Chinese have toured Europe examining military technology. Contracts are so far few. In a \$40m deal with Marconi Avionics last July the Chinese bought equipment such as head-up displays for their F-7s and F-8s. Missiles remain under discussion with British Aerospace Dynamics and European groups. France's Aerospatiale sold 50 helicopters plus technology in July. A huge Chinese team visited the Farnborough Air Show.

Perhaps more important in the long-run than European tours was the lifting of the ban on sales to China of "non-lethal" U.S. military equipment,

announced in Washington in May by Defence Secretary Harold Brown following talks with the visiting Chinese Vice-Premier Geng Biao. This move was clearly influenced by the Soviet invasion of Afghanistan. Items cleared for sale included military transport aircraft, computers and tactical air-defence radar sets. Under discussion for clearance were anti-tank missile systems.

But despite this new American willingness to favour Peking over Moscow, China's financial handicaps and its present priority for raising the standard of living will prevent it from buying more than a fraction of the hardware its generals would like to have. The military priority issue could be a serious factor in Peking's future balance of power.

## Attitudes becoming more cautious

AFTER A long period of virtual isolation, China plunged in 1978-79 into a hectic burst of foreign policy which carried it, at one extreme, to war with Vietnam and, at the other, to the establishing of full diplomatic relations with the U.S. Over the past 12 months the pace has been more cautious, and the Chinese leadership has come more to terms with the limitations of Chinese power and the risks of being over-extended.

Peking has watched with discomfort the Russian invasion of Afghanistan, while Vietnam, Russia's ally in South East Asia, has consolidated its hold on Indochina. Both events confirm China's worst suspicions: that the Russians are seeking the encirclement of Europe in the West and of China in the East. The immediate impact of the Russian occupation was to bring China and the U.S. closer together, as reflected in the U.S.'s readiness to supply the Chinese with sophisticated equipment for civilian and military purposes which is now denied to the Russians.

The Chinese have huffed and puffed at the further growth of Russian "hegemonism" and chided the U.S. and West Europe for not responding more firmly. But their own ability to challenge Russian gains is small. They have probably provided aid to the Afghan insurgents, but they have certainly not been able to offer Pakistan the breadth of military support that would mark a substantial contribution to Pakistan's defence. They have, however, certainly encouraged and supplied arms for Khmer Rouge guerrilla operations against the Vietnamese-backed regime of Heng Samrin in Kampuchea.

But the Chinese do not have the resources to present a serious threat of a new attack across Vietnam's northern border. It is the step that Vietnam fears most, and it would be a further drain on its military campaign in Kampuchea.

Pre-occupied with putting their economy to rights, the Chinese have no wish now for additional military adventures. The cut-back in the defence budget announced at the September meeting of the National People's Congress, to the grumbling of some of the generals, is a sign that China

probably cannot afford them.

Premier Zhao Ziyang, in one of his first interviews after formally becoming head of the Government, told Mr. Robert Muldoon, the New Zealand Prime Minister, that a withdrawal of Vietnamese troops from Kampuchea was no longer one of China's pre-conditions for talks to secure a political settlement in that country.

The Chinese are no more reconciled to the Vietnamese presence in Kampuchea than they are to the Russian occupation of Afghanistan. In the case of Kampuchea, the Chinese may well believe that in time, the Vietnamese will have to pull out. But they are not prepared to fight to get them out.

### FOREIGN POLICY DAVID HOUSEGO

Likewise they have adapted their views from insisting on the inevitability of world war to arguing for a United Front with as many nations as possible to prevent the outbreak of a further war. China's priority is to gain influence in the world through building up its economy, rather than through hefty military expenditure.

China would like closer ties with the U.S., Japan and the countries of Western Europe in the containment of Russia than any of these States are ready for. Without the fanfares that accompanied Deng Xiaoping's tour of the U.S. in early 1979, Hua Guofeng's visit to Europe, or the signing of the Treaty of Peace and Co-operation with Japan, China has been consolidating its newly developed ties with the capitalist powers it once regarded with suspicion.

It has also been seeking new friends and offering to settle old disputes. Peking proposed to India an overall settlement of their border conflict which led to war in 1962. But the Chinese found an unenthusiastic response in Delhi. It has also opened the borders of Tibet to trade with Nepal, Bhutan and states to the south.

Vice-Premier Huang Hua visited Australia and New Zealand as part of China's efforts to enlarge its ties in the Pacific. In March, he toured

South-East Asia. It is in line with China's increasing openness towards the outside world that it has joined the International Monetary Fund and the World Bank.

But the Chinese cannot easily remove the legacy of distrust with which such a vast country is viewed by its neighbours. India is apprehensive of the long-term threat of China's larger population and its increasing technological power. In South-East Asia, both Indonesia and Malaysia are worried at the appeal Peking could have for their own indigenous Chinese population and thus have tended to see Vietnam as a counter-weight.

But distrust is deepest in the Soviet Union, which is as paranoid about encirclement by a Sino-Western alliance and the pressure of China's population on its eastern territories as are the Chinese at being outflanked by the Russians.

The Russians maintain 43 divisions on the border with China, equivalent to a third of their own capability. They have enormously stepped up the activities of their Far Eastern Fleet, which now has port facilities at Cam Ranh Bay in Vietnam. These facilities give the fleet greater flexibility than when Vladivostok was its only base.

Worried at this growth of Russian influence off its shores, the Chinese have strongly resisted oil exploration by Vietnam in the disputed waters close to the Paracel and Spratly Islands.

The U.S., Japan and Western Europe have all been careful not to antagonise the Soviet Union by unnecessarily "playing the China card." Since the Russian occupation of Afghanistan, the U.S. has been more ready to sell the Chinese advanced electronic gear and military support equipment.

That policy could change if Mr. Ronald Reagan were to become the next U.S. President — a change that would horrify the Chinese, who strongly denounced his proposal to accommodate opinion in Taiwan by reviving a two-China policy.

But all three States are anxious for the sort of multi-tiered relationships with China — cultural, economic and based on mutual security — that they would expect to have with a country of China's size and history.

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# The new social contract hangs in the balance

WARSAW film-goers are packing the cinemas to watch a special newsreel featuring highlights of recent strikes in the Gdansk shipyards. It underlines sharply how much Poland has changed in recent weeks and, indeed, over the last decade.

Interspersed between shots of peaceful strikers listening on loudspeakers to negotiations between strike leader Lech Walesa and Government representatives are terrifying shots of what happened during similar strikes in the Gdansk shipyards in December, 1970 — pictures which up to now only the secret police and top party officials have seen.

The film shows the city in 1970, ringed by armoured personnel carriers and patrolled by armed troops, and fierce clashes between troops and strikers in streets full of tear gas. This summer, by contrast, Poland has gone through what can only be described as a revolution — without a shot being fired or a drop of blood spilt.

The credit for this is due to both sides — strikers and Communist Party alike. It goes to Secretary Edward Giersek and his former security boss turned first secretary, Stanislaw Kania, and union chief Lech Walesa. Both sides seem to have learnt from the bitter experience of 1970 and both appear determined that it should never happen again.

This basic agreement is the foundation of the new social contract between the Polish Communist Party and Polish society, including for the first time an organised, independent trade union movement.

It is a contract which could only exist in Poland. To a much greater degree than any other

East European country, Poland has stubbornly resisted all attempts to turn it into a copy of the totalitarian model which Moscow sought to impose on the satellites it won as the Red Army advanced across Europe at the end of World War II.

The new contract thus appears to have a solid base. But the flurry of rumours in the past few days about a trip to Moscow by Mr. Kania, the new first secretary of the Polish Communist Party, raised fresh

is being told: We know that you are obliged to rule us—but not to rule us just as you like.

This is not strictly speaking a new message from the Polish people to its rulers. But what is new is the emergence of an organised working class which has joined the pre-existing external forces of Church, independent peasantry and intellectuals to make Poland's already de facto pluralistic society richer and more articulate.

This process is still in its

The enthusiasm for the new trade unions is certainly not confined to industrial workers. Journalists, lawyers, teachers, students and many other sectors of society are also busy arguing the case for new self-managing unions of their own.

This of course has wide-ranging implications for a Communist Party which, in practice as well as theory, has always sought to maintain close control over the media, education and culture.

The relaxation of Party control over these vital areas is likely to create considerable tension in future—not to speak of apprehension in the Soviet Union and neighbouring socialist states. Grave problems also lie ahead on the economic front.

Two months of strikes, and a continuing inability to get back to full production as workers organise themselves on the factory floor, mines and shipyards, have seriously affected an already flagging economy. Economic grievances lay at the heart of the worker revolt. Higher meat prices were merely the trigger which fired long simmering anger at shortages, and low wages made worse by evidence of corruption and inefficiency at all levels.

Yet the economic concessions made by the Government in Gdansk, Silesia and other areas in order to get the workers back to work will themselves have the twin effect of reducing the working week, and injecting an estimated Zl 150bn (about \$3bn) of new purchasing power into the economy in the next 15 months.

The short term consequences of these concessions can only be



1970—rioting workers loot a foodshop.

1980—safe transport for strikers' food.

greater shortages, higher prices and even greater discontent—unless accompanied by a miraculous increase in productivity or massive increases in imports of food and other consumer items from Poland's already hard-pressed Comecon neighbours, or on credit from the West.

The Soviet Union has already stepped in with \$550m of short and medium term credits, and postponed repayment of \$280m of outstanding loans. It has already offered \$150m worth of foodstuffs and raw materials, and the equivalent of \$260m in transferable roubles.

East Germany has offered grain and other goods worth about \$150m and other Comecon countries are being asked to contribute as well. Poland's Western suppliers are also being canvassed to provide additional hard currency finance, especially for the completion of major investment projects hit by delays and spiralling costs.

These include the three major outstanding UK contracts—the Massey-Ferguson-Perkins tractor plant at Ursus, Petrocarbon Corporation PVC plant at Wloclawek and Cementation's

hotel, office and airline terminal building in Warsaw itself.

Last week the Government announced that no major investments would be started next year. The total amount allocated to investment generally would be cut by Zl 55bn next year to Zl 530bn, which is Zl 140bn lower than last year.

At the same time, the Government is pledged to step up investment in new housing, creches, and social infrastructure generally in order to keep faith with its commitments to the new unions. Clearly the funds available to industry will be severely curtailed in the immediate future, and the margin for future concessions is practically non-existent.

And yet, in spite of all this, the Party has to find some way of increasing its credibility and standing with the Polish nation and Polish workers. Something, somewhere will clearly have to give.

To its credit, the Party, or at least that section of it which is still broadly reformist rather than crassly careerist, has few illusions about the size of its problems or its ability to cope with them without a fundamental new approach to society at large. The Party had to come

to terms with the bitter truth that the development of Polish society has far outstripped its own development. Now it has to close the gap.

Implicit in the speeches and actions of Party leaders in recent weeks has been a new modesty, and willingness to listen rather than command.

Mr. Kania himself, in his speech accepting the post of First Secretary, openly doubted whether Poland needed the old-style, charismatic Party boss—the part played both by his immediate predecessors, Mr. Wladyslaw Gomulka and Mr. Edward Giersek. Instead, Mr. Kania sees his prime task as that of building up the morale and self-confidence of the Party itself.

The Party will retain its theoretical leading role and monopoly of formal political power. But the practical task of governing Poland is expected to be left increasingly in the hands of the Government. The role of Parliament is also expected to increase. Debates have already become more lively.

Late in the day the leadership is having to confront the dangerous gap which had emerged between it and the bulk of the 3m-strong Party

membership. The Party estimates that 30 per cent of the strikers in August and July were Party members.

Above all, the Party has come to terms with the fact that in the new, independent unions it has potentially either a powerful opponent or a valuable channel of communications.

In addition to the new unions, the Party also has to come to terms with its own members and address itself to the task of creating greater inner Party democracy. This is expected to be a major theme of the Central Committee plenary meeting expected this week, and the Extraordinary Party Congress scheduled for late autumn.

A whole series of concrete proposals aimed at ensuring greater internal democracy and the accountability of Party leaders to its membership are being prepared.

In essence, what all this amounts to is an attempt by the Party to return to that difficult search for a Polish way to socialism which started after the war, was brutally interrupted by Stalinism, restarted but never finished under Gomulka and Giersek and now looks more necessary than ever.

## ANTHONY ROBINSON in Warsaw looks at the problems facing the Polish Communist Party in the wake of this summer's bloodless revolution

doubts about how far the Russians will allow the reforms to go.

In the event it turned out that Mr. Kania did not leave Poland at all, but the steady evolution of the Polish situation must be deeply disturbing to the Soviet Union. The signs are therefore that Poland will feel itself walking a tightrope for some time to come.

The party itself is in a sober and chastened mood. In the last two months it has faced a working class revolt which has challenged its ideological legitimacy, its honesty and its efficiency. What has not been challenged, in deference to the Soviet Union next door and the wider geo-political dictates of the East-West balance, is the necessity for continuing Party rule.

In effect the Party leadership

early stages. Last Wednesday Mr. Walesa and other leaders of the new independent trade union umbrella organisation "Solidarnosc" formally applied for legal registration under the terms of the Gdansk Agreement signed by the Government on August 31.

Solidarnosc (Solidarity), the trade union co-ordinating body, roughly equivalent to the British TUC or the official party-controlled Central Council of Trade Unions (CRZZ).

It will co-ordinate the activities of the various regional and industrial unions now being established under its umbrella. Solidarnosc checks the credentials of the new independent unions as they seek affiliation to it, and assures that the shape of the new union structure is determined outside Party control.

## Letters to the Editor

### Consumers and the farmer

From the chairman of the Central Council for Agricultural and Horticultural Co-operation.

Sir,—It was with some disappointment that I read John Cherrington's (September 19) "Farmers at the poor end of the chain." I have always found his contrary views to be stimulating and highly pertinent.

However, the concentration he applied to the views "that modern methods of food manufacture, and distribution, seem to take more and more of the consumer's money, leaving the farmer to pick up the dregs," is an often quoted view and somewhat misleading.

As the consumer becomes more demanding in terms of "ready for the pot" products it is inevitable that post harvest processes will become more and more complex. There is no harm in this development as long as it is adding value and the consumer is prepared to pay the final price.

What matters, as I am sure John Cherrington will agree, is not the percentage of the total cake obtained by the farmer, but the size of the cake and the net on-farm return for the raw material itself, and whether the total return to the farmer is adequate to secure his investment and provide a reasonable profit.

In addition, maximising market returns hinges on our ability to produce economically that which the market requires and to process it as cost effectively as possible. The solution to our problem does not just lie in "concentrated selling on a virtual monopoly scale."

The argument that the purchasing power of the High Street is concentrating into fewer and fewer hands and therefore must be matched by equal concentration under the producer is correct, but not just in terms of bargaining power—it must be to obtain the highest degree of cost-effective market orientated production. The Milk Marketing Board is fully embarked on this vital course.

However, apart from milk, sugar and possibly cereals, most other agricultural products are far from homogenous and do not lend themselves readily to virtual monopoly selling.

What is needed, being practical, is a realisation by the farming community that the future is in their hands, and although not all co-operatives are the perfect solution there are sufficient successful examples for producers to see the need to group together to either employ professional management or form a relationship with professional managers already in the industry so that the bulk of the process can begin.

By and large, the co-operative sector handles some 10-15 per cent of the national agricultural output, which is far behind any continental comparison.

The reason for this slowness of growth is both social and economic and as each commodity comes under pressure with the end of the EEC transitional period, we must encourage producers to group together rather than rely on institutional or monopoly support.

In this context, the current moves of the AFPC with their Kingdom, Pac, United Grain Producers and others are showing the sort of practical approach that is essential.

### Unworkable block grant

From Councillor C. K. Manns

Sir,—Those of us in Local Government who have been fighting the "Block Grant" provisions of the Land and Planning (No. 2) Bill welcome the article by Mr. Pauley in the issue of Monday, September 22.

It is clearly shown that the "Block Grant" is an unworkable system if any semblance of fairness and local needs is to be maintained.

Through the columns of your paper may I urge anyone who supports or indeed does not oppose the "Block Grant" as currently proposed to read the article by Mr. Pauley very carefully. They may find that the search for limits on the spending of Local Government will in fact be more difficult and prospective rate increases even higher.

C. K. Manns, Councillor, North Wiltshire District Council, 70, Forrester Green, Colerne, Wiltshire.

### Investment in steel

From the Director, Metallurgical Plantmakers Federation

Sir,—Alan Pike's article (September 23) referred to the concern by Mr. Bill Sims and others on the effect that the excess of steel imports into the United Kingdom has on the British steelmakers. We must not however overlook the impact on those who make the plant for the steel industry.

The metallurgical plantmakers have always been major exporters of capital goods and they have responded to the downturn in the domestic market with even more vigorous export activity. But no plant building industry can survive without the effective home market and modern references which are an essential feature of the firm base from which to mount export campaigns.

New investment to support developments is essential not only to the future of the British metals industry but in turn, to those who design and make the plant.

D. A. Pocock, 7, Ludgate Broadway, EC4.

### Communications progress

From the Director, Centre for Decision Making Studies, Tavistock Institute of Human Relations

Sir,—An interesting though involuntary index of managerial simplicity can be constructed from articles and letters written by or for businessmen in a paper like yours. The half page article

on Kellogg's new communication policy (September 24) is a good example of the kind of sophisticated in its advertising communications, failed to apply quite basic notions of personnel policy to its own staff. It took a ten-week strike to make them sit up and think.

It then hit on a very simple staff communications policy that would have been pioneering stuff in the mid-1930s, and could still have been quite interesting, though hardly progressive, in the late 1940s and early 1950s.

Endless documentation over the last four decades should have bereft it of news value in 1980. Yet here you have to give up 56 column inches of your Management Page to publish an apparently startling conclusion that "within a remarkably short space of time... it has created a much better spirit."

One wonders whether you would find it necessary to devote as much space to an article addressed to accountants, which extolled the virtues of regular management as opposed to annual financial accounts. The "profession" of man-management has a long way to go.

Dr. Frank A. Keller, Belsize Lane, NW2.

### When banks lend

From Mr. L. Jackson.

Sir,—Mr. Grey's letter (September 23) having rebuked off Miss Macdonald (Runaway money supply, September 23), I wonder if it is possible to convince her with an example that banks do not normally create new money when they lend?

Consider a (simplified) situation where an overseas bank in London (bank A) seeks to lend £1m to a UK manufacturer for working capital. Bank A will obtain sterling from the market, which means that another bank (bank B) will be £1m short on its sterling book. Bank B could well be one which has a loan for £1m maturing and being repaid on that day. In that case, bank B will square its book but its company customer, in repaying the loan, will have depleted its financial resources by £1m. What has taken place is a transfer of demand for existing funds within total sterling availability on a particular day, not creation of additional sterling.

Of course, velocity of circulation comes into it, although this is not even mentioned by Miss Macdonald, but this would still apply if funds were reallocated by a monetary commission. It is the multiplier effect of transactions radiating outwards from the original dollar of credit which further complicates the task of Treasury and Government in trying to control the money supply.

As to the Commission itself—in the absence of genuine guidance, which is in a regrettably short supply—is it a State Monetary Commission, isolated from the feel of the markets, likely to blunder more often than the existing authorities in trying to determine the correct stock of money to finance total transactions at any given time? And, if Miss Macdonald proposes to dismantle the money markets and scatter London's unrivalled concentration of financial expertise and innovative skills, is it likely that a commission—possibly subject to

### The money supply

From Mr. N. Travers

Sir,—Clare Macdonald (September 26) really ought to study Bank of England statistics before blaming bankers for inflating the money supply. Bank lending may have been an inflationary force during the Barber boom, when public sector borrowing requirement increased by £4.5bn between the end of 1970 and mid-1973, bank lending climbed by £11.2bn, and M3 advanced £10.5bn.

But Chancellor Barber was much more to blame than the bankers. Competition and credit control, with its introduction of a 12.5 per cent reserve asset ratio, effectively directed the deposit banks to speculate by switching liquid and quasi-liquid assets into lending. They consequently ran down their holdings of cash, money at call and short notice, treasury and other bills, and gifts from 28.7 per cent of current and deposit accounts at the end of 1970 to 17.6 per cent in mid-1973.

At the same time they increased their advances from 53.0 per cent to 70.6 per cent of current and deposit accounts. The 17.6 per cent switch equated to bank lending totalling £3.9bn in mid-1973, or 62 per cent of the £11.2bn growth in bank lending overall. In other words, the change in banking controls directly created nearly two-thirds of bank lending growth during the boom.

Bankers then reacted to property and stockmarket debacles in 1974 by deflating money supply growth in 1975. When bank lending fell £700m, while PSBR climbed £11.1bn, the bank lending cutback helped £1m M3 growth to £2.3bn.

Bankers similarly helped mitigate the inflationary impact of Government printing presses last year, when PSBR climbed £10.4bn, but bank lending only rose £8.6bn, and M3 only advanced by £5.6bn.

The figures show that Government printed money for bankers to borrow and lend, and bankers reacted to market pressures by accelerating or braking PSBR growth. Whitehall drove and bankers went along for the ride. Miss Macdonald went on to play dangerous semantics in claiming that every bank loan creates a deposit. Bank loans only "create" deposits in the sense that bankers have to find new deposits every time they want to make new loans, and only manufacture deposits in the generally accepted sense when they are reluctant. Spent bank loans merely create debit balances—as anyone who has ever owed money, in a well known. Nicolas Travers, Birchfield Cottage, Middle Green, Slough.

## Today's Events

GENERAL  
UK Labour Party conference continues, Blackpool.

Financial Times conference on Financial Futures for European institutions, London Hilton, Park Lane, W1.

Further sections of Employment "Act in force"—secret ballots on employers' premises, determination of fairness of dismissal, qualifying period for unfair dismissal, basic award for unfair dismissal, maternity leave provisions and guarantee payments.

Mr. David Howell, Energy Secretary, is guest speaker at Council of British Manufacturers of Petroleum Equipment annual dinner, Grosvenor House, Grosvenor House, Grosvenor House, Grosvenor House.

Leonard A. Jackson, Corbis, Heathside Lane, Hindhead, Surrey.

London.

Mr. George Younger, Secretary for Scotland, officially opens new Aberdeen establishment of Richard Smith, chemical merchant.

Chloride Automotive Batteries to launch "Sealed for Life" car battery for the UK market.

Henry Moore attends the inauguration by Mr. Michael Heseltine, Environment Secretary, of his sculpture "The Arch," Kensington Gardens, London, noon.

United Internationale des Syndicats de Police Congress, Brighton (last day).

Fulmer Research Institute open day, Stoke Poges, Slough.

Prince of Wales attends Royal Gala Auction in aid of the Royal Opera House Development Appeal, Covent Garden, London.

Overseas: Sir Geoffrey Howe, Chancellor of the Exchequer, addresses full meeting of the International Monetary Fund and International Bank for Reconstruction and Development, Washington.

Duke of Edinburgh delivers Fairfield Osborn Memorial Lecture of the New York

Zoological Society, New York. OFFICIAL STATISTICS—Advance energy statistics (August).

COMPANY RESULTS—Final dividends: A. Beckman, Electronic Machine, James Halstead Holdings, B. Paradise, Interim dividends: Anchor Chemical, A. F. Bulgin, Dinkie Heel, Hiltons Footwear, J.B. Holdings, Jove Investment Trust.

COMPANY MEETINGS—Forminster, Mayfair Hotel, Berkeley Street, W. 9.30. Haslemere Estates, 4, Carlos Place, W. 12. Steinberg, Grosvenor House, W. 12. Warner Holidays, Café Royal, Regent Street, W. 12.

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## John Laing dives £3.55m but interim unchanged

THE INTENSIFICATION of the problems which have faced the construction industry in recent years and the deepening recession which is affecting much of British industry have caused pre-tax profits of John Laing, construction engineer, to tumble from £11.7m to £1.46m for the first half of 1980.

Sir Maurice Laing, the chairman, describes the results as "most unsatisfactory," but the interim dividend is being held at 1p net per 25p share. Last year, when profits before tax fell from £14.7m to £11.27m, a total of 2.97p was paid.

The board will continue to take all possible steps to improve profitability in the face of the current adverse trading climate, while maintaining the strength of the business, Sir Maurice states.

However, he says the uncertainties which apply to the remainder of the year makes it unwise to forecast the total outcome for 1980.

In the depressed UK construction market, suffering from public sector cuts and lack of confidence by the private sector, new orders are failing to match the rate of production. The group is tendering for a larger proportion of the relevant opportunities and has been successful in obtaining a reasonable share of these. But the chairman warns that "at this stage, we cannot be confident of maintaining in real terms our current level of activity through 1981."

Despite narrow margins, building contracting, which is the basis of the group's UK business, continues to be profitable, but a series of difficult civil engineering contracts has meant the necessity of further loss provisions.

The winning of overseas work is continuing to be difficult in the intensely competitive markets faced in most countries, and margins from a lower volume of work are being eroded by high financing costs.

The recession has severely affected demand for construction materials and since June 30 production has ceased at three of the group's ten Thermalite factories, while cut-backs in production have been made elsewhere.

This will reduce profits from this source for the remainder of the year and the costs of these measures will add to the charge for extraordinary items.

Planned expansion of the group's private housing has inevitably been modified to the reduction in demand, although another profitable year for this activity is assured.

Turnover, including associates, for the half year rose by 61m to £284m.

Depreciation charge for the period was up from £2.95m to £3.6m. Tax took £0.76m (£2.6m) and after minorities, attributable profits were down at £0.91m, against £2.61m. The interim dividend absorbs £538,000.

## Thomson T-Line loss deepens

REDUCED sales of touring caravans and the high level of bank interest rates are blamed for the bigger loss reported by Thomson T-Line Caravans for the first half of 1980.

On sales to external customers

reduced from £2.01m to £1.55m the company incurred a taxable loss of £126,398, compared with £22,663 for the comparable period in 1979.

The directors are omitting the interim dividend, but a final 1.75p net was paid followed by a final of 1.75p despite pre-tax losses rising to £272,000.

They say that in order to further reduce demand and match the reduced demand for the group's ten Thermalite factories, while cut-backs in production have been made elsewhere.

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## HIGHLIGHTS

Lex looks at the latest renewal of hope for an early exit in MLR despite the recent rise in U.S. interest rates. Two important companies from the building sector reported yesterday in contrasting style. Ready Mixed Cement closed its half-year figures with a 40 per cent leap in profits to over £21m, while John Laing has reported a severe setback in half-time profits. Finally, Lex considers the figures from Fosco Minsep which has achieved a narrow gain in first-half profits despite problems in the UK and the U.S. On the inside pages two Irish companies come in for comment. Jefferson Smurfit's attributable earnings have been hampered by a higher minorities charge reflecting the supportive growth from Alton Box. Waterford Glass has produced lower half-time profits and it now looks as if the company will report its first full-year profits setback in 26 years. Other comments show that Brest's profits rise is modest by historic standards. Mitchell Cotts is still trying to promote a growth image while Bunzl's recent diversification moves do not appear to have been particularly successful.

## Fosco approaches £9.5m at halfway

PRE-TAX PROFITS of Fosco Minsep, the international manufacturing group, rose from £9.23m to £9.44m in the six months to June 30, 1980. Sales rose from £11.61m to £11.76m.

The group, which has operating companies in 30 countries and which supplies specialised products and technical services, continued to make progress overall despite difficult trading conditions in certain markets—principally U.S. metallurgical and the UK generally.

Sales to the steel, foundry, construction and mining industries were ahead of the corresponding period of 1979 which included £2.5m in respect of companies subsequently sold.

The group has recently acquired Unicorn Industries, a leading manufacturer of a comprehensive range of abrasive and drilling products with operations in 19 countries.

Fosco's half-yearly figures do not include those of Unicorn, except that the amount of the interim dividend payable includes £551,000. This is the dividend payable to holders of 20.8m new ordinary shares issued to date under the offer.

Group trading profit increased from £10.33m to £11.1m and interest charged went up from £1.1m to £1.7m.

After tax up from £3.85m to £4.06m, stated earnings per 25p share are 10.7p (10.5p), and the interim dividend is unchanged at 2.55p—last year's total was 6.41p from pre-tax profits of £18.43m.

Dividends absorb £1.78m (£1.23m). Minorities accounted for £389,000, against £406,000.

Results earned outside the UK, when translated into sterling, were again adversely affected by the continuing strength of the pound. Excluding Brazil and Argentina, where devaluation reflected very high rates of inflation.

tion, reported sales and profit before tax would have been £5.9m and £0.6m higher respectively using the average exchange rates for the first half of 1979.

Lex, Back Page

## Tomatin loss after provision

HIGH INTEREST rates and the strong £ coupled with lower overseas sales cut 1980 first-half trading profit at Tomatin Distillers to £263,000, after a £340,000 stock provision this time, the malt whisky distiller was left showing a £77,000 pre-tax loss. Sales slipped from £5.82m to £5.94m.

The interim dividend is being omitted but Mr. A. P. de Boer, the chairman, says the directors would pay a final if the full-time results are better than currently envisaged and prospects for 1981 are more promising.

Last year a 1p interim and a net total of 3.5p was paid from profits of £1.1m.

Current orders for new whisky are reduced so production is substantially lower compared with 1979, the chairman says. Should the prevailing depressed conditions in the industry persist into 1981 with no improvement forecast for the year, the company will consider the value of its maturing stocks and this might give rise to a further provision of about £1m in the annual accounts.

However, it is now likely that restitutions to the whisky industry under the proposed EEC alcohol regime will be paid instead from the Community's cereal regime in 1981 and 1982. From this Tomatin would receive well in excess of £500,000.

After a tax credit of £40,000 (£249,000 charge) there was a loss of £27,000, against £230,000 surplus, for the half-year.

## Bunzl tumbles to £6m but increases interim

WITH TURNOVER down from £110.73m to £85.91m taxable profits of Bunzl Pulp and Paper dropped by £2.16m to £6.02m in the first half of 1980.

And the directors warn that results for the second six months of the year are likely to be lower than those of the first half.

Most of the benefits of the group's rationalisation programme will not be felt until next year, they say—adding that continuing operations, particularly in the UK and to a lesser extent overseas, are still facing difficult trading conditions.

However, the interim dividend is being raised from 3.5p to 4.21p net. Last time a total of 6.57p was paid from pre-tax profits of £13.28m.

Referring to the six months' results, Mr. E. G. Beaumont, chairman, says over £400,000 of the fall was accounted for by the effect of strengthening sterling on the translation of overseas companies' results.

With profits abroad expressed in local currencies modestly up on the previous year, he says, virtually the whole of the balance of the decline was accounted for by UK manufacturing operations which have been hard hit by the current recession, particularly in the second quarter.

Given these conditions, Fibrona Textile Products—faced with the collapse of its principal market, the carpet industry—has been closed and Bunzl Telecommunications Services, whose highly specialised operation does not fit well into the group's principal fields of activity, is being sold, the chairman says.

Bunzl Data Systems is ceasing its external computing activities and will revert to providing an exclusively group service and arrangements are in hand for the sale of the bureau activities.

These companies were unlikely to earn an acceptable return in the short to medium term. But for the losses of these companies profit for the first half-year would have been £5,562,000, Mr. Beaumont adds. The additional financial resources freed by these actions and the sale of Bunzl and Blach AG will be used for acquisitions and internal development.

The profit for the half-year

## DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Current dividend	Current dividend	Total last year
Aracelle Bldgs. ... int.	1.12	Nov. 21	1.12	1.12	2.86
Sidney C. Banks ... int.	3.5	—	3.5	3.5	4.5
Boustead ... int.	0.5	Jan. 2	0.48	0.48	1.25
Brent Chemicals ... int.	0.75	Nov. 24	1	1	4.5
Bunzl Pulp ... int.	4.21	Nov. 26	3.83	3.83	6.57
Jefferson Smurfit ... int.	2.81	Dec. 29	2.81	2.81	8.25
Fosco Minsep ... int.	2.86	Jan. 2	2.86	2.86	6.41
Jagall Inds. ... int.	1.53	Jan. 2	1.53	1.53	2.06
John Laing ... int.	1.5	Nov. 17	1.5	1.5	2.86
S. Lyles ... int.	3.5	Jan. 2	3.5	3.5	5.5
Mitchell Cotts ... int.	2.96	Jan. 12	2.96	2.96	3.61
R.M.C. ... int.	3.7	Dec. 1	3.35	3.35	8.25
Reyco Group ... int.	1.5	Dec. 9	1.5	1.5	3.5
Saint Piran ... int.	1	—	1.75	1.75	3.5
Thomson Caravans ... int.	1	—	1	1	3.76
Tomatin ... int.	nil	Nov. 10	1.3	1.3	4.3
Watmoughs ... int.	1.5	Nov. 10	1.5	1.5	3.5
Whitman Reeve ... int.	1.6	Nov. 12	1.6	1.6	3.5
Yorkgreen ... int.	0.25	Nov. 12	0.25	0.25	0.44

Dividends shown in pence per share net except where otherwise stated. \* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues.

was struck after a share of associates of £1.54m (£1.58m) and net interest and dividends amounting to £185,000 (£18,000). It also included the results of the now-disposed of Bunzl and Blach AG.

Tax for the six months was marginally lower, at £2.73m (£2.95m) leaving earnings per 25p share, before extraordinary items, of 11.3p (18.1p). Extraordinary items are shown as £1.24m (£24,000), credits and minorities at £33,000 (£30,000). Trading profit was down from £7.73m to £5.21m.

Extraordinary items include provision for the costs of disposal or closure of discontinued operations amounting to £1,651,000. Currency losses of £1,649,000 representing the amount by which the sterling value of the group's net assets overseas have fallen during the first half of 1980, have been shown as a deduction from reserves.

Bunzl's main activities are the manufacture of cigarette filter materials, paper and paper products, packaging materials, plastic products and non-woven textiles.

● comment With the proceeds of the Blach disposal acting as a valuable

cushion, Bunzl has at least been able to absorb the cost of expensive closure and currency translation losses without undue stress. It leaves the balance sheet in a small net cash surplus but the upheavals in the carpet backing and data bureau businesses leave something of a question mark over the success of the recent diversification effort and, in the first half, the trend toward manufacturers' own filter production in the UK has become more pronounced. The effect of this fundamental switch is hard to quantify, but it may have trimmed profits by some £800,000 and Bunzl now has to hope that the process has run its course in the UK and the growth of internationalism in the world cigarette market will not impinge on its many small overseas customers. As it is, the merchanting arm is performing its usual contraband role (it must be worth materially more than its 19 per cent profit contribution of last year) but the shares (up 1p yesterday to 108p) are presumably relying on a good acquisition in the target flexible packaging market abroad. There is little more than average support in a 9.7 per cent prospective yield if the final

## Waterford Glass profit down 11%

AS A RESULT of a 65 per cent increase from £929,000 to £1,538m in interest charges, pre-tax profits of Waterford Glass, the Irish manufacturer of lead crystal cut glassware, fell by 11 per cent from £5.11m to £4.5m in the six months to June 30, 1980. Turnover rose from £88.01m to £73.55m, an increase of 11.4 per cent.

The Board says demand for the company's crystal and china products remains buoyant, but the recession is continuing to affect results in the retail trade. Group profits for the year as a whole are not expected to reach last year's levels.

Depreciation was up from £643,000 to £732,000; tax was reduced from £1.18m to £793,000, and minorities accounted for £74,000 compared with £169,000. Stated earnings per 5p share are 1.73p (1.77p), and the net interim dividend is unchanged at 0.6p, again absorbing £1.28m—last year's total was 1.51p from pre-tax profits of £11.64m.

● comment Demand for crystal and china products continues to exceed the capacity of Waterford Glass to produce them and the group's motor distribution business at least maintained its sales in the first half. However, the contribution of the Swiss retail

division, as revealed in the minority interest attributable to House of Fraser, was cut by more than one-half. The result would have been flat pre-tax profits for the group were it not for a 65 per cent increase in the interest charge. Waterford is hoping for a revival of retail trade in the fourth-quarter but is nevertheless resigned to a slight fall in profits for the year as a whole, perhaps to IRE£m.

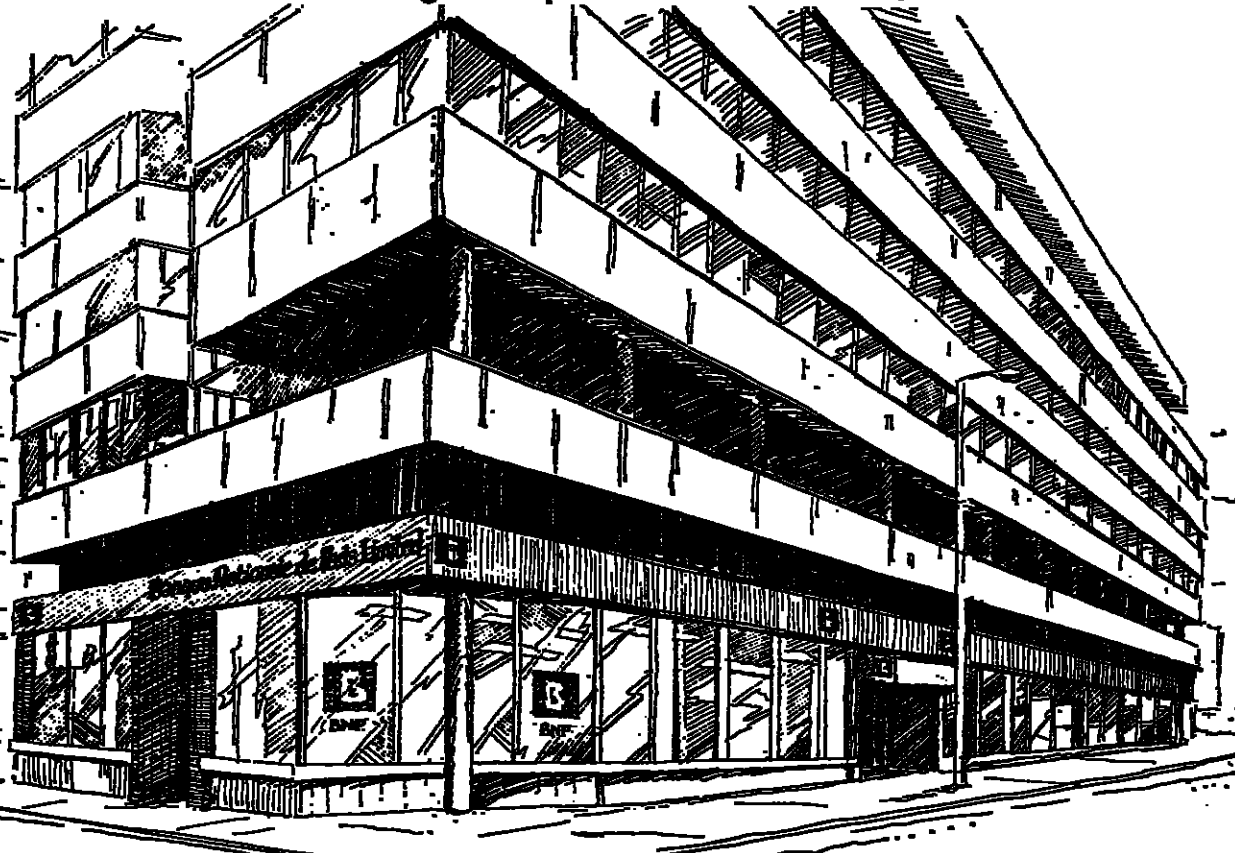
The group's first profit setback in 26 years. The shares fell 1p to 27p yesterday, near the 25p low for the year. The historic gross yield of 7 per cent provides little support but the low Irish tax charge is helpful.

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Banque Nationale de Paris Ltd is pleased to announce the opening today of its new Manchester branch.

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## Pitney Bowes at £2.77m

TAXABLE profits of Essex-based Pitney Bowes, the postage meter, mailing and business machine manufacturer, jumped by 108 per cent from £1.33m to £2.77m in the first six months of 1980.

Sales during the half year showed a 29 per cent jump to £18.01m, compared with £13.42m for the equivalent period of 1979, itself a record for the group.

However, Mr. T. J. Gligan, the chairman, says current business conditions are such that it is by no means certain that these excellent results can be maintained for the rest of the year.

But he forecasts that major product introductions during this year and those scheduled for early 1981 will consolidate the company's existing strong position in the British and European markets.

For the whole of 1979, pre-tax profits were £3.3m.

The surplus for the six months was struck after loan stock interest of £80,000 (£82,000) and interest received of £321,000 (£162,000).

Tax during the period showed an increase to £1.4m, compared with £804,000, leaving net profits up 87 per cent at £1.37m (£730,000).

Pitney Bowes whose loan stock is quoted on the Stock Exchange is a subsidiary of Pitney Bowes Inc of Stamford, Connecticut, which had a worldwide revenue of \$1.03m in 1979.

Spain	Price	+
September 30	245	—
Banco Bilbao	270	—
Banco Central	270	—
Banco Exterior	222	—
Banco Hispano	222	—
Banco Ind. Cat.	121	+1
Banco Madrid	141	—
Banco Santander	276	—
Banco Urquijo	136	—3
Banco Vizcaya	253	—
Banco Zoroaga	248	—
Dragados	111	—
Hispania Zin	112	—
Fecsa	65.2	+1.0
Gal. Precados	32	+0.5
Hidrala	65.7	—
Iberdruero	65	+0.3
Petroleos	117.5	+1.5
Petroleras	102	+4.5
Sogefia	102	—
Telefonos	63.5	—
Union Esp.	63.5	+1.0

THE NEW THROGMORTON TRUST LTD.  
Capital Loan Stock Valuation—September 30th, 1980  
The Net Asset Value per £1 of Capital Loan Stock is 237.54p calculated on Formula 2.  
Securities valued at middle market prices.

## 32% downturn for Saint Piran

PRE-TAX PROFITS of Saint Piran, the controversial tin mining and property group, fell by 32 per cent to £2.51m in the year ended March 31, 1980 following a reduction of 34 per cent shown at the interim stage. The dividend is cut from 2.5p to 2p, with a final of 1p.

Turnover rose from £20.56m to £22.43m. After all charges including an extraordinary items and exchange adjustments totalling £881,000 (£57,000 credit),

the net balance is down from £19.1m to £991,000. Earnings per 25p share are stated at 14.33p (15.52p).

The company—whose shares have been suspended at 65p since May 30—states that in view of legal and other difficulties being experienced over the group's investment in Thailand, post tax income of £248,000 from this source has been excluded from the figures in 1979-80, whereas £559,000 was included

from this source in the previous year.

In addition a provision of £700,000 has been made on this investment and forms the main part of extraordinary items, the company states.

Saint Piran—which has been under investigation by the Department of Trade for the past nine months—had its shares suspended following the failure by Gasco Investments to adhere to a Takeover Panel instruction.

## Ready Mixed Concrete Limited

### Interim Results to 30th June 1980

	First 6 months 1980 £'000	First 6 months 1979 £'000	Full Year 1979 £'000
Turnover	£384,891	£319,880	£749,577
Operating profit:			
United Kingdom	14,072	10,316	26,549
West Germany	4,998	3,126	14,333
Other countries	4,236	3,053	9,394
	23,306	17,095	50,266
Profit on disposals of properties	106	187	561
Associated companies	494	(1)	690
Interest	(2,397)	(2,076)	(4,237)
Profit before taxation	21,519	15,205	47,280
Taxation	(8,445)	(4,668)	(15,561)
Outside shareholders' interests	(2,413)	(1,544)	(6,104)
Extraordinary items	—	979	897
Profit available to shareholders	£10,661	£9,672	£26,512
Dividends per share	3.70p	3.35p	8.25p

In the first six months of 1980 improved trading conditions, arising mainly from the mild weather, prevailed generally in Northern Europe. In consequence profit before taxation increased to £21,519,000 (1979: £15,205,000). Already in the second six months of the year trading

conditions, particularly in the United Kingdom, have become more difficult. The Directors have decided to declare an interim dividend of 3.70p per share (1979: 3.35p per share) payable on 1st December, 1980 to shareholders on the register at the close of business on 30th October, 1980.

Ready Mixed Concrete Limited, RMC House, High Street, Feltham, Middlesex TW13 4HA.

Operating internationally in Austria, Belgium, France, Hong Kong, Republic of Ireland, Spain, Trinidad, United Kingdom, U.S.A. and West Germany.

THE RMC GROUP



## First half progress but Brent Chemicals cautious

end pre-tax of £3.2m would produce an earnings multiple of 21.9 on a full tax charge, pricey but justified by growth. The yield could come to 3.5 per cent on payment of 3.4p total net.

## Whatman Reeve down at halfway

**DESPITE** an increase in turnover from £5.75m to £8.61m, taxable profits of Whatman Reeve Angel, laboratory supplies group,

dropped from £245,000 to £235,000 for the first half of 1980.

After tax of £129,000 (£168,000) earnings per £25 share fell from 7.7p to 3.1p, but the interim dividend is still kept at 1.5p. Last year's final was 1.9p.

For 1979, taxable profits had fallen from £1m to £0.74m.

**KIMPHOR TO  
REPAY ITS  
8% LOAN STOCK.**

Kimphor announces that arrangements are in hand to repay the £55,605 8 per cent unsecured loan stock, 1992-97, at par. It is intended that repayments, together with accrued interest, should be effected on October 31, 1980.

**In the money market, we offer  
as many varieties as they do.**

10.



2775 Lower Lave London EC3A 8EB		Telephone 01-621 1212			
1989-90		Gross		Yield	
High	Company	Price	Change	Dv (in)	% P/E
125	40 Airtronic	48	6.1	1.7	2.4
125	40 Airtronic	22	—	1.4	9.1
125	80 Bardoni Hill	172	9.7	6.6	0.5
125	74 County Care 10.7% P/F	74	15.2	2.0	4.7
125	67 Debarco Ord	86	4.5	2.7	4.4
125	67 Debarco Ord	121	7.3	6.5	3.8
125	76 Frederick Parker	88	11.0	16.7	3.0
125	60 George Blair	92	—	3.1	2.8
125	60 George Blair	92	6.2	7.7	3.1
125	60 Jackson Group	121	7.9	4.5	9.1
125	60 Jackson Group	121	—	3.1	2.8
125	60 Robert Jenkins	310	21.3	10.1	3.3
125	75 Today	220	16.1	6.9	3.7
125	70 Twinnock Ord	115	—	—	—
125	70 Twinnock Ord	48	15.0	16.5	1.1
125	70 Twinnock Ord	31	3.0	6.6	6.9
125	70 Twinnock Holdings	48	—	—	—
125	70 Walter-Almond	240	5.7	7.7	5.5
125	70 W. S. Yates	100	12.1	5.0	3.3

Headquarters: New York. Money Market transactions include Bahrain, Chicago, Frankfurt, Hong Kong, London, Los Angeles, Madrid, Milan, New York, Panama City, Paris, Singapore, Seoul, Tokyo, Toronto, Zurich.

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## RMC climbs by over £6m

MILD WEATHER helped Ready Mixed Concrete push 1980 first half taxable profit up by £6.31m to £21.52m. But, so far, in the second six months trading conditions, particularly in the UK, have become more difficult. Mr. J. Camden, the chairman, says: "Turnover by the group, which produces materials for the construction industry, rose 238m to £383m and operating surplus reached £23.91m (£17.23m) after depreciation of £14.06m (£11.51m)."

Growth in the UK at the operating level was from £10.32m to £14.07m on sales of £196m (£160m) while in West Germany it was from £3.13m to £4.99m on £14m (£10m) sales and elsewhere from £3.65m to £4.34m on £73m (£60m).

Stated earnings per 25p came out at 13.3p (11.2p) and the net dividend, being stepped up to 3.7p (3.5p). Last time a total of 8.25p was paid, from £31.73m profit.

Profit was struck after £2.39m (£2.05m) interest and included £104,000 (£137,000) from property sales and £494,000 (£1,000) loss of associates. Available surplus emerged at £10.66m (£9.67m) before dividends costing £2.98m (£2.63m).

Trading performance in the

### BOARD MEETINGS

The following companies have notified dates of Board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are to be paid or the sub-divisions shown below are based solely on last year's timetable.

**TODAY**

Interim: Anchor Chemical, A. F. Belling, Dinkley Hill, Hiltone Footwear, J. Holdings, Jove Investment Trust, Francis Sumner.

**FUTURE DATES**

Interim: A. Beckman, Electronic Machines, James Watson.

**TODAY**

Interim: Bax Engineering, Oct. 9  
Domestic and General Trust, Oct. 16  
Finlay (John), Oct. 9  
House of Lords, Oct. 8  
Hunting Petroleum Services, Oct. 8  
Jerome (S.), Oct. 7  
Lowland Investment, Oct. 7  
Rugby Portland Cement, Oct. 13  
Securities Trust of Scotland, Oct. 15  
Trust Union, Oct. 22

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Securities Trust of Scotland, Oct. 15  
Trust Union, Oct. 22

first quarter of 1979 had been affected by severe winter weather.

Lex, Back Page

## Boustead ahead mid-year despite downturn in UK

FOLLOWING ON the chairman's comment in May that first-quarter results were in line with expectations, Boustead, investment holding company, raised pre-tax profits for the first half of 1980 from £1.19m to £1.36m, on turnover of £19.99m, against £15.77m.

The result was struck after exchange losses of £90,000 arising on conversion of overseas results, interest charges up from £121,000 to £201,000 and increased share of associates' losses of £186,000 (£24,000).

The directors say the outlook in the UK for the rest of 1980 is uncertain and difficult to anticipate the effect on the group's results. However, they are confident that the diversity of the group's operations will help compensate for the downturn in this sector.

UK industrial operations in the second quarter of 1980, by sharp reduction in demand. Results of the other UK subsidiaries were in line with expectations and, following the first quarter, the group's profits rose 11 per cent on the same period of 1979.

The Boustead Company Singapore group increased profits by around 30 per cent.

Earnings improved in Australia and New Zealand. Half-yearly earnings per 10p share slipped from 1.51p to 1.45p on a net basis, but the interim dividend is effectively lifted from 0.42p to 0.5p net.

Tax for the period was up from £550,000 to £579,000, while interest charges took £198,000 (£205,000).

### Webber ahead of budget

Webber Electric Components, in which dealings began last March, under the Stock Exchange's Rule 163(2) following a placing of 600,000 ordinary shares, was ahead of budget in the six months to end-March, 1980.

The company announces that trading has continued satisfactorily in the second half and results for the year are expected to be comfortably ahead of the prospectus forecast of £140,000 pre-tax. An interim dividend of 2.5p gross will be paid on October 31.

Webber is the UK's only major manufacturer of automatic solenoid valves.

## Beaumont Properties at £0.77m

A RISE of £113,500 to £767,000 in pre-tax profits is reported by Beaumont Properties for the half-year to March 31, 1980. Gross revenue amounted to £1.22m compared with £938,500, with property revenue contributing £1.01m against £838,000.

Property trading showed a substantial increase from £31,500 to £150,000, and quoted investment income doubled to £22,000. Associates share of the profits was virtually unchanged at £90,000 (£88,000).

The pre-tax figure is struck after interest charges up from £235,000 to £455,000.

Despite the abnormally high interest rates which have prevailed during the current financial year, Mr. J. Hugh Jones, the new chairman, says he expects results for the full year to show some improvement.

After tax up from £288,000 to £360,000, net profits came out at £407,000 compared with £367,500. Stated earnings per 25p share are 2.85p (2.50p), and as known, the interim dividend is unchanged at 1.5p net—last year's total was 4.5p from pre-tax profits of £1.27m. Dividends absorb £216,115 this time.

A RISE of £113,500 to £767,000

## Ingall at £0.4m after recovery

AFTER A fall midway from £31,000 to £91,000 taxable profits of Ingall Industries finished the year to end-June, 1980, virtually unchanged at £434,560, against £437,895.

Turnover of this light engineer and funeral furnishings manufacturer during the period from £4.67m to £4.9m.

The final dividend is increased from 1.35p to 1.53p, making 2.27p net for the year, compared with 2.06p. The increase is in line with the mid-year forecast.

Tax for the 12 months showed a reduction to £235,730 (£232,290) leaving stated earnings per 10p share of 3.71p (3.47p).

Turnover of the engineering side fell back from £1.72m to £1.53m, leaving an operating profit of £44,797 compared with £200,040. But funeral furnishings turnover increased to £3.37m (£2.95m) with profits £145,581 higher at £548,614.

The extraordinary item relates to costs net of tax in connection with the closure of a factory in Wolverhampton.

## Arncliffe down as higher interest bites

With interest charges climbing from £5,449 to £89,958, pre-tax profits of Arncliffe Holdings, the Leeds-based property developer and building contractor, have fallen from £337,554 to £158,495 in the half-year to April 30, 1980. Turnover rose from £2m to £2.48m.

Due to the incidence of stock appreciation relief, it is anticipated that no tax will be payable apart from ACT on the interim dividend.

Mr. Manny Cussins, the chairman, says the recession has adversely affected both sales and profits and this has continued into the second half. Nevertheless, he is satisfied that the group has the strength and ability to withstand present conditions and to respond to any increased demand as the economy improves.

He blames the substantial increase in interest payments on land bank, which at April 30 had increased by over 51m compared with the corresponding figure last year. The decision to increase the land bank will, he says, have a short-term effect on profits, enable the company to expand the number of sites on which it can build.

The net interim dividend is unchanged at 1.12p—last year's total was 2.65p from pre-tax profits of £355,176 (£355,922).

## Mitchell Cotts over £9m after engineering boost

British and Belgian economies. The group's companies outside South Africa will find it difficult to maintain present levels, they state, but the South African group, which represents an important element of the total, should continue to take advantage of the boom conditions in that part of the world. Further improvement is looked for from that source and the group is also hopeful that its activities in Australia will produce improved profits.

With earnings per 25p share up slightly from 6.24p to 6.57p, the dividend total is being maintained at 3.5125p net with an unchanged final of 2.555p. The dividend is the strongest financial controls throughout the group, total interest charge was reduced at £4.32m (£4.4m).

During the year, the group reached agreement with the Ugandan Government to respect its rights of nationalisation by the Amin regime in 1972. As part of this £5.9m settlement, Mitchell Cotts has accepted shares valued at £4.2m representing 49 per cent of a new company, the Toro and Mityana Tea Company, of which the Government owns 51 per cent. The group carries responsibility for management and sales.

MAINLY REFLECTING its developing international engineering activities, pre-tax profits of Mitchell Cotts Group increased 26 per cent from £7.16m to £9.02m for the year ended June 30, 1980, on turnover of £249.88m, against £266.06m. Earnings per share had risen from £2.67m to £2.85m.

A divisional analysis of the year's turnover and profits shows (in 000's)—engineering £18,650 (£25,500) and £7,985 (£14,933); transportation £119,529 (£109,617) and £3,389 (£2,985); and trading £60,281 (£69,569) and £1,265 (£2,150). Engineering contributed 63 per cent (49 per cent) of total profits, transportation 27 per cent (30 per cent) and trading 10 per cent (21 per cent).

The results have been boosted by the thriving operations in South Africa, which now include the Clifford Harris Group acquired during the year. The figures, however, do not include a full contribution from this acquisition, the full impact of which will not be felt until the end of the current year. Profits for 1979-80 from South Africa jumped from £4.39m to £5.07m. UK profits increased from £3.05m to £3.58m despite current economic problems. Results for Belgium and Australia were disappointing primarily due to record levels of interest in conditions of depressed activity. The combined result from Belgium, the Americas and Australia showed a loss of £155,000 (£264,000 profit). Profits from East and Central Africa fell from £2.41m to £1.42m.

UK profits increased from £3.05m to £3.58m despite current economic problems. Results for Belgium and Australia were disappointing primarily due to record levels of interest in conditions of depressed activity. The combined result from Belgium, the Americas and Australia showed a loss of £155,000 (£264,000 profit). Profits from East and Central Africa fell from £2.41m to £1.42m.

Although this settlement produces a considerable surplus over book values, the directors have thought it prudent not to take credit for this in the accounts at this stage.

**Comment**

Mitchell Cotts has been anxious to switch its status from an income to a growth stock but it still yields 11.3 per cent historically on an unchanged and comfortably covered dividend and the south-african transformation may take some time. The revaluation of Ugandan tea acreage could have a material impact; they group, after all, owns the largest tea factory in the world and its plantations cover 6,000 acres. But the results of the settlement will take about three or four years to arrive and of probably greater importance will be the realisation of project and process engineering contract expectations in key mining areas such as Australia and South Africa. The latter is clearly progressing well enough with the benefit of acquisitions and should make further advance this year. The rise in overall debt has probably been limited to around 3 per cent and the group reckons that the UK operations, vital element of future dividend paying capacity, have been pared back sufficiently to cope with the recession. At the same time, the quality of earnings has not been necessarily impaired by the distribution of trading activity earnings and there should be some support for the shares at 48p, down 12p yesterday, on a p/s of just under 7 taking the reported tax charge.

## APPOINTMENTS

## Beecham main Board posts

Mr. R. M. Gerber and Mr. J. W. Robb have been appointed directors of BEECHAM GROUP. Mr. Gerber is chairman of the European division of Beecham Pharmaceuticals and is responsible for the group's pharmaceuticals business in Continental Western Europe. Mr. Robb was in charge of the consumer products business in the Far East and then Latin America before being appointed managing director of Beecham Products in 1976. He has now become chairman of the division.

Mr. R. Proctor has retired as director and as company secretary of ELECRO HOLDINGS.

Mr. Jean-Claude Lemaitre, vice-president, has been appointed head of CHEMICAL BANK's Nordic and Netherlands division, in succession to Mr. David Layton, vice-president, who has become head of the London based correspondent banking group of Chemical Bank.

Mr. Sigvard Lindberg has been appointed managing director of SODIK-ASEA (Nigeria), Lagos. ASEA has a 40 per cent holding in the company.

Mr. Padraic White is to become managing director of Ireland's INDUSTRIAL DEVELOPMENT AUTHORITY (IDA) from February 19, 1981, when the resignation of the present managing director, Mr. Michael Killeen, becomes effective.

At a board meeting of HAMPSHIRE INDUSTRIES Mr. J. M. Wardle, who has been acting chairman since the death of Mr. T. Hampshire Sill, was appointed chairman. Mr. Wardle's appointment is not directly non-executive as he will act as executive chairman on a part-time basis.

Mr. Neil Brittain has been appointed a director of WAKEFIELD MANAGEMENT SERVICES.

Mr. Ken Chambers, chairman of United Agricultural Merchants and vice-chairman of BOCM Silcock, has retired after more than 41 years with UNILEVER.

Mr. E. N. J. McCrone, vice chairman of McCrone and Co., has been appointed chairman of the MCCORQUODALE management board responsible for the group's plastic, engineering, general printing and packaging interests in succession to Mr. J. A. K. Cox, who has retired. Mr. Cox has been succeeded as chairman of McCrone (Scotland) by Mr. J. O. Letton.

Following the retirement of Mr. Donald Walker, Mr. Harry Lomas has succeeded him as operations director of A. KITCHEN-D. WALKER, a member-company of the John Brown heavy machine tool division.

### Comsat switch

Mr. John A. Johnson, chairman and chief executive officer of COMSAT GENERAL CORPORATION, has retired and Mr. Richard S. Bodman has become president and chief executive officer.

Dr. Gordon Whitfield has been appointed director of technology at DIAMOND SEAMROCK EUROPE, Eccles, Manchester. He was formerly technical and planning manager of ICI's petrochemicals division.

The Secretary for Trade has appointed Dame Elizabeth Ackroyd to be chairman of the CINEMATOGRAF FILMS COUNCIL from January 1, 1981. She succeeds Mr. Allan Grant who resigns from the Council at the end of this year.

LETRESET has made the following appointments: Mr. John D. Barden is appointed group managing director. Previously he was managing director of the graphics division. Mr. Tony R. Phillips succeeds him as managing director of graphics division. Mr. Philip Vian has become group personnel director and Mr. Steve Alsford has been appointed director of European operations—graphics division.

Mr. E. W. Lamb, managing director of Blakey's Malleable Castings division of the company, and joint managing director of A.J. Metal Products, has been appointed a director of the holding company, A.I. INDUSTRIAL PRODUCTS. Mr. J. K. Warburton, formerly group finance director of Edgar Allen, Balfour, and director of subsidiary companies has been appointed finance director of the group.

Mr. Mark Cornwall-Jones has been appointed as a non-executive director of FRITCHARD SERVICES GROUP. Mr. Cornwall-Jones is deputy chairman of John Govett and Co.

Mr. M. C. Clifford, Mr. S. J. Hirst and Mr. A. G. Jarvis have been appointed directors of SEDGWICK CARGO.

Mr. W. R. Chambers, head of project advisory services, Mr. K. R. Dovey, head of shipping finance, and Mr. N. Vaskewitch, head of the acquisitions section within the corporate finance department, have been appointed to the Board of HILL SAMUEL AND CO.

Mr. Martin Bryant has been appointed general manager of the CO-OPERATIVE WHOLESALE SOCIETY'S GROCERY GROUP. Currently chief executive of the frozen food division.

Mr. Andrew Hamilton, general manager of REGA METAL PRODUCTS, of Biggleswade, has been appointed commercial director.

## NOTICE TO BONDHOLDERS

### NORSK HYDRO A/S

#### 9% Bonds due 1991

Notice is hereby given, that pursuant to paragraph 4 (d) of the trust deed US\$2,500,000 principal amount thereof has been purchased by Swiss Bank Corporation, Zurich, as purchase agent during the year of 15th September 1979 to 14th September 1980. US\$2,500,000 nominal bonds will remain outstanding after 14th September 1980.

NORSK HYDRO A/S  
by the Law Debenture Corp. Ltd.  
London as trustee

October 1980

## AIRBUS INDUSTRIE/P.T. GARUDA

### INDONESIAN AIRWAYS

An export credit amounting to U.S. dollars 151,500,000 has been signed in Paris on September 24, 1980, to finance six Airbus A 300 B4 which will be delivered by Airbus Industrie to the Indonesian National Carrier P. T. Garuda Indonesian Airways in January and February 1981.

This export credit facility is provided by a syndicate of European banks managed by Societe Generale (Agent), Dresdner Bank A.G. and Midland Bank Ltd. in association with Banque Paribas and Comptoir d'Escompte. It covers a significant part of the price of the aircraft and airframe spare parts and will have a lifetime of 10 years from respective deliveries. This export financing is structured in the form of a Note Purchase Agreement between Airbus Industrie and the syndicate of banks, by which promissory notes to be issued by P. T. Garuda Indonesian Airways to Airbus Industrie will be purchased by the banks.

### LONDON TRADED OPTIONS

	Oct.			Jan.			April		
Option	Ex. price	Closing offer	Vol.	Closing offer	Vol.	Closing offer	Vol.	Equity close	
BP	300	94	7	180	—	—	—	588p	
BP	320	94	20	86	—	94	—	—	
BP	340	94	56	—	—	—	—	—	
BP	360	94	68	38	61	54	—	—	
Com. Union	160	14	12	23	2	28	2	175p	
Com. Union	180	14	17	2	2	180	—	647p	
Coms. Gold	550	100	—	150	14	165	—	—	
Coms. Gold	600	58	17	95	6	125	—	—	
Coms. Gold	650	39	35	17	10	35	3	—	
Courtaulds	60	8 1/2	1	11	—	14	—	58p	
Courtaulds	60	2 1/2	5	6 1/2	35	8 1/2	—	—	
Courtaulds	70	3 1/2	16	5	—	—	9	—	
GEC	460	65	1	90	—	105	—	517p	
Grand Met.	160	15 1/2	26	2	15	15	—	150p	
ICI	390	6	8	23 1/2	1	30	2	347p	
ICI	410	5 1/2	32	1	—	30	3	—	
Lund Secs.	325	55	5	73	2	—	—	572p	
Lund Secs.	335	25	2	50	5	43	—	—	
Lund Secs.	350	7	10	89	2	—	—	—	
Marko & Sp.	80	14 1/2	1	17 1/2	2	23	—	103p	
Marko & Sp.	100	5	45	21 1/2	12	17	4	—	
Marig & Sp.	100	2 1/2	1	12	1	12	—	—	
Sholl	460	3	—	21	5	50	23	415p	
Totals			299	21	197				
	</								



## BIDS AND DEALS

## MINING NEWS

## Tilling expands sand interests

Thomas Tilling, the industrial holding group, has turned its attention back from the oil to this side of the Atlantic with the £12.4m purchase of two privately-owned sand quarrying companies, Hinckleys and Sevenoaks, Kent.

The two companies, which have net tangible assets of around £12 including cash and short term securities of £2.65m, will form part of Tilling, the group's minerals and construction materials subsidiary.

Tilling has paid for the companies through the issue of 4.1m of its own shares, with the remaining £5.5m in cash.

Hinckleys owns substantial deposits of high grade silica sand in Cheshire and supplies the foundry industry under the Windsor Rose Sands trade name. Tilling itself has foundry sand operations in the Midlands, the North East, and Scotland.

Sevenoaks Brickworks, which sold off its remaining brick-making activities this year, is now solely engaged in the quarrying and supply of high quality building sand from its large deposit in Kent.

Tilling said the purchase would give Tilling extended markets and security of supply of materials for its ready-mixed concrete business in south east England.

## Readicut paying up to £2m cash for Snappies

Readicut International, the rug kits and specialist textile products group, is paying up to a maximum of £2m for the business of Snappies, a leading manufacturer of kitchen products.

Snappies went into receivership in July, together with its parent company, Empress Products, because of an acute cash flow shortage, resulting from difficult trading conditions in the UK retail trade. The receiver, Mr. Michael Arnold, of Arthur Young McClelland Moores and Co., says the company trading and is understood to be making profits.

Readicut — which was one of a number of parties interested in buying the company — intends to transfer the Snappies plant from Manchester to Huddersfield where it will complement Readicut's own Readicut, a company in the same line of business as Snappies — freezer bags, bin liners, cling film covering foil and greaseproof paper products. Readicut said yesterday that the combined operation would give the group a 15 to 20 per cent share of the market for these type of kitchen products.

Readicut is paying some £1.76m cash for Snappies plus a further

## Blue Circle decision today

Blue Circle Industries, the cement group, should know today whether the Monopolies Commission has given the go-ahead for its bid for sanitary ware company Armitage Shanks.

It seems likely that Blue Circle will finally receive official approval for its offer, agreed by Armitage Shanks and a majority of shareholders which made in January though not by the Lebanese owners of 28 per cent of the Armitage shares.

But the subsequent rise in Blue Circle's share price would mean that the bid for Armitage would, on the original terms, value the company at over £38.5m against the £33m obtained when the surprise reference to the Monopolies Commission was made at the end of February. So Blue Circle may well want to reconsider the bid terms.

Blue Circle's shares then stood at 34½p. Yesterday, the price was 34½p, down 4p on the day. Those of Armitage gained 2p yesterday to 108p; when the monopolies reference was announced, they lost 24p in a day to 77p.

**BIT IN £12.6M PROPERTY SALES**

Seven properties have been sold by British Investment Trust in two deals worth a total of £12.63m. A portfolio of six of the properties were acquired by

## Gold Fields still aims to beat inflation

BY KENNETH MARSTON, MINING EDITOR

"WE WERE again able to reach rates of growth of earnings and dividends that substantially out-paced inflation. We intend to continue this performance," so says Lord Eryll and Mr. Rudolph Agnew, respectively chairman and chief executive of London's Consolidated Gold Fields in the annual report for the year to June 30.

In the past year the group's important South African gold interests — they include a 19 per cent stake in West Driefontein which has so far produced over 1,500 tonnes of gold, more than two years' total annual South African output at current rates — contributed over half the total net profit. But all the other major sectors played their part in the second earnings.

This year the UK, Australian and North American interests look like earnings their keep but, with world winds of recession blowing they cannot be expected to break any records. So gold

will again be the major factor in the group's confidence.

Looking further ahead, Gold Fields intends to continue to follow a policy of investing in resources which it feels may become relatively scarce in due course, even if such resources are unfashionable at the moment. It cites the case of building aggregates which were far from scarce ten years ago and which have provided a good income for Gold Fields in more recent times.

The main focus of the group's current exploration is gold with important secondary targets being silver, tin, coal and certain base metals. Whether these fit in with the definition of future security is a moot point. But the group also intends to invest some of its financial resources in further strategic acquisitions which will strengthen our future ability to achieve real earnings growth.

At the moment the Gold Fields has no plans to call upon shareholders for further funds, even though these investors now include the well-breeched Anglo American Corporation group with a holding of some 25 per cent.

Gold Fields shares the view that the Anglo camp is prepared to go along with its investment and will avoid the temptation to influence policy. This is not to say, however, that Anglo will not offer new business opportunities.

Gold Fields has good reason to feel that it will weather the present economic storms as well as, or better than, most companies. For this reason the modest dividend yield of 5 per cent is justified.

But it is the group's future earnings prospects that will count and in this respect the young Black Mountain base metal operation with its expansion potential in South Africa's arid north-west Cape could be very important.

The Gold Fields' annual meeting will be held at the Dorchester Hotel in London at 11.30 am on November 12.

## Impala Platinum is cautious

A CAUTIOUS line is taken on platinum by Mr. Ted Pavitt, chairman of the South African General Mining Union Corporation group's Impala Platinum, who succeeds, as chairman, Mr. Ian Greig. He points to the relatively depressed state of major platinum customers, the U.S. automobile industry and the Japanese jewellery industry.

But he still expects Impala's results for the current year to show "a small improvement" over the record R112.2m

(£66.2m) earned in the year to June 30. Mr. Pavitt confirms earlier reports in this column that Impala's platinum production for the current year could reach 95,000 ozs compared with 87,000 ozs in 1979-80.

Impala, in conjunction with Canada's Sherritt Gordon Mines, is shortly to start work on the construction at Springs, South Africa, of a plant for the recovery of cobalt metal. Electrification of the mine

year at £18m. Over 40 per cent of these payments represented linked bonds, the remainder annuities and guaranteed bonds. The company expressed disappointment in this decline which was indicative of the volatile nature of this sector of its business.

On the consolidated life assurance fund, premium income, including annuity considerations, rose marginally to £31.5m and investment income by just over 5 per cent to £23.9m. Claims and annuity payments were nearly 58m lower at £28.5m and the net gain to the fund for the year was £4.4m. However, after allowing for the fall in value of investments to reflect higher interest rates at the year-end, the fund amounted to £27.7m at the end of the year against £23.4m at the beginning.

The growth in the company's development is indicated by the increase in the proportion of linked life fund. This now stands at 33 per cent against 29 per cent at the end of the previous year and 23 per cent two years ago.

## Two New York property deals by Crouch Grp.

At the annual meeting of Crouch Group, the international property development and construction group, Mr. Ronald Clempson, the chairman, gave shareholders details of the sale by its overseas subsidiary of two office properties in New York which had made "very satisfactory profits."

The first was the sale of a partly occupied office block in Central Manhattan, for \$4.2m. The property had only recently been acquired by the group's overseas subsidiary of \$1.5m and it had been the intention to obtain possession and refurbish it for subsequent re-sale, said Mr. Clempson.

"Whilst not normally being short-term dealing opportunities, we became aware of a considerable amount of interest from other parties in the block and felt that the opportunity of making a satisfactory profit should be taken," he added.

Members were also told that the overseas subsidiary had formally contracted to sell its office development at Walden Lane in New York for \$7m. This had been acquired some 18 months ago for \$4.1m and, allowing for the cost of refurbishment, should show a good profit for the company in excess of \$2m.

Mr. Clempson said both these transactions were due for completion in November and it was intended that the resultant funds be used to continue the activities in the North American property market.

## Hill Samuel Life new business

A variable new business pattern for the year to March 31, 1980 is reported by Hill Samuel Life Assurance, a member of the Hill Samuel Group.

New annual premiums improved by over one-third to \$4.4m, of which over three-quarters was investment linked business. One-fifth of new annual premiums were for individual pensions business, and the remainder of the linked business was split equally between the company's Fortune Plan and its Higher Investment Plan.

The new business development during the year was in line with the company's planned policy of expansion, with concentration on the growth of investment-linked regular premium business.

However, single premium business and annuity payments were one-third down on the

## East Rand Proprietary Mines Limited ("ERPM")

(Incorporated in the Republic of South Africa)  
A Member of the Barlow Rand GroupRESULT OF GENERAL MEETING  
TERMS OF RIGHTS ISSUE OF SHARES WITH DETACHABLE  
OPTIONS AND SALIENT DATES  
LISTINGS OF LETTERS OF ALLOCATION, NEW SHARES  
AND DETACHABLE OPTIONS

It was announced on 15 August 1980 that the directors of ERPM proposed that a rights issue of shares with detachable options be made by ERPM. Accordingly, a general meeting of the members of ERPM was held on 29 September 1980 and a special resolution increasing the authorised share capital of ERPM from R4 000 000, divided into 4 000 000 shares of R1 each, to R6 000 000, divided into 6 000 000 shares of R1 each, by the creation of 2 000 000 new shares of R1 each, was passed by the requisite majority at the meeting and registered by the South African Registrar of Companies.

ERPM intends to raise R47 520 000 by the issue and allotment of 1 584 000 shares of R1 each at a price of R30 per share.

Attached to the new shares will be 396 000 detachable options to subscribe for shares in ERPM on either 3 January 1981, 2 January 1984 or 2 January 1985. The exercise of these detachable options will provide an additional R15 840 000 for a total new capital subscription of R63 360 000.

The new shares and options to be issued in terms of the rights issue will be offered to members of ERPM who are registered as such at the close of business on Friday, 3 October 1980 and to holders of share warrants to bearer on the basis of 10 linked units for every 100 shares held. Renounceable (nil paid) letters of allocation will be sent to registered members in respect of linked units.

Each linked unit will consist of:

- (a) the right to subscribe for 4 shares of R1 each in ERPM at a price of R30 per share; and
- (b) attached to such shares 1 option to subscribe for one share of R1 in ERPM at a price of R40 on either 3 January 1981, 2 January 1984 or 2 January 1985.

This option becomes detachable on 30 October 1980.

The offer will open on Thursday, 9 October 1980 and close in Johannesburg at 16h30 hours and in London at 14h30 on Friday, 31 October 1980.

The salient dates of the rights issue are as follows:

Last day to register to participate in the rights issue  
Listing of renounceable (nil paid) letters of allocation in Johannesburg and (nil paid) linked units in London commences  
OFFER OPENS  
Last day for trading in letters of allocation in Johannesburg and (nil paid) linked units in London  
Last day for splitting letters of allocation —

In London  
In Johannesburg  
Listing of new shares commences  
Listing of options commences  
OFFER CLOSES —

In London 14h30  
In Johannesburg 16h30  
Share and option certificates mailed to members  
First option exercise date  
Second option exercise date  
Final option exercise date

The Johannesburg Stock Exchange has granted listings, and an application for listings has been made to The Stock Exchange, London, for:

1. The renounceable (nil paid) letters of allocation in respect of 396 000 linked units from Monday, 6 October 1980 to Wednesday, 29 October 1980 (both days inclusive);
2. 1 584 000 new shares of R1 each, fully paid, commencing on Thursday, 30 October 1980; and
3. 396 000 detachable options commencing on Thursday, 30 October 1980.

Full details of the rights issue of shares with detachable options are contained in the circular which will be mailed on 9 October 1980 to all registered members of ERPM entitled to participate in the rights issue.

Holders of share warrants to bearer will be advised in an announcement to be advertised in the press in the United Kingdom and France on or about 9 October 1980 of the procedures they should follow in order to exercise their rights.

The issue is being underwritten by Transvaal Consolidated Land and Exploration Company Limited and Barclays National Merchant Bank Limited.

The offer documents will not be registered with the Securities and Exchange Commission, Washington, and accordingly the offer will not be open for acceptance by persons with registered addresses in the United States of America. The rights which are thus not available for acceptance by such persons will, if possible, be sold on either The Johannesburg Stock Exchange or The Stock Exchange, London, during the nil paid dealing period for the offer by Laurence, Prust & Co. acting for the account of these members. If it is not possible to sell the rights, no distribution will be made to them. The amount realised (after deduction of all costs and expenses of the sale) will be converted as soon as possible into United States currency at the then prevailing rate of exchange, and drafts in satisfaction of the proceeds due to members resident in the United States, pre rata to their holdings in ERPM, will be forwarded to them at their registered addresses as soon as possible thereafter.

Johannesburg  
Barclays National Merchant Bank Limited  
(Registered Merchant Bank)

1 October 1980

## IMPALA PLATINUM HOLDINGS LIMITED

(Incorporated in the Republic of South Africa)

## Best profits and dividends in the history of the Group

## STATEMENT BY THE CHAIRMAN, MR E PAVITT

## Operating Results

Thanks to record levels of production, to the higher prices obtained for most of the metals we sold and to the high level of these prices at the year end, profits and dividends for the year ended June 30, 1980 were the best in the history of the Impala Group.

The consolidated profit, before providing for lease consideration and taxation, increased for 1980 from R86,923,000 to R207,638,000. Provision for lease consideration and taxation totalled R88,438,000 so that the income attributable to shareholders was R119,200,000 or 207 cents per share (1979: R70,654,000 or 123 cents per share).

An amount of R59,000,000 was transferred to the reserve for expenditure on mining assets. Dividends declared increased from 34 cents to 100 cents per share and absorbed R57,650,000.

## Market

The main feature of the platinum market during the year under review was the tremendous upsurge in prices on the free market and on the New York Mercantile Exchange (Nymex) futures market as a result of massive and sustained investment/speculative buying. This carried the free market price of platinum to a record "high" of \$1,047 per ounce on March 5, 1980 as against a "low" of \$370 in August 1979. Inevitably in such markets there have been wild fluctuations in prices with the platinum price moving upwards or downwards by over \$100 per ounce in a matter of days.

In recent weeks there has been some semblance of stability in the free market. However, this could change overnight because these prices are no longer related to the producer price of platinum or to the realities of the industrial, as opposed to speculative, supply/demand situation. Instead, they reflect fears of continuing inflation, nervousness about the situation in the Middle East, Afghanistan and South East Asia and the future course of oil supplies and oil prices. As these considerations exercise considerable influence on the gold price it is not

surprising that, in recent months, the price of platinum on the free market has tended to follow upward and downward movements in the gold price.

The present depressed state of the US automobile industry has been widely publicised. Inevitably this and certain waivers granted by the Environmental Protection Agency against compliance with the more rigorous emission standards for the 1981 model year cars resulted in a marked reduction in demand by that industry for platinum group metals in the second half of the year under review. In Japan, the high and widely fluctuating prices on the free market, to which I have already referred, sharply checked demand for platinum for jewellery. Consumption in certain other sectors, notably the glass and glassfiber industries in the USA has already been affected by the business recession there.

## Operations at the mines and refineries

Work on the expansion programme is proceeding satisfactorily. On September 3, 1980 His Excellency, President L.M. Mangope, President of Bophuthatswana, formally commissioned Nos 17, 18 and 19 Mills in the presence of members of his Cabinet and senior officials of the Bophuthatswana Government as well as a representative assembly of senior executives and officials of the General Mining Union Corporation Group.

Subject to the necessary labour, both skilled and unskilled, being available and to no unforeseen interruptions of operations, platinum production for the current financial year ending June 30, 1981 could reach 975,000 ounces.

As stated in the preliminary announcement of August 18, 1980, following an in-depth study by the Company's engineers in conjunction with Sherritt Gordon Mines Limited of Canada, work is due to start shortly on the construction of a plant for the recovery of cobalt metal.

In addition, as insurance against interruption of operations through a shortage of

diesel fuel and because this should lead to slightly lower operating costs, work has begun on the first stage of electrification of the 55 kilometre surface rail system which brings ore from the various shafts on the four mines to the central concentrator at Mineral Processes. The cost of this programme is expected to be of the order of R10.2 million spread over two years.

Capital expenditure during the current financial year ending June 30, 1981, including provision for these two new items, is expected to be of the order of R40,000,000.

## Future Outlook

At present we expect that the results for the current financial year will show a small improvement over those for the year just past. However, these expectations could prove to be wide of the mark should there be a further deterioration in demand for the metals we produce as a result of the present recession in the USA and Europe. Our business would also be adversely affected should there be substantial selling into the market of platinum at present in the hands of investors or speculators.

## Mr Ian Greig

Having reached the age limit for full-time executives in the Union Corporation Group, Mr Greig resigned as Chairman of the Company with effect from August 19 of this year, though, I am glad to say, he remains a Director of the Company and we shall continue to have the benefit of his services as a consultant. He had been Chairman of the Company for seven and a half years, a period which saw a major expansion in the size and scale of the Company's operations and its market penetration.

Johannesburg  
September 17, 1980

Gencor  
Group

FIDELITY PACIFIC FUND S.A.  
INCORPORATED UNDER THE LAWS OF PANAMANotice of Annual General Meeting of Shareholders  
October 16, 1980

Please take notice that the Annual General Meeting of Shareholders of Fidelity Pacific Fund S.A. (the "Corporation") will take place at 2:00 P.M. at the Corporation's Principal Office, Overbridge Building, Pitts Bay Road, Pembroke, Bermuda, on October 16, 1980.

The following matters are on the agenda for this Meeting:

1. Election of Directors. The Chairman of the Board of Directors has proposed the re-election of the eight existing directors.
2. Review of the balance sheet and profit and loss statement for the fiscal year ended May 31, 1980.
3. Ratification of the actions taken by the Directors since the previous Annual General Meeting.
4. Ratification of the actions taken by the Investment Manager since the previous Annual General Meeting.
5. Consideration of such other business as may properly come before the meeting.

Holders of registered shares may vote by proxy by mailing a form of Registered Shareholder's Proxy obtained from the

Corporation's Principal Office in Pembroke, Bermuda, or from the companies listed below, to the Corporation at the following address:

Fidelity Pacific Fund S.A.  
P.O. Box 670  
Hamilton 5, Bermuda

Holder of bearer shares may vote by proxy by mailing a form of Certificate of Deposit and a form of Bearer Shareholder's Proxy obtained from the Corporation's Principal Office in Pembroke, Bermuda, or from the companies listed below, to the Corporation at P.O. Box 670, Hamilton 5, Bermuda. Alternatively, holders of bearer shares wishing to exercise their rights personally at the Meeting may deposit with the Corporation the certificates for their shares, or a Certificate of Deposit therefor prior to the Meeting.

All Proxies (and Certificates of Deposit issued to bearer shareholders) must be received by the Corporation not later than 2:00 P.M. on October 16, 1980, in order to be effective at the Meeting.

By Order of the Board of Directors  
Charles T.M. Collis  
Secretary

Rowe and Pitman  
1st Floor, City-Gate House  
39-45 Finsbury Square  
London EC2A 1JA, England

Bank Julius Bar & Company  
Bahnhofstrasse 36  
8022 Zurich, Switzerland

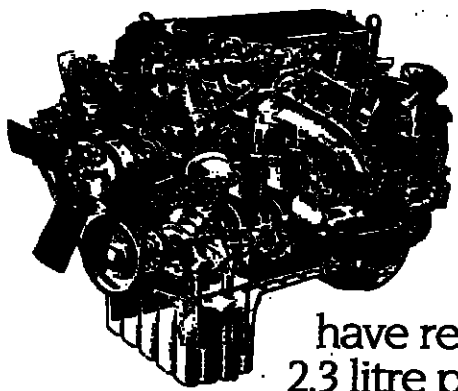
The Bank of Bermuda Limited  
Front Street  
Hamilton 5-24, Bermuda

Julius Baer International Limited  
3 Lombard Street  
London EC3V 9ER, England

Kreditbank S.A. Luxembourg  
43, Boulevard Royal  
Luxembourg



# APART FROM MORE POWER AND LESS CONSUMPTION, IT'S EXACTLY THE SAME MERCEDES.



To recognize the improvements, you have to open the bonnet.

Mercedes-Benz have replaced their existing 2.3 litre petrol engines with a completely new 2.3 litre petrol engine.

To recognize the improvements it now makes, you just have to open the throttle.

## **MORE THRUST: LESS THIRST**

The new fuel-injected engine develops up to 25% more power.

Yet consumes up to 17% less fuel.

In the Mercedes-Benz 230E Saloon or 230 CE Coupé this provides a top speed of 112 mph and at least 33.6 mpg\* at 56 mph.

Improved torque means that even at low to medium urban speeds, the

new engine accelerates more smoothly and powerfully. Fewer gear changes are required.

## **SAVING MORE THAN FUEL**

Absolutely nothing new goes into a Mercedes-Benz until it is proved capable of functioning reliably over many years.

In the case of the new engine, this meant an arduous testing programme of 1,400,000 miles.

And this new Mercedes-Benz engine needs so little attention, the service interval has been extended to 12,000 miles.

## **WHY CHANGE A PERFECTLY GOOD ENGINE?**

In a Mercedes-Benz, no single feature is over-emphasised at the expense of other features. Braking efficiency is considered just as important as top speed.

Protection against collision as important as protection in a collision.

Driver alertness as important as driver comfort. Under-stressing an engine is just as important as extracting optimum power from it.

Boosting the power and economy of the existing 2.3 litre 4-cylinder engine would have been breaking this golden rule.

New stresses would have been introduced and these would have adversely affected its reliability.

The demands and technology of the 1980s produced the only answer: a completely new engine with a completely new gearbox to match the efficiency of the new power plant.

It may have been cheaper to 'tweak' the existing 4-cylinder engine at the expense of reliability and fuel economy.

It certainly would have been easier.

But then, 'easy' is not a word you'll find in the vocabulary of a Mercedes-Benz engineer.



MERCEDES-BENZ. ENGINEERED LIKE NO OTHER CAR IN THE WORLD.

\*Official Fuel Consumption Figures (Manual Gearbox)  
230 E Simulated urban driving 20.5 mpg (11.5 litres/100 KM) Constant 56 mph 33.6 mpg (15.4 litres/100 KM) Constant 75 mph 26.6 mpg (10.6 litres/100 KM)  
230 CE Simulated urban driving 20.5 mpg (11.5 litres/100 KM) Constant 56 mph 33.6 mpg (15.4 litres/100 KM) Constant 75 mph 26.6 mpg (10.6 litres/100 KM)

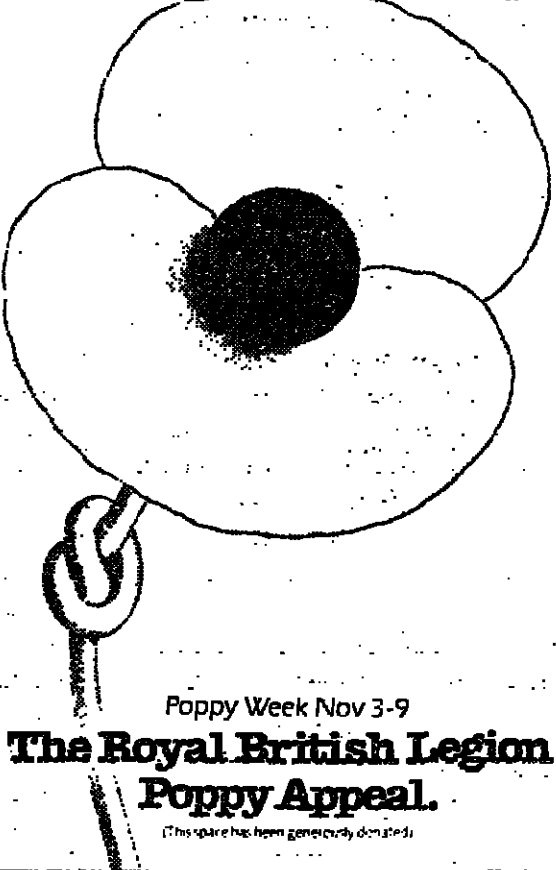






# Please don't forget.

Give generously.



Companies and Markets

## INTERNATIONAL COMPANIES and FINANCE

## INTERNATIONAL HARVESTER

## A Spanish springboard for the eighties

BY ROBERT GRAHAM IN MADRID

INTERNATIONAL Harvester's commitment this week to invest up to \$250m over the next five years in Spain has provided the Spanish state holding company, INI, with a much needed boost to morale.

Having been badly rebuffed in trying to integrate the Spanish car producer, Seat, with Fiat of Italy, INI has now succeeded in tying up an iron-clad agreement to integrate its heavy vehicle producer, Enasa, with the U.S. group.

Sr. Jose Miguel de la Riva, INI president, said that there would be no repetition of the Fiat situation. INI has encouraged Harvester to choose Spain as a central plank in its development strategy for the 1980s. As a result, Harvester's overall investment could even-

tually prove more substantial than that indicated. The deal, signed on Monday, has three principal aspects—Harvester's involvement in Enasa, the establishment of an engine plant plus a separate company for its operation, and the initiation in Spain of tractor production by Harvester.

Harvester will acquire 35 per cent of Enasa, which is Spain's leading producer of heavy and medium trucks. INI at present owns 91 per cent of Enasa, which until 1972 was 25 per cent owned by BL of the UK. Harvester will pay for this shareholding by subscribing to a series of capital increases in Enasa which over the next five years will total Pta 25bn (\$357m).

By taking a minority stake in Enasa Harvester allows INI to shoulder the burden of Enasa's losses over the next three years while the company is extensively restructured. Harvester intends to eventually become a majority shareholder and has the option to do this after three years.

During this period INI will effectively absorb the bulk of Enasa's losses. Harvester will be responsible solely for losses arising from new investment—not previous management decisions.

Enasa's losses this year are expected to be Pta 8.5bn (\$121m) and given the current depressed state of trading losses will persist through 1981. Harvester, which will effectively manage Enasa, has imposed some tough terms on the com-

pany's 11,700 labour force. Written into the agreement are conditions on substantial layoffs over the next three years and the right to move labour within and outside plants.

The problem of Enasa's excess labour has been one of the main headaches in INI's efforts to find an international partner. Companies which inspected Enasa, and there were many, concluded that at least one-third of the labour force was surplus and this presented insuperable difficulties.

Harvester overcame this by proposing the establishment of an engine plant, owned 65/35 by Harvester—INI, which would re-employ the bulk of Enasa's excess workforce. The rationale for the deal is that Harvester needs to estab-

lish as soon as possible a new engine producing facility, since by 1982 it fears it will be unable to satisfy customer demand.

For its part INI needs to integrate Enasa with a solid multinational to assure it a long-term future. As a purely Spanish company Enasa's prospects were doubtful.

Harvester plans to assemble more than 80,000 Series 400 diesel engines annually. Most of this production will be for export, mainly to the U.S. It will also modify and improve Enasa's own 12-litre diesel engine.

At the same time Harvester will make an important commitment to produce tractors in Spain via Enasa. This involves the purchase of a tractor licence from Talbot (which in turn acquired the licence from the

former Baccalossi company). Harvester intends to produce at Enasa's Barcelona plant small tractors geared to the domestic market and export. Production of up to 8,000 units is expected to begin in 1983.

This investment in tractor production will account for an important slice of Harvester's planned spending in Spain. Overall INI-Harvester investment over the next five years will amount to Pta 39bn (\$55m) of which the engine plant will absorb \$20m.

It is believed that Harvester still has some important doubts over the deal. The major uncertainty centres on Enasa's ability to reduce its losses. However, the U.S. group appears determined to push ahead with its investment.

## Half-year results at BIC show sharp fall in margins

BY OUR PARIS STAFF

WORLDWIDE NET profits of the French-based BIC group, manufacturer of throwaway pens, razors and cigarette lighters, fell by 3 per cent in the first six months of this year, from FFf 110.8m to FFf 107.3m (\$25.51m).

The results show a slight slump in margins during the six-month period, given an increase in sales from FFf 3bn to FFf 1.6bn (\$380.6m). However, the tax charge also went up from FFf 66.4m to FFf 69.8m after the return to profitability of the group's Doreco subsidiary, which had

earlier escaped tax because of losses in 1979.

Despite this decline in the consolidated results, Société BIC, the French parent company, increased net after-tax profits to FFf 38.5m compared with FFf 33.2m in the first six months of 1979. Turnover went up by 11 per cent to FFf 75.5m, and dividend receipts from its affiliate companies rose from FFf 7.8m to FFf 9.5m.

Shareholders are to benefit from this improvement through a free scrip issue of one share for five in early October. These shares will enjoy rights from the beginning of the year.

## AGA to sell part of Pharos

By Westley Christner in Stockholm

AGA, the Swedish industrial and heat engineering group, is to sell off part of its Pharos subsidiary in return for SKr 13.8m (\$3.3m) of shareholders' money.

Formed earlier this year from nine companies within the AGA group, Pharos is to be listed on the Stockholm Bourse as a separate company from next January. Two-fifths of its shares are to be offered to AGA shareholders on a one-for-10 basis at SKr 50 each.

The issue will be used to bolster Pharos's financial resources. AGA will retain a controlling 60 per cent shareholding in the company.

With the issue, Pharos will increase its share capital to SKr 85.8m (\$20.5m) from SKr 51m. Mr. Bertil Knutson, Pharos's managing director, said: "With today's inflation level, the goal is for every industrial company to have a yield of at least 15 per cent on capital employed. We expect to reach this target with net earnings corresponding to between 10 per cent and 12 per cent of the total turnover."

For 1980, Mr. Knutson predicts that Pharos will increase its operating income by nearly 40 per cent, with net earnings of SKr 28m. Turnover is expected to reach SKr 35m this year, and SKr 40m in 1981, when net earnings are forecast at SKr 45m. Between 1981 and 1983 the company expects to hold an annual earnings growth rate of 15 per cent.

## Manufrance plan gains support

BY TERRY DODSWORTH IN PARIS

A VIRTUALLY unknown Bordeaux-based businessman, M. Jean-Claude Dumas, has emerged at the eleventh-hour with what appears to be an acceptable rescue plan for Manufrance, the failing French industry group on the point of bankruptcy.

M. Dumas's proposals, which involve injecting FFf 300m of new funds, raised from a group of Swiss bankers, have already won the approval of the company's shareholders.

They were also greeted favourably yesterday by the president of the commercial tribunal at Saint-Etienne, where Manufrance is based, although the court is demanding further clarification from the banks, who have not yet been named.

A solution to the Manufrance saga would be clearly welcomed by the Government, as France prepares for the presidential elections in spring next year. Although M. Raymond Barre, the Prime Minister, was evidently prepared to write off the group, it has a significance out

of all proportion to its size of about 2,000 workers.

This is partly because the effort to keep it alive has become a rallying point for the Left, and partly because of its balanced position in French industry and commerce as one of the country's main mail order houses, a producer of sporting guns, and publisher of the sporting paper, Chasseur Français.

The strength of M. Dumas's plans, compared with the previous rescue projects from the innumerable failed chairmen of the group, is that he has managed to raise a sufficiently large amount of money to give the company adequate working capital for the medium-term. He claims that Manufrance can now manage without the FFf 150m, which the Government had been prepared to advance on certain conditions.

Given these funds and a new management in which the Swiss shareholders will take a leading part, M. Dumas says that Manufrance should be back in

profit in 1983, with the possibility of a turnaround in 1982. This year, however, the company will suffer heavy losses (it has been reported to be losing about FFf 12m (\$2.9m) a month), and it will run up a further deficit in 1981.

Some shareholders last night were hinting at opposition to the scheme on the grounds that the transfer of capital from the old Manufrance, for FFf 100m, heavily undervalued the company, particularly its property assets.

However, M. Dumas appears to have won the support of M. Joseph Sanguedolce, the Communist mayor of Saint-Etienne, who called on all shareholders to support "this excellent plan," which meant that Manufrance would stay in the city, without any redundancies.

M. Sanguedolce's support is crucial, because the Saint-Etienne local authority owns 30 per cent of Manufrance and has put itself in the forefront of the battle to keep it alive, making and breaking a number of chairmen in the process.

## Bond Corporation lifts dividend

BY JAMES FORTH IN SYDNEY

BOND CORPORATION, the flagship of the group of companies controlled by Mr. Alan Bond, the Perth businessman, yesterday disclosed capital profits of A\$64m (U.S.\$75m), principally from forced sales of share holding in the natural gas producer, Santos.

In addition Bond, which in 1974 came close to foundering following the collapse of the property boom, disclosed that its investment portfolio is currently valued on the sharemarket at A\$178m, or A\$68m more than book value.

Actual trading results for the year ended June show a

rise in net earnings to A\$63m from A\$25.5m, which is allowing the company to lift its dividend from 3.75 cents a share to 7.5 cents. Capital was increased last year by a one-for-three scrip issue.

Bond's portfolio mainly represents the company's remaining interests in Santos and two other partners in the Cooper Basin gas and liquids fields, which supply Sydney and Adelaide with natural gas, reef oil and basin oil.

Other holdings include a 40 per cent stake in Endeavour Resources, a member of the Bond group, and 19 per cent

of Pacific Copper Exploration. On top of the profits from Santos, Endeavour is today due in Sydney to finalise the sale of its 44 per cent stake in the New South Wales coal group, White Industries, for A\$80m.

Bond acquired a 37.5 per cent stake in Santos in mid-1978 for A\$36m. It was forced by the South Australian Government to reduce its stake to 15 per cent.

Asset backing of Bond shares is stated as A\$2.72 a share. This value does not take into account the increase over book value of the investment portfolio.

## Swiss Renault to raise SwFr 80m

By Our Financial Staff

RENAULT HOLDING, the Swiss arm of the French motor group, is to tap the Zurich capital market for SwFr 80m (\$48m).

The company is to float a ten-year bond under aegis of a consortium led by Union Bank of Switzerland. Proceeds will be used to help finance the French group's commercial and industrial operations outside France.

The bond will carry a coupon of 6 per cent and be priced at 100. Subscriptions close on October 10.

Gelliner, a Swiss engineering and metal construction company, has acquired a minority stake in the Nigerian company, Armeco Structural Steel Works, and taken over responsibility for commercial and technical management.

Another Swiss group, UTC International, already has a stake in Armeco, which operates three plants and employs some 500 persons.

Gelliner hopes to expand its operations in Nigeria and generally build up its contracting work in West Africa.

9 Nations, the U.S. energy group with interests in transport and property, is to list its shares in Switzerland from October 7.

The company confirms that its earnings will roughly double for 1980—to more than \$200m—compared with the \$111m achieved for 1979.

The fuel price had risen from 70.5 cents (U.S.) per gallon in 1979 to 135 cents this year. Each cent rise per gallon meant a cost of \$1.35m a year for Olympic Mr. Koutalides added.

AP-DJ

## Interim profit advance for Boustead Berhad

BY WONG SULONG IN KUALA LUMPUR

BOUSTEAD HOLDINGS Berhad has reported a 35.6 per cent increase in its interim pre-tax profit for the six months ended June, to 11.8m Ringgit (U.S.\$ 5.5m), from 8.7m Ringgit.

A large part of the earnings came from its plantation subsidiaries, the profitability of which rose by 30 per cent. The harvest had been excellent, it was said, and prices obtained good.

The group said its trading and distributing subsidiaries, Boustead Trading Sdn. Bhd. and Riche Monde made a very good start by doubling profits, while its shipping operations had also been "quite outstanding."

However, its associate, Holiday, Cutler, Bath, the rubber broking firm, recorded a

loss, created by the sharp downturn in the rubber price early in the year. Boustead Berhad's publicly quoted rubber subsidiary, Malakoff, registered a rise in pre-tax profit to 5.3m Ringgit from 3.8m Ringgit.

The second half is likely to be less buoyant both for Boustead and Malakoff, because of softer commodity prices, but overall profits for the full year should be much better than those of 1979.

Perlis Plantations, the Malaysian-sugar-based group, is to acquire a mining and plantation company for 15m ringgit.

Perlis will pay cash for the capital of South Island Mining Company (SILCO) comprising 10,000 shares of 100 ringgit each.

## French bank in drugs venture

BY OUR FINANCIAL STAFF

CREDIT COMMERCIAL DE FRANCE, the French private banking group, is to become a shareholder in a newly-formed West German pharmaceutical group.

Through two subsidiaries, the French group will put up between 25 and 30 per cent of the new company's DM 5m capital. The remainder of the equity will be subscribed by Jordanian and Saudi Arabian interests.

The new company is to be called Pharma Neustadt. It will be a distribution group, taking over the operations of a group called Pharma Bauer, which recently moved into bankruptcy.

Pharma Neustadt is to receive a loan from Credit Commercial of around DM 20m, of which three-fifths is to be guaranteed by the Rhineland-Palatinate state. Sales next year are expected to top DM 200m.

This announcement appears as a matter of record only

Minolta

Minolta Camera Co., Ltd.

(Minolta Camera Kabushiki Kaisha)

U.S. \$30,000,000

7 1/4 per cent. Convertible Bonds 1995

Daiwa Europe N.V.

Credit Suisse First Boston Limited

The Taiyo Kobe Bank (Luxembourg) S.A.

Berliner Handels- und Frankfurter Bank

Crédit Lyonnais

DBS-Daiwa Securities International Limited

Kleinwort, Benson Limited

Kuwait Foreign Trading Contracting &amp; Investment Co. (S.A.K.)

Smith Barney, Harris Upham &amp; Co. Incorporated

Union Bank of Switzerland (Securities) Limited

Westdeutsche Landesbank Girozentrale

Algemeine Bank Nederland N.V.

Amsterdam-Rotterdam Bank N.V.

Arab Financial Consultants Company S.A.K.

Banca del Gottardo

Banca di Roma

Bank Julius Baer International Limited

Bank of Tokyo International Limited

Banque Nationale de Paris

Banque de Neufilze, Schlumberger, Mallet

Banque de l'Union Européenne

Barclays International Group

Baring Brothers &amp; Co., Limited

Bayerische Landesbank Girozentrale

BNP-Daiwa (Hong Kong) Limited

B.S.I. Underwriters Limited James Capel &amp; Co.

Cazenove &amp; Co.

Commerzbank Aktiengesellschaft

County Bank Limited Daiwa Overseas Finance Limited

Daiwa Securities Co. Ltd.

Daiwa Securities (H.K.) Limited

DG BANK Deutsche Genossenschaftsbank

Fuji Bank (Schweiz) A.G.

Fuji International Finance Limited

Antony Gibbs &amp; Sons, Limited

Goldman Sachs International Corp.

Hill Samuel &amp; Co. Limited

IBT International Limited

Istituto Bancario San Paolo di Torino

Japan International Bank Limited

Kredietbank S.A. Luxembourgaise

Kuwait International Investment Co. s.a.k.

Kuwait Investment Company (S.A.K.)

Manufacturers Hanover Limited

Merrill Lynch International &amp; Co.

Mitsui Finance Europe Limited

Morgan Grenfell &amp; Co. Limited

The National Commercial Bank (Saudi Arabia)

New Japan Securities Europe Limited

The Nikko Securities Co. (Europe) Ltd.

Nomura Europe N.V.

Osakaya Securities Co., Ltd.

Pierion, Holding &amp; Piersen N.V.

Saitama Bank (Europe) S.A.

Salomon Brothers International

Sanwa Bank (Underwriters) Limited

J. Henry Schroder Wagg &amp; Co. Limited

Société Générale

Société Générale de Banque S.A.

Sumitomo Finance International

Svenska Handelsbanken

Swiss Bank Corporation International Limited

Taiyo Kobe Finance Hong Kong Limited

Vontobel &amp; Co.

Verrens- und Westbank Aktiengesellschaft

Vickers da Costa International Limited

Yamaichi International (Europe) Limited

U.S. \$300,000,000 of which U.S. \$120,000,000 has been issued in the initial and subsequent Tranche

Citicorp Overseas Finance Corporation Limited

(Incorporated with limited liability in the British Virgin Islands)

Guaranteed Floating Rate Notes Due 1984

Unconditionally guaranteed by

CITICORP

In accordance with the terms and conditions of the above-mentioned Notes and the Agent Bank Agreement dated as of November 28, 1979, between Citicorp Overseas Finance Corporation Limited and Citibank, N.A., notice is hereby given that the Rate of Interest for the second one month sub-period has been fixed at 13 1/2 per annum and that the interest payable for the second month sub-period in respect of U.S. \$10,000 nominal of the Notes will be U.S. \$113.92. This amount will accrue towards the interest payment due November 28, 1980.

October 1, 1980  
By: Citibank, N.A., London, Agent Bank

CITIBANK

U.S. \$25,000,000  
Floating Rate Notes due March 1986

BANCO DE SANTIAGO

(Incorporated with limited liability in the Republic of Chile)

In accordance with the provisions of the Notes and Agent Bank Agreement between Banco de Santiago and Citibank, N.A., dated September 24, 1980, notice is hereby given that the Rate of Interest for the initial Interest Period has been fixed at 13 1/2 per annum and that the interest payable on the relevant Interest Payment Date, March 30, 1981, against Coupon No. 1 in respect of U.S. \$10,000 nominal amount of the Notes will be U.S. \$67.60 and has been computed on the actual number of days elapsed (181) divided by 360.

October 1, 1980  
By: Citibank, N.A., London, Agent Bank

CITIBANK

## THE PHILIPPINE INVESTMENT COMPANY S.A.

Net Asset Value as of August 31, 1980 U.S.\$10.42

Listed Luxembourg Stock Exchange Agent: Banque Générale du Luxembourg Investment Bankers, Manila Pacific Securities, SA

CITY OF LONDON  
Cliffords Inn  
Fetter Lane  
EC4  
Luxurious apartments for sale

(for investment or occupation)  
The ultimate in living for the international executive and practical alternative to maintaining expensive hotel accommodation, commuting and other travelling problems.

STUNNING 1, 2 and 3 BEDROOM FLATS available from £23,000-£149,000 in what will probably be the City's most prestigious residential development. Situated in Fetter Lane on a superb, peaceful location adjacent to the Law Courts, Temple, Fleet Street and easily accessible to the Stock Exchange and West End.

\* 100 years lease \* Tele \* Lifts and 24 hour Portage \* GPO Telephones \* CEN and CBW \* On Site Letting Office \* Moorage Available

All available flats will be interior designed, newly decorated and carpeted and have fully fitted kitchens and bathrooms. Show Flats open Weekdays 12 noon - 5.30 pm. Weekends 12 noon - 5 pm.

CHARLES PRICE & CO.  
Sole Agents  
10 Fetter Lane, London EC4A 3DF  
Tel: 01-477 2222/2223/2224/2225/2226/2227/2228/2229/2230/2231/2232/2233/2234/2235/2236/2237/2238/2239/2240/2241/2242/2243/2244/2245/2246/2247/2248/2249/2250/2251/2252/2253/2254/2255/2256/2257/2258/2259/2260/2261/2262/2263/2264/2265/2266/2267/2268/2269/2270/2271/2272/2273/2274/2275/2276/2277/2278/2279/2280/2281/2282/2283/2284/2285/2286/2287/2288/2289/2290/2291/2292/2293/2294/2295/2296/2297/2298/2299/2300/2301/2302/2303/2304/2305/2306/2307/2308/2309/2310/2311/2312/2313/2314/2315/2316/2317/2318/2319/2320/2321/2322/2323/2324/2325/2326/2327/2328/2329/2330/2331/2332/2333/2334/2335/2336/2337/2338/2339/2340/2341/2342/2343/2344/2345/2346/2347/2348/2349/2350/2351/2352/2353/2354/2355/2356/2357/2358/2359/2360/2361/2362/2363/2364/2365/2366/2367/2368/2369/2370/2371/2372/2373/2374/2375/2376/2377/2378/2379/2380/2381/2382/2383/2384/2385/2386/2387/2388/2389/2390/2391/2392/2393/2394/2395/2396/2397/2398/2399/2400/2401/2402/2403/2404/2405/2406/2407/2408/2409/2410/2411/2412/2413/2414/2415/2416/2417/2418/2419/2420/2421/2422/2423/2424/2425/2426/2427/2428/2429/2430/2431/2432/2433/2434/2435/2436/2437/2438/2439/2440/2441/2442/2443/2444/2445/2446/2447/2448/2449/2450/2451/2452/2453/2454/2455/2456/2457/2458/2459/2460/2461/2462/2463/2464/2465/2466/2467/2468/2469/2470/2471/2472/2473/2474/2475/2476/2477/2478/2479/2480/2481/2482/24



## JARDINE MATHESON

## Record rights issue to raise HK\$1bn

BY PHILIP BOWRING IN HONG KONG

JARDINE MATHESON increased its attributable net profit by 22.7 per cent in the six months to June to HK\$158.1m (US\$31.7m) and at the same time unveiled the biggest rights issue ever seen in Hong Kong. The company is to raise HK\$1bn (US\$200m) in 9.5 per cent unsecured 15-year loan stock, with warrants to subscribe for new ordinary shares.

Full details of the issue, which is being underwritten jointly by Jardine Fleming and Wardley will be made available on October 27. It will be on the basis of HK\$700 nominal of loan stock for every 200 stock units and will be payable in two tranches. The warrants will be exercisable over the 12 years 1984-1995.

The company said that the loan would be used to refinance short to medium term borrowings. These have increased significantly this year, Mr. David Newbagg, the chairman, revealed, mainly as a consequence of Jardine having spent over HK\$1bn over the

past year buying shares in Hongkong Land Company to help secure effective control of Land against local Chinese predators.

Term debt currently totals HK\$1.8bn and is expected to rise to some HK\$2.2bn by year end compared with HK\$1.5bn at the end of last year. Of the total, HK\$650m is in outstanding loan stocks but most of the rest is at floating interest rates.

The loan stock issue will increase debt as a percentage of shareholders funds to around 70 per cent compared with 60 per cent at the end of last year. This increase in gearing is contrary to the group's policy of the previous two years, but Mr. Newbagg said that the loan stock would save from HK\$5m to HK\$10m a year in interest at current rates and, more importantly, was on a very long term basis.

Jardine forecasts that earnings for the whole year will be not less than HK\$500m, an increase of about 20 per cent on last year's HK\$403m. In addition, extraordinary profits of in excess of HK\$350m would

be recorded assuming completion by the year-end of a previously announced share/assets swap with HK Land. This would account for the bulk of the extraordinary items.

The interim dividend is 23 cents, compared with 19 cents adjusted for last years three-for-20 bonus issue. Earnings per share were 63 cents compared with 52 cents, a rise of 20.6 per cent. The company expects to pay a final dividend of 65 cents making a total of 88 cents, an effective increase of 23.9 per cent.

Mr. Newbagg said that Jardine had benefited from the continued strong economic performance of Hong Kong, including improved trade with China and an active stock market. However, Hong Kong's contribution to overall earnings for the whole year would probably slip slightly from last year's 49 per cent.

Overseas, Jardine's Hawaiian operations were benefiting from the high sugar price. The South African quoted subsidiary, Rennie Consolidated had shown

a first-half gain of 60 per cent and expected a 20 per cent full year improvement. The UK subsidiary, Matheson and Company had a good first six months as a result of high interest earnings and strong operating results in their insurance broking, air freight forwarding and ship-broking activities.

The bad news was mainly from the Middle East where Jardine has a US\$100m, 40 per cent holding in Transport and Trading Company (TTI) which operates mainly in Saudi Arabia and Kuwait. High interest rates and poorer market conditions had affected earnings.

As a result, Jardine had waived its entitlement to a guaranteed 17 per cent dividend from TTI in return a new dividend policy for future years had been agreed which would be favourable to Jardine. The existing dividend guarantee was due to expire at the end of this year. Mr. Newbagg indicated that dividends received from TTI in the first-half were about two-thirds of the guaranteed amount and that the second half would be roughly the same.

Sharp rise for  
Malaysian  
shipping line

By Wong Seng in Kuala Lumpur  
MALAYSIAN International Shipping Corporation (MISC), the Malaysian national line, trebled pre-tax profits to 29m ringgit (\$10.6m) for the year to end 1979, despite sluggish international trading conditions.

Total revenue rose by 37 per cent to 395m ringgit (\$186m) and after-tax profit was 27.6m ringgit or double that of 1978. The dividend is being held at 10 per cent tax exempt.

Tengku Ngah Mohamed, the chairman, said all the group's divisions except for the ore/oil carrier section, performed profitably.

He announced that MISC would invest 3.5bn ringgit to double its tonnage to 2.5m tonnes by 1985.

Tengku Ngah said he expected the line's five liquid natural gas (LNG) tankers, ordered from two French shipyards, to be delivered beginning from next year. However they would have to be mothballed for about two years since the LNG project in Sarawak, for which the tankers were made, would not be onstream until 1983.

## Bank Leumi trebles earnings

BY L. DANIEL IN TEL AVIV

BANK LEUMI—Israel's largest banking group—reports that its consolidated net profit for the first half of 1980 near trebled compared with the same period of 1979, having exceeded I£2bn (\$24m). The net profit outstripped considerably the rise in the rate of inflation, which for the year to June, 1980, came to 133.5 per cent and for the first half of 1980 to 54.4 per cent. Net profits are equivalent to 120 per cent of total for all 1979.

The consolidated balance sheet grew by 142 per cent as compared with end-June 1979, to I£28.5bn or by 52 per cent compared with end 1979.

The bank is paying an unchanged interim gross dividend of 7.5 per cent on its ordinary stock, and 40 per cent of this on bonus shares distributed in May and on ordinary stock derived from the conversion of capital notes and options.

ISRAEL DISCOUNT Bankholding, the parent company of the Israel Discount Bank, the country's third largest—reports net profits up by 180 per cent in the first half of 1980, as com-

pared with the same period in 1979, to reach I£1bn (\$17m).

MARITIME BANK of Israel has scored the highest level of over-subscription ever recorded for any issue on the Tel Aviv stock exchange—84 times. Maritime, a private merchant bank, went public for the first time, offering 50m ordinary registered shares of I£ nominal value, and 3m registered ordinary shares in the form of 500,000 units at the two kinds of share at a unit price of I£383.50, or I£192m (\$3.3m).

Institutional investors (who accounted for 40 per cent of

the applications) will get one-third of the quantity requested and other applicants 1.69 per cent.

Maritime Bank was founded in 1962, and until a year ago was a Government concern. It was then acquired by the Shaul Eisenberg group of companies and has been engaging in ship financing and Euro-currency transactions. Its unaudited balance sheet as of March 31, 1980, shows capital, reserves and retained earnings of I£180.5m.

● The conversion from the Israeli pound to the shekel at a rate of Sh 1 to I£10 became effective yesterday.

Deeper loss at Waltons  
but improvement seen

BY JAMES FORTH IN SYDNEY

WALTONS, the retail group, incurred a loss of A\$5.9m (US\$3.9m) in the year to July, and has omitted dividends—but the directors believe the company has turned the corner. The result compares with a loss

of A\$1.49m in 1978-79. The trading loss jumped from A\$3.0m to A\$7.8m, but this was offset to some extent by an increase in the equity accounted earnings of the 50 per cent owned finance company, Barclays Credit Corporation, which rose from A\$1.9m to A\$2.1m.

Group sales rose 9 per cent for the year to A\$333m (US\$390m), with an increase of 13 per cent seen in the second half. But sales on an instalment credit basis rose only 2.1 per cent, compared with a 18 per cent increase in other sales. Instalment credit sales, financed by Walton's finance company associate, have provided the basis of Walton's earnings in the past.

As a result of improved marketing and tight cost control the trading results in the second half of the year showed an improvement of A\$945,000 over the same period in 1979. Earnings of Walton's Insurance dropped from A\$416,000 to only A\$9,000, and the offshoot has now been sold to Norwich Witherthur for A\$9.7m, subject to the approval of the Foreign Investment Review Board. Walton's, it is planned, will continue to act as agents for the insurance company in respect of sales of insurance and customer service.

A number of initiatives had been strengthened, the directors said, surplus and low yielding assets had been, or were being, rationalised and the credit organisation was undergoing a reorganisation to improve its profitability. The directors added that they confidently expected the group's improved performance over recent months to continue into the future.

## CHANGE OF NAME

Charles Barker City Limited  
will, from October 1st, 1980,  
become

**Charles Barker CBC Limited**

**Charles Barker CBC**

Corporate and Business Communications  
30 Farringdon Street, London EC4A 4EA  
Telephone: 01-236 3011 Telex: 883588, 887928

All these certificates having been sold, this announcement appears as a matter of record only.

## Syndicate Bank

(Incorporated with limited liability in India)

London Branch

**U.S. \$15,000,000**

Floating Rate Certificates of Deposit due 1983

Chemical Bank International Group

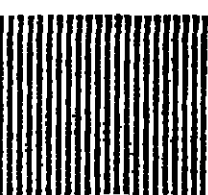
Dresdner (South East Asia) Limited

The National Bank of Australasia Limited

The National Commercial Bank  
(Saudi Arabia)

Sanwa Bank (Underwriters) Limited

September 1980



All these securities have been sold outside the United States. This announcement appears as a matter of record only.

September 30, 1980

**\$35,000,000**

**Oak Industries International N.V.**

**8½% Convertible Subordinated Debentures Due 1995**

Convertible into Common Stock of, and Guaranteed on a Subordinated Basis  
as to Payment of Principal, Premium, if any, and Interest by

**Oak Industries Inc.**

Smith Barney, Harris Upham & Co.  
Incorporated

Drexel Burnham Lambert  
Incorporated

Abn Dhabi Investment Company	Albilal Bank of Kuwait (K.S.C.)	Algemeine Bank Nederland N.V.	A. E. Ames & Co.
Amsterdam-Rotterdam Bank N.V.	Bache Halsey Smart Shields	Banca Commerciale Italiana	Banca del Gottardo
Bank Gutzwiller, Kurz, Bogenner (Overseas)	Bank Hensler & Cie AG	Bank Julius Baer International	Bank Leu International Ltd.
Bank Mies & Hope NV	Bank of America International	Bank of Helsinki Ltd.	Bank of London International Ltd.
Bank of Brussels Lambert S.A.	Bank of Commerce Exterior	Bank of Indochine et de Suez	Bank of National de Paris
Bank of Paris et des Pays-Bes	Bank Populaire Suisse S.A. Luxembourg	Bank of Union Européenne	Bank Worms
Bank of International Group	Banking Brothers & Co.	Bayerische Vereinsbank	Bergan Bank
B.S.I. Underwriters	Caisse Nationale de Crédit Agricole	Casasave & Co.	Chase Manhattan
Christiana Bank og Kreditkasse	CIBC Limited	Citigroup International Group	Compagnie de Banque et d'Investissements (Underwriters) S.A.
Compagnie Monégasque de Banque	Continental Illinois	Copenhagen Handelsbank	Cowen Bank
Crédit Lyonnais	Crédit du Nord	Daewoo Europe N.V.	Richard Duns & Co.
Den Danske Creditbank	Deutsche Girozentrale	DG BANK	Dillon, Read Overseas Corporation
Deutsche Girozentrale	Deutsche Kommunalbank	Deutsche Reichsbank	Geina International
Europäische Bankgesellschaft	Europäische Bankgesellschaft	Europäische Bankgesellschaft	Geina International
Goldman Sachs International Corp.	Groupement des Banquiers Privés Genevois	Hambros Bank	Hessische Landesbank
Hill Samuel & Co.	E. F. Hutton International Inc.	Kansallis-Osake-Pankki	Kidder, Peabody International
Kleinwort, Benson	Kreditbank N.V.	Kreditbank S.A. Luxembourg	Kohn Loeb Lehman Brothers International Inc.
Kuwait International Finance Co. S.A.K.	Kuwait International Investment Co. S.A.K.	Kuwait Investment Company (S.A.K.)	Merrill Lynch International & Co.
Leazad Brothers & Co.	Leazad Frères et Cie	Lloyds Bank International	Manufacturers Hanover
Samuel Montagu & Co.	Morgan Grenfell & Co.	Morgan Guaranty Ltd.	National Bank of Abu Dhabi
Nederlandsche Middelstandsbank N.V.	New Japan Securities Europe	The Nikko Securities Co., (Europe) Ltd.	Sal. Oppenheim jr. & Cie.
Nippon Kangyo Bank (Europe)	Nomura Europe N.V.	Norddeutsche Landesbank	Rabobank Nederland
Orion Bank	Pierson, Holding & Pierson N.V.	Postbank	Privatbanken
Rothschild Bank AG	N. M. Rothschild & Sons	The Royal Bank of Canada (London)	Salomon Brothers International
J. Henry Schroder Wagg & Co.	Scandinaviska Enskilda Banken	Société Générale	Société Générale de Banque S.A.
Strass, Turnbull & Co.	Svenska Handelsbanken	Swiss Bank Corporation International	Union Bank of Finland Ltd.
Union Bank of Switzerland (Securities)	Union de Banques Arabes et Françaises—U.B.A.F.	Verband Schweizerischer Kantonalbanken	Wako Securities Company
Vereins- und Westbank	Vickers de Costa International Ltd.	J. Vontobel & Co.	Yamaichi International (Europe)
S. G. Warburg & Co. Ltd.	Dean Witter Reynolds International	Wood Gundy	

This announcement appears as matter of record only.



**Aço Minas Gerais - Açominas**

**US \$45,000,000**

Eight Year Loan

Guaranteed by

**The Federative Republic of Brazil**

Provided by

Lloyds Bank International Limited

National Westminster Bank Group

Barclays Bank International Limited

Morgan Grenfell & Co. Limited

The National Bank of Kuwait S.A.K.

The Royal Bank of Scotland Limited

Bank of Scotland

Arranged by

**Morgan Grenfell & Co. Limited**

as Agent Bank



# CONTRACTS AND TENDERS

## Labour organisation "Vinoprodukt Cernovsko polje," in foundation, Titograd INVITES

**Competitive Bidding for Procurement of 150 ha Drip Irrigation System, Under "Turnkey" System**

Investment banka Titograd-Udrzena banka has received a loan from the World Bank in various currencies equivalent to US\$26 million towards the cost of the Agricultural and Agro-industrial Project, Montenegro and intends to apply part of the proceeds of this loan to eligible payments under this contract for which this invitation to bid is issued.

The facility will be located on Cernovsko polje near Titograd, SR of Montenegro, Yugoslavia.

Bids are to be in accordance with conditions stated in bidding documents, that can be provided on October 6, 1980 or after that date, at Labour organisation "Vinoprodukt Cernovsko polje," in foundation, 81000 Titograd, Tuzi put 10, after paying the amount of Din 4,000 by local bidders, or giroaccount No. 20100-601-13977 with SOK Titograd, or the amount of US\$150 paid by foreign bidders on foreign exchange account of Agrokombinat "July 13" Titograd, No. 20100-620-37-7100-421/51 with Investicna banka-Udrzena banka Titograd.

It is envisaged that the works are to be completed in the course of 3 months from Contract signing.

Bids will be received by Labour organisation "Vinoprodukt Cernovsko polje" in foundation up to December 15, 1980, until 10 a.m.

Bid opening will be performed on the same day, at 11 a.m. in the office of Employer.

All necessary information may be obtained from:  
Labour Organisation "Vinoprodukt Cernovsko Polje"  
in foundation, Titograd  
Telephone: 081 22-332 or by Telex: 61145 YU AGRO

## SOLOMON ISLANDS GOVERNMENT

### LUNGA HYDROPOWER PROJECT

#### PRE-QUALIFICATION OF TENDERS

Interested contractors are invited to submit applications for pre-qualification for the construction of the Lunga Hydropower Project in the Lunga area, Guadalcanal in the Solomon Islands.

The project comprises three main components:

1. Civil Works

2. Electrical and Mechanical Works

3. Construction of a 100 MW power station

Contract 1 - Civil Works

Contract 2 - Electrical and Mechanical Works

Contract 3 - Construction of a 100 MW power station

Contract 4 - Construction of a 100 MW power station

Contract 5 - Construction of a 100 MW power station

Contract 6 - Construction of a 100 MW power station

Contract 7 - Construction of a 100 MW power station

Contract 8 - Construction of a 100 MW power station

Contract 9 - Construction of a 100 MW power station

Contract 10 - Construction of a 100 MW power station

Contract 11 - Construction of a 100 MW power station

Contract 12 - Construction of a 100 MW power station

Contract 13 - Construction of a 100 MW power station

Contract 14 - Construction of a 100 MW power station

Contract 15 - Construction of a 100 MW power station

Contract 16 - Construction of a 100 MW power station

Contract 17 - Construction of a 100 MW power station

Contract 18 - Construction of a 100 MW power station

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Contract 62 - Construction of a 100 MW power station

Contract 63 - Construction of a 100 MW power station

Contract 64 - Construction of a 100 MW power station

Contract 65 - Construction of a 100 MW power station

Contract 66 - Construction of a 100 MW power station

Contract 67 - Construction of a 100 MW power station

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Contract 70 - Construction of a 100 MW power station

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Contract 77 - Construction of a 100 MW power station

Contract 78 - Construction of a 100 MW power station

Contract 79 - Construction of a 100 MW power station

Contract 80 - Construction of a 100 MW power station

Contract 81 - Construction of a 100 MW power station

Contract 82 - Construction of a 100 MW power station

Contract 83 - Construction of a 100 MW power station

Contract 84 - Construction of a 100 MW power station

## PERUSAHAAN UMUM LITRIK NEGARA

AGENCY OF THE MINISTRY OF MINES AND ENERGY OF THE GOVERNMENT OF THE REPUBLIC OF INDONESIA

INVITATION TO BID

Tenders for the stack contract for the new 400 MW Suralaya steam power plant near the town of Merak in West Java will be received on or before 10.00 hours for public opening at 11.00 hours on 8th January 1981 at the head office of Perusahaan Umum Litrik Negara, Jalan Trunojoyo, Blok MI/135, Kebayoran Baru, Jakarta, Indonesia.

The stack contract comprises the design, supply and construction of a reinforced concrete stack with two internal steel flues. The height of the stack will be 180 or 200 metres. The choice of stack height will be made before award of contract. The foundation for the stack is not included in the scope of this contract. Beginning 9th October 1980, the Tender documents may be examined and upon payment of the non-refundable sum of US\$ 300 dollars can be obtained at the following address:

PERUSAHAAN UMUM LITRIK NEGARA  
DIRECTORATE OF PLANNING  
JALAN TRUNJOJOY, BLOK MI/135  
KABAYORAN BARU,  
JAKARTA, INDONESIA.

To qualify for award, Tenderers must have successfully designed and constructed a minimum of two concrete stacks with insulated flues in excess of 180 metres height during the preceding ten years and these stacks shall have been in successful service for at least two years. Tenderers will be received from qualified contractors or their authorised representatives. Perusahaan Umum Litrik Negara has obtained a loan from the International Bank for Reconstruction and Development and will apply the proceeds thereof to payments under this contract. Only contractors residing in Member Countries of the International Bank for Reconstruction and Development or Switzerland are eligible to tender.

PERUSAHAAN UMUM LITRIK NEGARA

JAKARTA, 1st OCTOBER 1980

PERUSAHAAN UMUM LITRIK NEGARA

## INVITATION TO TENDER

JORDAN PHOSPHATE MINES CO. announces the issue of Tender No. (12F/80) for stripping, mining and run-of-mine ore transport.

1. Location of operation is at Orebody No. 9 at El-Hassa mine.
2. Total quantities of excavations are about 5.227 million bench cubic meters (BCM) out of which about 2.636 million BCM are waste, 2.372 million BCM are Rom ore and 219 thousand BCM are sub-ore.
3. The closing date of this Tender is 12.00 A.M., 1st November, 1980.
4. Cost of each copy of Tender is 100 JD which shall be paid to the Supply Department.

JORDAN PHOSPHATE MINES CO. LTD.

## PERSONAL

1978 PRINCESS 37FT.

(TWIN ENGINES)

50 HP 400

THIS craft is exceptionally well

equipped with radar, VHF RT

(with call call decoder), Avon

outboard motor, 3.5 outboard

motor, 3.5 outboard motor,

Electrical shop support heating,

plus many other extras. All

new line and brand. Complete

and extensive overhaul early 1980,

along with anti-rust and new

anodes. She is in company

owned and no expense has been

spent in regard to her equipment.

She is in excellent condition,

fully equipped and ready to

go. Lying South Coast to view of

trial.

645,000 PHONE 01-493 1462

## COMPANY NOTICES

### B.A.T. INTERNATIONAL FINANCE LIMITED

100,000,000 French Francs 74%

Guaranteed Bonds 1987

At the request of the Trustee, we hereby give notice that the nominal amount of FF4,000,000 has been purchased on the market for redemption due November 15, 1980.

Amount outstanding: FF72,000,000.

The Principal Paying Agent

KREIDTIBANK

S.A. Luxembourg

Luxembourg

October 1st, 1980

October 1st, 1980

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## Companies and Markets

## CURRENCIES, MONEY and GOLD

## £ & \$ steady

The dollar showed little movement in Frankfurt yesterday, but retained a firm upturn. The recent rise in the U.S. unit has been underpinned by the prospect of higher U.S. domestic rates, and a 19 per cent increase for August in the U.S. index of leading economic indicators. Yesterday, however, the scope for further improvement may have been limited by small scale central bank intervention and a slighter tendency in European rates. Trading yesterday remained on the thin side ahead of the month end. Against the D-mark the dollar finished at DM 1.8120 compared with DM 1.8100 on Monday, and DM 1.8100 from DM 1.8100 in the Swiss franc. The Japanese yen showed a firmer tendency, with the U.S. unit closing at ¥210.25 from ¥210.25 previously. On the Bank of England figures, the U.K. trade was in surplus, increased slightly to \$3.8 from \$3.8.

Sterling traded within a very narrow band and generally featured less trading. Its trade weighted index was 76.0 at all three of the day's calculations, down from Monday's close of 76.1. Against the dollar it opened at \$2.3880, and rose briefly to \$2.3920, before settling at \$2.3870 and \$2.3880, a loss of 45 points, and its six consecutive fall against the dollar.

D-MARK—One of the weaker members of the European Monetary System, and unsettled just recently by Middle East unrest, and the continued rise in U.S. interest rates. The D-mark is close to a four-month low against the dollar, and a four-year low against sterling.

Trading was generally at a low level in Frankfurt yesterday. The dollar showed little movement, but retained a firm upturn. The recent rise in the U.S. unit has been underpinned by the prospect of higher U.S. domestic rates, and a 19 per cent increase for August in the U.S. index of leading economic indicators. Yesterday, however, the scope for further improvement may have been limited by small scale central bank intervention and a slighter tendency in European rates.

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# Technical Page

EDITED BY ARTHUR BENNETT AND ALAN CANE

## STANDARDS

### Language flies a British kite

COMPUTER LANGUAGES, as insubstantial as poetry, now have a new mark of permanence. The British Standards Institute has published a standard for the language RTL/2 (Real Time Language/2) and awarded it both a BSI number BS 5904 and the coveted kite-mark.

It is thought to be the first time any computer language has been given such a distinction, although it is understood that another British real time language, Coral 66, much used by the military, is well on the way to BSI approval.

Why should a computer language need a British Standard? "That's a good question," John Barnes, who designed the language in 1974 for ICI, muses. "From the consumer's point of view it gives added legal protection. It means that the customer has a valid reason to complain if the language does not do what it is supposed to do."

"The other advantage, from our point of view, is the amount of work that went into preparing the language for inspection. The documents were scrutinised by a very large community, which meant that rough edges and errors were spotted."

There are, of course, other standards organisations such as the International Standardisation Organisation (ISO) which

is in general the primary international authority for standards on the use of computers and office automation, but British Standards have primary authority in the UK.

RTL/2, marketed by the software house Systems Programmers (SPL), is used both in the UK and abroad; SPL have recently made sales to Siemens and Le Roux in South Africa, Phillips in Sweden, the Argentine Navy and the Institute for Industrial Cybernetics and Robotics in Bulgaria.

RTL/2 is an industrial language, used to control processes and systems. It is quite different in concept, therefore, from, say, an airline reservation system, which is also an example of computers working in real time but where the chief business transaction is between people rather than machines.

Its competitors among computer languages include Basic, which lacks some of RTL/2's sophistication in data structure and Fortran, the best scientific programming language.

The BS number can already be found on a host of office machinery from typewriters to flow charts. Will lucky software designers now be allowed to display a tiny kite-mark in the corner of the screen of their terminals on award of the standard?

## Multi-role tractor

BUILT IN Italy, a high ground clearance tractor called the IBIS 445 has been specially designed for work in vineyards, orchards and on farms where growing crops have to be straddled.

The vehicle has a 3-cylinder 45 hp air-cooled diesel engine and four-wheel drive which makes it suitable for operation on very soft ground and rough terrain. The gearbox offers seven forward and three reverse gears and top speed is about 30 km an hour.

Fitted with a driving cab, giving the operator full protection from the weather, the tractor has an articulated chassis which can carry a dumper-type body. There is also a power take-off which can be used to drive a variety of implements for such tasks as ploughing, ridging and manure spreading.

The maker says the tractor is particularly suitable for crop spraying and special equipment for carrying out this task is available.

Full details of the tractor and accessories available can be obtained from LAMI, via F. 111 Roselli, 12 42019 Scandiano (RE), Italy.

## PROCESSES

### All done by mirrors

MULTIPLE MIRRORS are used to make a laser beam "write" the required pattern in machines introduced by Desitech of Wellingborough for cutting sheet and Siemens of West Germany for component labelling.

A pre-requisite for shifting the beam in this way rather than moving the work under it is good positional stability of the beam emitted from the laser.

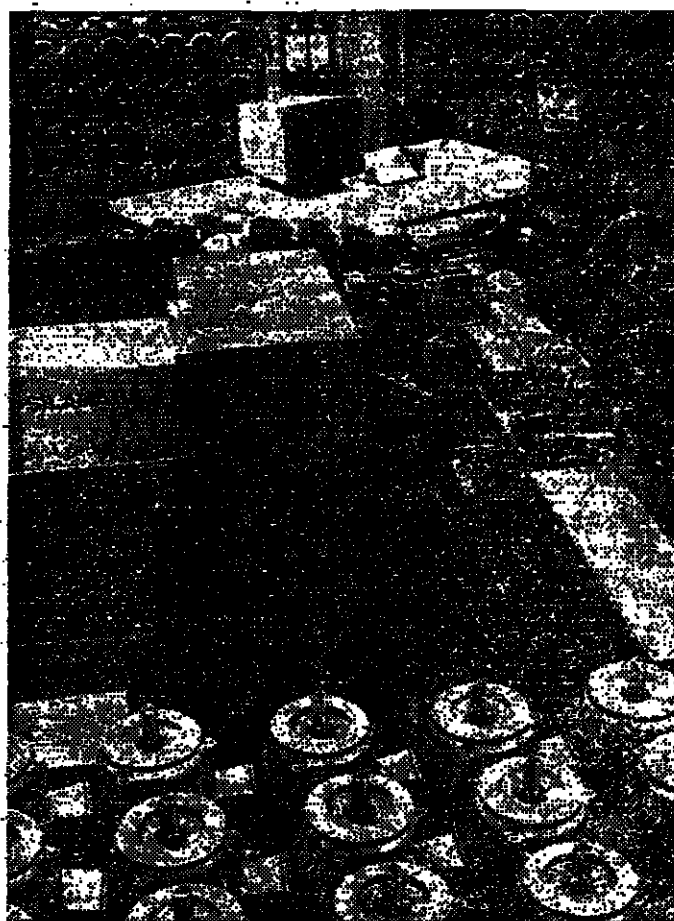
Desitech has employed the Everlase 325 carbon dioxide laser made by Coherent of Cambridge, able to produce 2 kW pulses. The laser is housed horizontally near to the cutting table and the beam is taken along the side of and across the table by means of mirrors to a head at which it is finally deflected down on to the work. The head containing the final mirror can be moved in the X and Y directions through distances of 2.0 and 1.7 metres respectively. Typically, mild or stainless steel 0.24 mm thick can be cut at 10 metres/min while aluminium 1.0 mm thick can be dealt with at 0.5 metres/min.

Other materials that can be successfully cut include ceramics, plastics, elastomers, rubbers, wood and fibrous materials.

Precision in profiling is one of the main advantages of the laser; the beam in this case can be focused to a spot size of 0.12 mm for drilling and cutting and the heat affected zones are kept to a minimum.

Edge quality is good; most materials are instantly vaporised and therefore easily removed with ducts. Furthermore, the precise tolerance control resulting from use of the GE(USA) 1050 computerised control system means that the finish is good enough to obviate further finishing processes in many cases.

The Desitech system can be adapted for specific sheet cutting and drilling applications and other control systems or



The Silamatik YAG solid-state laser system for marking materials.

lasers can be used. Linear cutting, profile cutting of any shape, drilling, perforating and even flat bed welding can be programmed.

From Siemens comes news of the Silamatik YAG solid state laser system which, in conjunction with a minicomputer can be linked into automatic production sequences for marking and inscribing materials.

In this system the beam is deflected by pivoted mirrors and focused by a lens, allowing writing in an 80 mm diameter field without moving the work-piece.

The various typefaces of numerals, letters and special symbols are programmed into the minicomputer and the required text can be inserted via a suitable typewriter or from punched tape.

## MATERIALS

### Edging in on the market

LONG IN the business of making spun kraft and cellulose materials for hard or soft edging and piping on upholstery, mattresses, chair and sofa frames, Somic of Preston, Lancs, has purchased the business interests of Textilose Ltd in both the UK and overseas.

The company also makes Somyarn which is used extensively in the animal feed and

electrical trades (markets for these products have been parallel to those of Textilose) and the recent deal will enlarge Somic's share in these sectors.

Machinery from the taken-over company will be transferred to Somic's Preston factory to widen the range of products the company now offers, including extruded plastic "tackroll" for the upholstery industry.

## COMPUTERS

### Minis now have maxi features

NEW SMALL computers from the U.S. manufacturer Wang, and the UK company Computer Technology, emphasise the trend towards more features for less money.

The Wang machines are central processors, the part of the computer which carries out the actual computation, for its 2200 series of small business systems.

The first of the new processors is the 2200LVP which starts at a price of under £10,000 yet can support up to four users at the same time. New features include a sophisticated fixed disc storage system of two, four or eight megabyte storage capacities.

The 2200LVP is compatible with the current Wang 2200VP

and 2200MVP small business computer systems and uses the same language—Basic II. Deliveries in the UK will begin later in the year.

The second new processor is the 2200SVP, a single user machine with 32,000 bytes of user memory and 64,000 bytes of storage. For this small machine, prices start around £7,500.

The new CTL machine, the 8026 is described as a midrange complement to the existing 8046 processing system.

The 8046 is at the large end of the minicomputer range; the new 8026 is described as a small or first time user machine with prices including compatible software, discs and peripherals starting at around

## GENERATORS UP TO 500 k.v.a. WATER PUMPS

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ATLANTA Engineering Ltd., Harworth Trading Estate, Harworth Lane, Chester, Surrey KT16 5JX, England. Tel.: Chertsey 62955. Telex: 881253 ATLANTA CHERTSEY, Surrey.

£30,000.

The communications capability of the 8026 is reckoned to be a strong feature, supporting remote terminals and communicating with other Computer Technology and other manufacturers' systems. Computer Technology says it is planning to offer an X25 interface soon. That means its equipment will be able to link into international packet switched networks.

Wang is on 01-828 7521; Computer Technology on 0442 3272.

## DATA PROCESSING

### Germans get on right lines

POINT OF sale terminals, from stand alone cash registers to communicating "backroom" computer systems are becoming common enough in shops, but a similar system for selling railway tickets and charging for freight presents different problems, not least of which is the fact that almost every "product" sold is different.

The scale of the problem approaches that of the airlines, although the seat booking aspect is less prominent and some of the activity is more local in nature.

For the German Federal Railways, the Adler system seems to have the right formula with its TA1069 terminal, some 5,000 of which have recently been installed as part of the network's integrated transport system (ITS).

Linked to a central computer

base in Frankfurt are ten regional centres, some 80 data centres and 5,000 of the Adler terminals.

At railway stations these terminals are able to issue tickets, including season tickets and deal with bookings and reservations both inside and outside Germany.

In conjunction with the rest of the network and the central processors, the terminals can deal with central invoicing and accounting of freight services, provide information about train movements and survey all the main connections within the country.

When a customer asks for a ticket, the clerk keys in the code of the destination station whereupon ticket price, distance, connections that need to be made and any possible supplements all appear on the screen. The terminal can also

bring up some 3,000 international train connections and will perform the most complex tourist bookings.

At close of business balancing the till becomes a relatively simple matter since, with all the transactions stored their financial total can be obtained at the touch of a button.

By 1984 the railway will have installed these terminals in 350 of the largest ticket counters in Germany and Adler says that orders have been obtained from The Netherlands while the Soviet Union is evaluating the system.

Adler Business Systems is at Jordan House, 47 Brunswick Place, London N1 6EG (01-251 2712).

## HANDLING

### Swiss-made hoists

IN SEEKING a top quality hoist with a level of engineering, performance and reliability to match its cranes, Brunner company J. H. Carruthers believes it has achieved success with Swiss-made Brun hoists.

From Nebikon, between Berne and Zurich, Brun supplies hoists to over 20,000 patterns and the company says it has earned a reputation for simplified design, reduced overall size and ease of maintenance.

First cranes from Carruthers assembly lines are now being fitted at College Milston, East Kilbride, Glasgow (08552 20581).

## EXHIBITIONS

### Displays of displays

THIRD IN a series which first started in 1976, this year's Exhibition and Display Systems Fair, Modulux '80 (West Centre Hotel, Fulham, SW6, December 9-11) will be the largest to date and has already disposed of 90 per cent of available space.

Overseas exhibitors will come from Sweden, America, France, Switzerland and Germany and indications are that the exhibition will be used for the launch of several new display systems, says Phase 2, Rusham Road, Egham, Surrey.

### Cuts out the reflections

RELATIVELY inexpensive filters which can be placed over the face of visual display screens have been introduced by Glare Filter of 20 Eastwick Road, Walton on Thames, Surrey (09322 455510).

The company points out that there are several ways of reducing external light reflected from the outside glass surface of a cathode ray tube but asserts that even the most cost-effective treatments are expensive and tend to result in less brightness of the screen image, with loss of clarity of the alpha numeric characters, that have to be read.

These deficiencies have been overcome, claims the company, with a filter that is constructed of light-absorbent black nylon fibres which are woven in an extremely regular square pattern which results in a honeycomb effect, trapping and absorbing light which is incident at an angle and likely to give reflective glare.

Fixed with bezel or stuck directly to the tube face, the filter also produces a limited cone of vision preventing persons other than the operator from seeing the screen: variable acceptance angles can be provided.

# 100 years old today. Mitsubishi Bank.



Today—October 1, 1980—is the 100th anniversary of Mitsubishi Bank, marking the completion of a century of involvement in business worldwide.

A major international financial resource, with branches or representative offices in all the important money markets of the world, Mitsubishi participates in multinational consortiums and or-

ganizes joint investment companies to anticipate international economic expansion. As a leader in the Tokyo foreign exchange market, Mitsubishi serves foreign enterprises both in Japan and abroad.

A century of experience carries a significant weight in the world of finance, and helps put the next century in perspective.

Established in 1880  
**MITSUBISHI BANK** Beginning another century of service.

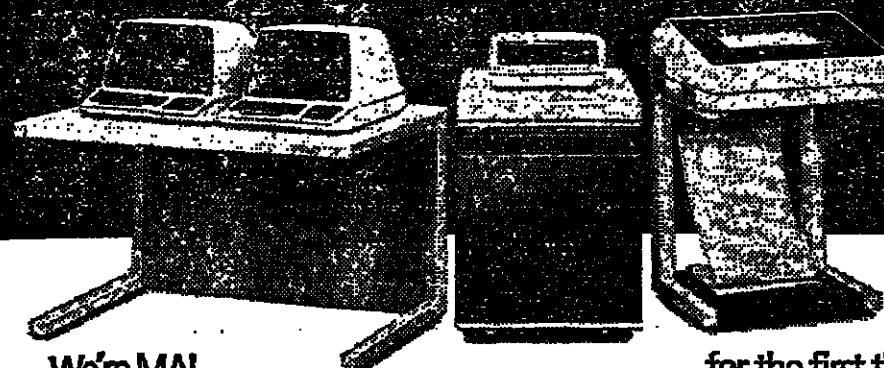
HEAD OFFICE: 7-1, Marunouchi 2-chome, Chiyoda-ku, Tokyo, Japan. OVERSEAS OFFICES: New York, Chicago, Los Angeles, Houston, Toronto, Mexico City, Caracas, London, Düsseldorf, Paris, Madrid, Beirut, Tehran, Seoul, Singapore, Hong Kong, Jakarta, Sydney, The Mitsubishi Bank of California in Los Angeles, Mitsubishi Bank (Europe) S.A. in Brussels, Banco Mitsubishi Brasileiro S.A. in São Paulo, Mitsubishi International Finance Limited in Hong Kong. ASSOCIATED BANKS: Japan International Bank in London, Orion Multinational Services, Orion Bank, Orion Leasing Holdings Limited in London, Libra Bank in London, Australian International Finance Corporation in Melbourne, Thai-Mitsubishi Investment Corporation in Bangkok, Diamond Lease (Hong Kong), Orion Pacific, Lix Chong Hing Bank in Hong Kong, P.T. Indosuez Investments International in Jakarta, Ayala Investment & Development Corporation in Manila, Amaratase Commercial Bank in Kuala Lumpur.

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I intend making my business grow. Please send me full details of the MAI Basic Four Mini-Computer systems.

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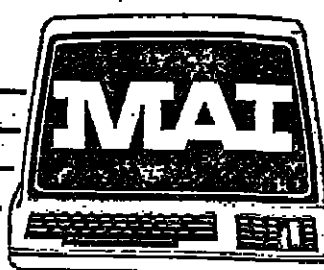
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Mid Mount High Inc.	58.1	59.9	0.40
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\* Weekly dividend per unit

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**Alexander Fund**  
37, rue Notre-Dame, Luxembourg.  
Alexander Fund [US\$34.00] [....]  
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**Allan Harvey & Ross Inv. Mgt. (C.I.)**  
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AHR Dollar Inv. Fd. [US\$25] 10-20 [....]  
AHR Glt. Edg. Fd. [C\$2.15] 122-30 [....]

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<b>"Shorts" (Lives up to Five Years)</b>						
100	99	Equity 12m 1980	99.1	13.05	14.74	
99	98	Equity 12m 1981	98.1	13.05	14.74	
98	97	Equity 12m 1982	97.1	13.05	14.74	
97	96	Equity 12m 1983	96.1	13.05	14.74	
96	95	Equity 12m 1984	95.1	13.05	14.74	
95	94	Equity 12m 1985	94.1	13.05	14.74	
94	93	Equity 12m 1986	93.1	13.05	14.74	
93	92	Equity 12m 1987	92.1	13.05	14.74	
92	91	Equity 12m 1988	91.1	13.05	14.74	
91	90	Equity 12m 1989	90.1	13.05	14.74	
90	89	Equity 12m 1990	89.1	13.05	14.74	
89	88	Equity 12m 1991	88.1	13.05	14.74	
88	87	Equity 12m 1992	87.1	13.05	14.74	
87	86	Equity 12m 1993	86.1	13.05	14.74	
86	85	Equity 12m 1994	85.1	13.05	14.74	
85	84	Equity 12m 1995	84.1	13.05	14.74	
84	83	Equity 12m 1996	83.1	13.05	14.74	
83	82	Equity 12m 1997	82.1	13.05	14.74	
82	81	Equity 12m 1998	81.1	13.05	14.74	
81	80	Equity 12m 1999	80.1	13.05	14.74	
80	79	Equity 12m 2000	79.1	13.05	14.74	
79	78	Equity 12m 2001	78.1	13.05	14.74	
78	77	Equity 12m 2002	77.1	13.05	14.74	
77	76	Equity 12m 2003	76.1	13.05	14.74	
76	75	Equity 12m 2004	75.1	13.05	14.74	
75	74	Equity 12m 2005	74.1	13.05	14.74	
74	73	Equity 12m 2006	73.1	13.05	14.74	
73	72	Equity 12m 2007	72.1	13.05	14.74	
72	71	Equity 12m 2008	71.1	13.05	14.74	
71	70	Equity 12m 2009	70.1	13.05	14.74	
70	69	Equity 12m 2010	69.1	13.05	14.74	
69	68	Equity 12m 2011	68.1	13.05	14.74	
68	67	Equity 12m 2012	67.1	13.05	14.74	
67	66	Equity 12m 2013	66.1	13.05	14.74	
66	65	Equity 12m 2014	65.1	13.05	14.74	
65	64	Equity 12m 2015	64.1	13.05	14.74	
64	63	Equity 12m 2016	63.1	13.05	14.74	
63	62	Equity 12m 2017	62.1	13.05	14.74	
62	61	Equity 12m 2018	61.1	13.05	14.74	
61	60	Equity 12m 2019	60.1	13.05	14.74	
60	59	Equity 12m 2020	59.1	13.05	14.74	
59	58	Equity 12m 2021	58.1	13.05	14.74	
58	57	Equity 12m 2022	57.1	13.05	14.74	
57	56	Equity 12m 2023	56.1	13.05	14.74	
56	55	Equity 12m 2024	55.1	13.05	14.74	
55	54	Equity 12m 2025	54.1	13.05	14.74	
54	53	Equity 12m 2026	53.1	13.05	14.74	
53	52	Equity 12m 2027	52.1	13.05	14.74	
52	51	Equity 12m 2028	51.1	13.05	14.74	
51	50	Equity 12m 2029	50.1	13.05	14.74	
50	49	Equity 12m 2030	49.1	13.05	14.74	
49	48	Equity 12m 2031	48.1	13.05	14.74	
48	47	Equity 12m 2032	47.1	13.05	14.74	
47	46	Equity 12m 2033	46.1	13.05	14.74	
46	45	Equity 12m 2034	45.1	13.05	14.74	
45	44	Equity 12m 2035	44.1	13.05	14.74	
44	43	Equity 12m 2036	43.1	13.05	14.74	
43	42	Equity 12m 2037	42.1	13.05	14.74	
42	41	Equity 12m 2038	41.1	13.05	14.74	
41	40	Equity 12m 2039	40.1	13.05	14.74	
40	39	Equity 12m 2040	39.1	13.05	14.74	
39	38	Equity 12m 2041	38.1	13.05	14.74	
38	37	Equity 12m 2042	37.1	13.05	14.74	
37	36	Equity 12m 2043	36.1	13.05	14.74	
36	35	Equity 12m 2044	35.1	13.05	14.74	
35	34	Equity 12m 2045	34.1	13.05	14.74	
34	33	Equity 12m 2046	33.1	13.05	14.74	
33	32	Equity 12m 2047	32.1	13.05	14.74	
32	31	Equity 12m 2048	31.1	13.05	14.74	
31	30	Equity 12m 2049	30.1	13.05	14.74	
30	29	Equity 12m 2050	29.1	13.05	14.74	
29	28	Equity 12m 2051	28.1	13.05	14.74	
28	27	Equity 12m 2052	27.1	13.05	14.74	
27	26	Equity 12m 2053	26.1	13.05	14.74	
26	25	Equity 12m 2054	25.1	13.05	14.74	
25	24	Equity 12m 2055	24.1	13.05	14.74	
24	23	Equity 12m 2056	23.1	13.05	14.74	
23	22	Equity 12m 2057	22.1	13.05	14.74	
22	21	Equity 12m 2058	21.1	13.05	14.74	
21	20	Equity 12m 2059	20.1	13.05	14.74	
20	19	Equity 12m 2060	19.1	13.05	14.74	
19	18	Equity 12m 2061	18.1	13.05	14.74	
18	17	Equity 12m 2062	17.1	13.05	14.74	
17	16	Equity 12m 2063	16.1	13.05	14.74	
16	15	Equity 12m 2064	15.1	13.05	14.74	
15	14	Equity 12m 2065	14.1	13.05	14.74	
14	13	Equity 12m 2066	13.1	13.05	14.74	
13	12	Equity 12m 2067	12.1	13.05	14.74	
12	11	Equity 12m 2068	11.1	13.05	14.74	
11	10	Equity 12m 2069	10.1	13.05	14.74	
10	9	Equity 12m 2070	9.1	13.05	14.74	
9	8	Equity 12m 2071	8.1	13.05	14.74	
8	7	Equity 12m 2072	7.1	13.05	14.74	
7	6	Equity 12m 2073	6.1	13.05	14.74	
6	5	Equity 12m 2074	5.1	13.05	14.74	
5	4	Equity 12m 2075	4.1	13.05	14.74	
4	3	Equity 12m 2076	3.1	13.05	14.74	
3	2	Equity 12m 2077	2.1	13.05	14.74	
2	1	Equity 12m 2078	1.1	13.05	14.74	
1	0	Equity 12m 2079	0.1	13.05	14.74	
0	0	Equity 12m 2080	0.1	13.05	14.74	
0	0	Equity 12m 2081	0.1	13.05	14.74	
0	0	Equity 12m 2082	0.1	13.05	14.74	
0	0	Equity 12m 2083	0.1	13.05	14.74	
0	0	Equity 12m 2084	0.1	13.05	14.74	
0	0	Equity 12m 2085	0.1	13.05	14.74	
0	0	Equity 12m 2086	0.1	13.05	14.74	
0	0	Equity 12m 2087	0.1	13.05	14.74	
0	0	Equity 12m 2088	0.1	13.05	14.74	
0	0	Equity 12m 2089	0.1	13.05	14.74	
0	0	Equity 12m 2090	0.1	13.05	14.74	
0	0	Equity 12m 2091	0.1	13.05	14.74	
0	0	Equity 12m 2092	0.1	13.05	14.74	
0	0	Equity 12m 2093	0.1	13.05	14.74	
0	0	Equity 12m 2094	0.1	13.05	14.74	
0	0	Equity 12m 2095	0.1	13.05	14.74	
0	0	Equity 12m 2096	0.1	13.05	14.74	
0	0	Equity 12m 2097	0.1	13.05	14.74	
0	0	Equity 12m 2098	0.1	13.05	14.74	
0	0	Equity 12m 2099	0.1	13.05	14.74	
0	0	Equity 12m 2100	0.1	13.05	14.74	
0	0	Equity 12m 2101	0.1	13.05	14.74	
0	0	Equity 12m 2102	0.1	13.05	14.74	
0	0	Equity 12m 2103	0.1	13.05	14.74	
0	0	Equity 12m 2104	0.1	13.05	14.74	
0	0	Equity 12m 2105	0.1	13.05	14.74	
0	0	Equity 12m 2106	0.1	13.05	14.74	
0	0	Equity 12m 2107	0.1	13.05	14.74	
0	0	Equity 12m 2108	0.1	13.05	14.74	
0	0	Equity 12m 2109	0.1	13.05	14.74	
0	0	Equity 12m 2110	0.1	13.05	14.74	
0	0	Equity 12m 2111	0.1	13.05	14.74	
0	0	Equity 12m 2112	0.1	13.05	14.74	
0	0	Equity 12m 2113	0.1	13.05	14.74	
0	0	Equity 12m 2114	0.1	13.05	14.74	
0	0	Equity 12m 2115	0.1	13.05	14.74	
0	0	Equity 12m 2116	0.1	13.05	14.74	
0	0	Equity 12m 2117	0.1	13.05	14.74	
0	0	Equity 12m 2118	0.1	13.05	14.74	
0	0	Equity 12m 2119	0.1	13.05	14.74	
0	0	Equity 12m 2120	0.1	13.05	14.74	
0	0	Equity 12m 2121	0.1	13.05	14.74	
0	0	Equity 12m 2122	0.1	13.05	14.74	
0	0	Equity 12m 2123	0.1	13.05	14.74	
0	0	Equity 12m 2124	0.1	13.05	14.74	
0	0	Equity 12m 2125	0.1	13.05	14.74	
0	0	Equity 12m 2126	0.1	13.05	14.74	
0	0	Equity 12m 2127	0.1	13.05	14.74	
0	0	Equity 12m 2128	0.1	13.05	14.74	
0	0	Equity 12m 2129	0.1	13.05	14.74	
0	0	Equity 12m 2130	0.1	13.05	14.74	
0	0	Equity 12m 2131	0.1	13.05	14.74	
0	0	Equity 12m 2132	0.1	13.05	14.74	
0	0	Equity 12m 2133	0.1	13.05	14.74	
0	0	Equity 12m 2134	0.1	13.05	14.74	
0	0	Equity 12m 2135	0.1	13.05	14.74	
0	0	Equity 12m 2136	0.1	13.05	14.74	
0	0	Equity 12m 2137	0.1	13.05	14.74	
0	0	Equity 12m 2138	0.1	13.05	14.74	
0	0	Equity 12m 2139	0.1	13.05	14.74	
0	0	Equity 12m 2140	0.1	13.05	14.74	
0	0	Equity 12m 2141	0.1	13.05	14.74	
0	0	Equity 12m 2142	0.1	13.05	14.74	
0	0	Equity 12m 2143	0.1	13.05	14.74	
0	0	Equity 12m 2144	0.1	13.05	14.74	
0	0	Equity 12m 2145	0.1	13.05	14.74	
0	0	Equity 12m 2146	0.1	13.05	14.74	
0	0	Equity 12m 2147	0.1	13.05	14.74	
0	0	Equity 12m 2148	0.1	13.05	14.74	
0	0	Equity 12m 2149	0.1	13.05	14.74	
0	0	Equity 12m 2150	0.1	13.05	14.74	
0	0	Equity 12m 2151	0.1	13.05	14.74	
0	0	Equity 12m 2152	0.1	13.05	14.74	
0	0	Equity 12m 2153	0.1	13.05	14.74	
0	0	Equity 12m 2154	0.1	13.05	14.74	
0	0	Equity 12m 2155	0.1	13.05	14.74	
0	0	Equity 12m 2156	0.1	13.05	14.74	
0	0	Equity 12m 2157	0.1	13.05	14.74	
0	0	Equity 12m 2158	0.1	13.05	14.74	
0	0	Equity 12m 2159	0.1	13.05	14.74	
0	0	Equity 12m 2160	0.1	13.05	14.74	
0	0	Equity 12m 2161	0.1	13.05	14.74	
0	0	Equity 12m 2162	0.1	13.05	14.74	
0	0	Equity 12m 2163	0.1	13.05	14.74	
0	0	Equity 12m 2164	0.1	13.05	14.74	
0	0	Equity 12m 2165	0.1	13.05	14.74	
0	0	Equity 12m 2166	0.1	13.05	14.74	
0	0	Equity 12m 2167	0.1	13.05	14.74	



**FINANCE, LAND—Continued**

Year	Stock	Price	% Chg	Cv	Vol
1977	1000	230	—	—	—
1978	1000	230	—	—	—
1979	1000	230	—	—	—
1980	1000	230	—	—	—
1981	1000	230	—	—	—
1982	1000	230	—	—	—
1983	1000	230	—	—	—
1984	1000	230	—	—	—
1985	1000	230	—	—	—
1986	1000	230	—	—	—
1987	1000	230	—	—	—
1988	1000	230	—	—	—
1989	1000	230	—	—	—
1990	1000	230	—	—	—
1991	1000	230	—	—	—
1992	1000	230	—	—	—
1993	1000	230	—	—	—
1994	1000	230	—	—	—
1995	1000	230	—	—	—
1996	1000	230	—	—	—
1997	1000	230	—	—	—
1998	1000	230	—	—	—
1999	1000	230	—	—	—
2000	1000	230	—	—	—
2001	1000	230	—	—	—
2002	1000	230	—	—	—
2003	1000	230	—	—	—
2004	1000	230	—	—	—
2005	1000	230	—	—	—
2006	1000	230	—	—	—
2007	1000	230	—	—	—
2008	1000	230	—	—	—
2009	1000	230	—	—	—
2010	1000	230	—	—	—
2011	1000	230	—	—	—
2012	1000	230	—	—	—
2013	1000	230	—	—	—
2014	1000	230	—	—	—
2015	1000	230	—	—	—
2016	1000	230	—	—	—
2017	1000	230	—	—	—
2018	1000	230	—	—	—
2019	1000	230	—	—	—
2020	1000	230	—	—	—
2021	1000	230	—	—	—
2022	1000	230	—	—	—
2023	1000	230	—	—	—
2024	1000	230	—	—	—
2025	1000	230	—	—	—
2026	1000	230	—	—	—
2027	1000	230	—	—	—
2028	1000	230	—	—	—
2029	1000	230	—	—	—
2030	1000	230	—	—	—
2031	1000	230	—	—	—
2032	1000	230	—	—	—
2033	1000	230	—	—	—
2034	1000	230	—	—	—
2035	1000	230	—	—	—
2036	1000	230	—	—	—
2037	1000	230	—	—	—
2038	1000	230	—	—	—
2039	1000	230	—	—	—
2040	1000	230	—	—	—
2041	1000	230	—	—	—
2042	1000	230	—	—	—
2043	1000	230	—	—	—
2044	1000	230	—	—	—
2045	1000	230	—	—	—
2046	1000	230	—	—	—
2047	1000	230	—	—	—
2048	1000	230	—	—	—
2049	1000	230	—	—	—
2050	1000	230	—	—	—
2051	1000	230	—	—	—
2052	1000	230	—	—	—
2053	1000	230	—	—	—
2054	1000	230	—	—	—
2055	1000	230	—	—	—
2056	1000	230	—	—	—
2057	1000	230	—	—	—
2058	1000	230	—	—	—
2059	1000	230	—	—	—
2060	1000	230	—	—	—
2061	1000	230	—	—	—
2062	1000	230	—	—	—
2063	1000	230	—	—	—
2064	1000	230	—	—	—
2065	1000	230	—	—	—
2066	1000	230	—	—	—
2067	1000	230	—	—	—
2068	1000	230	—	—	—
2069	1000	230	—	—	—
2070	1000	230	—	—	—
2071	1000	230	—	—	—
2072	1000	230	—	—	—
2073	1000	230	—	—	—
2074	1000	230	—	—	—
2075	1000	230	—	—	—
2076	1000	230	—	—	—
2077	1000	230	—	—	—
2078	1000	230	—	—	—
2079	1000	230	—	—	—
2080	1000	230	—	—	—
2081	1000	230	—	—	—
2082	1000	230	—	—	—
2083	1000	230	—	—	—
2084	1000	230	—	—	—
2085	1000	230	—	—	—
2086	1000	230	—	—	—
2087	1000	230	—	—	—
2088	1000	230	—	—	—
2089	1000	230	—	—	—
2090	1000	230	—	—	—
2091	1000	230	—	—	—
2092	1000	230	—	—	—
2093	1000	230	—	—	—
2094	1000	230	—	—	—
2095	1000	230	—	—	—
2096	1000	230	—	—	—
2097	1000	230	—	—	—
2098	1000	230	—	—	—
2099	1000	230	—	—	—
2100	1000	230	—	—	—

OIL AND GAS					
Year	Stock	Price	% Chg	Cv	Vol
1977	1000	230	—	—	—
1978	1000	230	—	—	—
1979	1000	230	—	—	—
1980	1000	230	—	—	—
1981	1000	230	—	—	—
1982	1000	230	—	—	—
1983	1000	230	—	—	—
1984	1000	230	—	—	—
1985	1000	230	—	—	—
1986	1000	230	—	—	—
1987	1000	230	—	—	—
1988	1000	230	—	—	—
1989	1000	230	—	—	—
1990	1000	230	—	—	—
1991	1000	230	—	—	—
1992	1000	230	—	—	—
1993	1000	230	—	—	—
1994	1000	230	—	—	—
1995	1000	230	—	—	—
1996	1000	230	—	—	—
1997	1000	230	—	—	—
1998	1000	230	—	—	—
1999	1000	230	—	—	—
2000	1000	230	—	—	—
2001	1000	230	—	—	—
2002	1000	230	—	—	—
2003	1000	230	—	—	—
2004	1000	230	—	—	—
2005	1000	230	—	—	—
2006	1000	230	—	—	—
2007	1000	230	—	—	—
2008	1000	230	—	—	—
2009	1000	230	—	—	—
2010	1000	230	—	—	—
2011	1000	230	—	—	—
2012	1000	230	—	—	—
2013	1000	230	—	—	—
2014	1000	230	—	—	—
2015	1000	230	—	—	—
2016	1000	230	—	—	—
2017	1000	230	—	—	—
2018	1000	230	—	—	—
2019	1000	230	—	—	—
2020	1000	230	—	—	—
2021	1000	230	—	—	—
2022	1000	230	—	—	—
2023	1000	230	—	—	—
2024	1000	230	—	—	—
2025	1000	230	—	—	—
2026	1000	230	—	—	—
2027	1000	230	—	—	—
2028	1000	230	—	—	—
2029	1000	230	—	—	—
2030	1000	230	—	—	—
2031	1000	230	—	—	—
2032	1000	230	—	—	—
2033	1000	230	—	—	—
2034	1000	230	—	—	—
2035	1000	230	—	—	—
2036	1000	230	—	—	—
2037	1000	230	—	—	—
2038	1000	230	—	—	—
2039	1000	230	—	—	—
2040	1000	230	—	—	—
2041	1000	230	—	—	—
2042	1000	230	—	—	—
2043	1000	230	—	—	—
2044	1000	230	—	—	—
2045	1000	230	—	—	—
2046	1000	230	—	—	—
2047	1000	230	—	—	—
2048	1000	230	—	—	—
2049	1000	230	—	—	—
2050	1000	230	—	—	—
2051	1000	230	—	—	—
2052	1000	230	—	—	—
2053	1000	230	—	—	—
2054	1000	230	—	—	—
2055	1000	230	—	—	—
2056	1000	230	—	—	—
2057	1000	230	—	—	—
2058	1000	230	—	—	—
2059	1000	230	—	—	—
2060	1000	230	—	—	—
2061	1000	230	—	—	—
2062	1000	230	—	—	—
2063	1000	230	—	—	—
2064	1000	230	—	—	—
2065	1000	230	—	—	—
2066	1000	230	—	—	—
2067	1000	230	—	—	—
2068	1000	230	—	—	—
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2071	1000	230	—	—	—
2072	1000	230	—	—	—
2073	1000	230	—	—	—
2074	1000	230	—	—	—
2075	1000	230	—	—	—
2076	1000	230	—	—	—
2077	1000	230	—	—	—
2078	1000	230	—	—	—
2079	1000	230	—	—	—
2080	1000	230	—	—	—
2081	1000	230	—	—	—
2082	1000	230	—	—	—
2083	1000	230	—	—	—
2084	1000	230	—	—	—
2085	1000	230	—	—	—
2086	1000	230	—	—	—
2087	1000	230	—	—	—
2088	1000	230	—	—	—
2089	1000	230	—	—	—
2090	1000	230	—	—	—
2091	1000	230	—	—	—
2092	1000	230	—	—	—
2093	1000	230	—	—	—
2094	1000	230	—	—	—
2095	1000	230	—	—	—
2096	1000	230	—	—	—
2097	1000	230	—	—	—
2098	1000	230	—	—	—
2099	1000	230	—	—	—
2100	1000	230	—	—	—

OVERSEAS TRADERS					
Year	Stock	Price	% Chg	Cv	Vol
1977	1000	230	—	—	—
1978	1000	230	—	—	—
1979	1000	230	—	—	—
1980	1000	230	—	—	—
1981	1000	230	—	—	—
1982	1000	230	—	—	—
1983	1000	230			

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per annum for each security

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